```
UNITED STATES DISTRICT COURT
                CENTRAL DISTRICT OF CALIFORNIA
               (WESTERN DIVISION - LOS ANGELES)
LA ALLIANCE FOR HUMAN RIGHTS, ) CASE NO: 2:20-cv-02291-DOC-KESx
ET AL.,
                             )
                                           CIVIL
                             )
              Plaintiffs,
                             )
                             ) Los Angeles, California
    vs.
                             ) Wednesday, November 19, 2025
CITY OF LOS ANGELES, ET AL., )
                                (10:11 a.m. to 11:28 a.m.)
                                (12:49 p.m. to 1:56 p.m.)
                             )
              Defendants.
                                 (2:19 p.m. to 3:56 p.m.)
                                 (4:19 p.m. to 5:02 p.m.)
                         HEARING RE:
     STATUS CONFERENCE RE QUARTERLY REPORT [DKT.NO.1061];
      ORDER TO SHOW CAUSE RE CONTEMPT CITY OF LOS ANGELES
                        [DKT.NO.1066];
              APPLICATION TO STAY [DKT.NO.1054]
            BEFORE THE HONORABLE DAVID O. CARTER,
                 UNITED STATES DISTRICT JUDGE
                       SEE PAGE 2
APPEARANCES:
Courtroom Deputy:
                       Karlen Dubon
Court Reporter:
                      Recorded; CourtSmart
                       Exceptional Reporting Services, Inc.
Transcribed by:
                        P.O. Box 8365
                        Corpus Christi, TX 78468
                        361 949-2988
```

Proceedings recorded by electronic sound recording; transcript produced by transcription service.

APPEARANCES:

For Plaintiffs: ELIZABETH A. MITCHELL, ESQ.

MATTHEW UMHOFER, ESQ.
Umhofer Mitchell & King

767 S. Alameda Street, Suite 270

Los Angeles, CA 90021

213-394-7979

For Defendants: JENNIFER M. HASHMALL, ESQ.

LAUREN M. BRODY, ESQ. Miller Barondess, LLP

1999 Avenue of the Stars, Suite 1000

Los Angeles, CA 90067

310-552-4400

THEANO EVANGELIS KAPUR, ESQ.

POONAM KUMAR, ESQ.

MARCELLUS A. MCRAE, ESQ. KAHN A. SCOLNICK, ESQ. Gibson Dunn & Crutcher 333 South Grand Avenue Los Angeles, CA 90071

213-299-7000

For Intervenor: SHAYLA R. MYERS, ESQ.

Legal Aid Foundation of LA

7000 S. Broadway

Los Angeles, CA 90003

213-640-3983

Special Master: MICHELLE MARTINEZ

2

	ID #:31140				
					3
1		INDE	<u>x</u>		
2	MODE				PAGE
3	OPENING STATEMENT				
4	BY MS. EVANGELIS KAPUR				14
5	BY MS. MITCHELL				33
6	BY MS. MYERS				43
7					
8	PLAINTIFFS' WITNESSES	DIRECT	CROSS	REDIRECT	RECROSS
9	PAUL WEBSTER				
10	BY MS. MITCHELL	50			
11	BY MS. MYERS		101		
12	BY MS. KUMAR		110		
13					
14	MERCEDES MARQUEZ				
15	BY MR. UMHOFER	139/176		192	
16	BY MS. KUMAR		185		
17					
18					
19					
20					
21					
22					
23					
24					
25					

MS. KUMAR: Good morning, Your Honor. Poonam Kumar

24

25

on behalf of the City.

This was the City's first instance of noncompliance amongst many more to come regarding Section 5.2. Plaintiffs waited to bring this delay to the Court's attention until after

24

25

1 | January 17th of 2023, a hearing on the county settlement at

2 | which the new mayor would appear and discuss their new plans.

3 But the City did not update its encampment milestones and

4 deadlines after the January 17th hearing. After several

5 delays, plaintiffs met with the City represented by Scott

6 Marcus, David Michaelson, and Mercedes Marquez, along with

7 | Alliance representatives Daniel Conway and Paul Webster on

8 | March 8th and again on March 15th, 2023, to discuss the City's

9 noncompliance with the agreement.

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

On March 15th, 2023, the City, through then Chief Housing and Homeless Officer Mercedes Marquez, claimed that the City had significant plans designed to produce compliance with Sections 5.2(ii) and (iv). Specifically, Marquez assured plaintiffs that the City had already put out an RFQ, request for quote or request for qualification for service outreach providers, would be fully staffed with an assigned service outreach provider for each district by July 1st, 2023, and would have each district fully assessed, which was described as identifying the numbers of unsheltered PEH, plus a description of the needs of various groups, including an estimate of the number of individuals with serious mental illness and substance abuse disorder in each district.

By September 30th, 2023, Ms. Marquez proposed that once that effort was complete, the City would provide the Alliance's proposed encampment milestones and deadlines by

October 1st, 2023. Plaintiffs agreed to the extension regarding the City's need to provide encampment deadlines by October 1st, 2023. The City missed that deadline as well.

Two days later, or after October 1st, the City emailed plaintiffs, its encampment engagement, cleaning and resolution proposal that contained no proposed deadlines or milestones at all. With the City in clear violation of the agreement and its subsequent, Daniel Conway, Paul Webster, and plaintiffs met with, once again, the City, represented by Scott Marcus, David Michaelson, and Mercedes Marquez about the City's violation of the agreement.

Ms. Marquez admitted that the City never hired preferred service outreach providers for encampment reduction in each district, had not had each district assessed, and had done nothing towards these commitments. This was the third instance of the City refusing to comply with Section 5.2(ii) and (iv). On November 29th, 2023, the City submitted an updated encampment engagement, cleaning and reduction plan to the court and counsel. Once again, it did not comply with Section 5.2. The City proposed to resolve at least two tent and makeshift shelter encampments and at least three RV encampments involving at least 100 individuals per month for the first six months of 2024 and thereafter aim to increase to three tent and makeshift shelter encampments and four RV encampments involving at least 150 individuals per month for

increased its proposed encampment reduction commitment to a

25

1 minimum of 12,000 tents, makeshift shelters, cars, vans, and 2 RVs for the term of the settlement agreement, an increase from the previously agreed to 9,782 resolutions. The City imposed 3 no conditions on this 12,000 encampment reduction number. It 4 5 did not condition the 12,000 on anything from the plaintiffs. 6 It did not suggest that the 12,000 was contingent upon the 7 plaintiffs giving up the district-by-district demands of 8 Section 5.2(ii). 9 Still, the City did not thereafter provide district-10 by-district encampment reduction numbers as required by Section 11 5.2(ii). This was the fifth instance of the City's failure to 12 comply. On January 4th, the Alliance represented by Paul 13 Webster, Matthew Umhofer, Elizabeth Mitchell met with the City 14 represented by Mayor Bass, Chief Housing and Homeless Officer 15 Lourdes Castro Ramirez, Chief Administrative Officer Matthew 16 Szabo, Counsel to the Mayor David Michaelson, and Chief 17 Assistant City Attorney Scott Marcus. At this meeting, the 18 parties discussed mutual goals and the Mayor and staff 19 explained their focus on citywide efforts. No council member 20 was present. 21 During that meeting, the City withdrew its 22 unconditional commitment to 12,000 encampment reductions and 23 suggested that the 12,000 number was conditioned on an Alliance 24 agreement to abandon the district-by-district requirements of 25 Section 5.2(ii). The City then declared that if the Alliance

```
1
    insisted on district-by-district numbers as required by Section
 2
    5.2(ii), the City would only commit to 5,300 encampment
    resolutions. The Alliance explained, as it had for the entire
 3
    prior year, that the district-specific numbers were required
 4
 5
    under the settlement agreement and were necessary for
 6
    accountability. No agreement was reached at this meeting.
 7
              Two days later, on January 6th of 2024, the City,
    David Michaelson, emailed counsel for the Alliance stating for
 8
 9
    the first time, quote, the City will update the encampment
10
    reduction goal to 9,800 and provide district-by-district
11
    milestones, end of quote. The City then provided for the first
    time and 14 months after it was required to, proposed
12
13
    milestones and deadlines for each district throughout the City.
14
              The Alliance began assessing these new district-by-
15
    district numbers and learned that they were not the product of
16
    any consultation with the City council members who represent
17
    those districts. So these were therefore not real district-by-
18
    district numbers that reflected the needs and agreement of each
19
    district representative in the City. This was the sixth
20
    violation of Section 5.2(ii).
21
              On March 8th, 2024, the Court held a hearing during
22
    which Mr. Marcus stipulated to the facts regarding the
23
    representations by Ms. Marcus to the plaintiffs. At that
24
    hearing, the Court put the City on notice that it believed it
25
    was misleading the plaintiffs and constituted bad faith.
                                                               This
```

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

```
Court specifically commented at the time, quote, I've reached
the decision that plaintiffs were misled. This is bad faith on
the March 8th, 2024 hearing.
          So here we are. Today's scheduled for evidentiary
hearing in the OSC in re contempt. Now, counsel, you've said
that you have folks by video. I would prefer to hear live
testimony concerning demeanor, et cetera. I make the value
judgments concerning credibility. There's been numerous
requests for different witnesses not being available until
December 2nd or 3rd or 4th. So obviously, the hearing is going
to go over. Who do we have today who can take the witness
stand and testify under oath in court?
         MS. MITCHELL: Thank you, Your Honor. There are four
witnesses who are present live who can testify today.
          THE COURT: All right. Let's get started. Call your
first witness, please.
         MS. MITCHELL: Your Honor, can I ask some
clarification about the witnesses that are available via Zoom?
Is the court not inclined to hear virtual testimony?
          THE COURT: I'm not inclined to hear virtual
testimony.
         MS. MITCHELL: Thank you, Your Honor. So because the
parties filed a request due to scheduling issues involving
intervenor's trial, it would be then my request that we get
```

1 Thank you.

MS. EVANGELIS KAPUR: Thank you. What was that that

Your Honor was reading? Was that the Court's findings? Or I

just want to understand.

THE COURT: Counsel, thank you very much. What's 6 your next request, please?

MS. EVANGELIS KAPUR: Thank you. May I address the Court? May I address the Court?

THE COURT: Please.

MS. EVANGELIS KAPUR: Thank you. Good morning, Your Honor. Theane Evangelis, again, on behalf of the City of Los Angeles.

So I'd like to start, Your Honor, with the single most important fact about this case, and that is that the City of Los Angeles has made enormous strides in creating thousands of housing solutions since the settlement, bringing thousands of people in off the streets. Homelessness is declining in Los Angeles, and it's thanks to the hard work of so many in the City. And the City isn't done yet. It's working tirelessly to help unhouse people throughout the City. It's opening new permanent and interim housing solutions and working with a wide array of public and private entities to connect people with the services they need.

But this hearing, Your Honor, isn't about the City's efforts to combat homelessness. It's about the City's

reporting of those efforts. The Alliance wants this Court to hold the City in contempt, not because it has failed to create the housing it has promised, but instead over the supposed inadequacy of its reports. But the evidence will show, Your Honor, that the City's conduct is worlds away from the sort of bad faith conduct that might support a finding of contempt.

But before I get into the facts, I have to start with the law, Your Honor, and it's specifically with the very high legal standard that the Alliance has to satisfy here for the Court to hold the City in contempt. Sanctions for civil contempt may be imposed only if clear and convincing evidence shows a litigant willfully violated a specific and definite court order. The City will demonstrate that there is no evidence, much less clear and convincing evidence, that would meet that high bar. And as the Ninth Circuit made clear in Dual-deck, the Alliance bears the burden of proof at this hearing because it is the party alleging civil contempt, and that burden remains the same even after the Court's show cause order.

Now for the facts. Again, what's at issue here today isn't what the City is doing to create beds for those experiencing homelessness, and it's making enormous strides in that regard. It's about whether the City is doing enough to report on those efforts, specifically under Section 7.1 of the parties' settlement agreement. The City's reporting is not

sanctionable by any measure, and for three reasons in particular.

First, the reporting substantially complies with the terms of the agreement. Every quarter, Your Honor, the City is reporting in great detail the number of beds available and the number of people served in over 200 locations, along with an explanation of how each new location came online and which council district the beds are in. The Alliance doesn't like the way the City has been conveying that information, but the evidence will show that all the necessary substance is right in there.

And in fact, this is critical, Your Honor. I want to pause here for a minute because the special master's report from February 2024 agreed that the City was reporting the number of housing or shelter opportunities created, the number of beds or opportunities offered, and the number of beds or opportunities currently available in each council district. In other words, Your Honor, the special master's report agreed that the City was satisfying the first three reporting obligations under Section 7.1.

And now, more than a year and a half later, the Alliance is taking issue with that conclusion. But they didn't even raise this objection until the summer.

Second, Section 7.1, like lots of this agreement, isn't a model of clarity, which makes the prospect of contempt

sanctions completely inappropriate here. The provision contains a number of terms that the parties evidently understand differently now. What constitutes an offer? What about an available bed? What does it mean to report certain metrics to the extent possible?

The City's reading of each of these terms, which I

will go through, does not and cannot reflect bad faith. And despite any ambiguity, the City is actively working with the alliance, with interveners, with the special master, and LAHSA, to settle on a common understanding that will inform future reporting.

Third, although it's true that the City hasn't reported every item listed in Section 7.1, that's because the agreement specifies that, quote, the City will work with LAHSA to include some of those items, quote, to the extent possible. That is critical. And it's those items that have not been included in the reports. And that's something the agreement itself contemplated might happen.

So the Alliance has claimed that the City made zero effort until recently to work with LAHSA on 7.1 reporting. But the evidence today will show the opposite. The City contacted LAHSA about 7.1 starting in 2023, and it has had multiple conversations with LAHSA representatives since then. The Alliance's speculation is wrong. And that's all it is, pure speculation. And the evidence will show that it's not the

truth.

Nonetheless, the City has remained willing to work with them and with the other stakeholders in this case to explore the ways that we can improve on the already robust reporting. And the City is pleased to report, Your Honor, that on Monday, just two days ago, it had a very productive dialogue with LAHSA, the Alliance, the intervenors, Special Master Martinez, and we're working together on a path forward. But the bottom line here is that the City has made significant progress in the fight against homelessness.

It has been backing those efforts up also with extensive and incredibly detailed reports. What's more, it's made consistent efforts to work with LAHSA to expand that reporting. And it's now clear that those efforts will lead to further enhancements in LAHSA's reporting capability. The City has been operating in good faith, and its conduct comes nowhere close to clearing the extremely high bar necessary for contempt.

But before I walk through the evidence, I would like to register the City's objections to the timing and what I understand to be the scope of this hearing, Your Honor. So this is an unexpected hearing. It was scheduled a week ago. The City respectfully submits that the important and complicated issues in this contempt proceeding are ill-suited to a snap trial. But the City has done its very best to

prepare on short notice. And as for the scope of the hearing,

Your Honor, the City renews the objections that it set forth in

writing yesterday.

This hearing should cover only Section 7.1 of the settlement agreement. There is no reason to revisit the stipulated facts from March 2024. Those issues, Your Honor, have already been adjudicated, nor should this hearing address any claim of alleged delay in cooperating with Mr. Gary. The order appointing Mr. Gary as a monitor, of course, has been stayed by the Ninth Circuit. And as the Supreme Court held earlier this year in DHS v. DVD, no court may hold a party in contempt for violating an order that has been stayed by a higher court.

So turning to Section 7.1, what's the yardstick for measuring the City's compliance and reporting under Section 7.1? Well, civil contempt requires, and I'm going to quote from the Ninth Circuit's decision in Dual-deck here, disobedience to a specific and definite court order by failure to take all reasonable steps within the party's power to comply. Those are the words of the Ninth Circuit. So what does that mean?

It means a party is not in contempt if its action is, quote, based on a good faith and reasonable interpretation of the court's order. A party is also not in contempt if it substantially complied with an order. So to make a finding of

contempt here today, Your Honor, the Court must determine by clear and convincing evidence that the City violated a court order, did not achieve even substantial compliance with Section 7.1, did not act based on a good faith and reasonable interpretation of that order. But, Your Honor, the evidence today will show that the City has substantially complied with Section 7.1.

It has acted in good faith and pursuant to a reasonable interpretation of that provision. So there's no basis to hold the City in contempt for any violations, nor is there any reason to hold the City in contempt to secure compliance with a different interpretation of Section 7.1.

So, as I mentioned, just two days ago, the parties all met with the Special Master and with LAHSA. We discussed Section 7.1 and what the Alliance wants, what data it's asking for. That meeting confirmed, Your Honor, that there are multiple ways to read 7.1 in good faith, and it set the stage for significant further reporting, based on the provision of additional data from LAHSA, which we are looking forward to.

But because the City has been operating in good faith, and because steps are being taken to achieve enhanced reporting, there's no cause for sanctions now. So Section 7.1 requires the quarterly reporting of seven figures, four of which require the City to work with LAHSA to report certain data to the extent possible. Again, to the extent possible.

The evidence will show that the City is satisfying that obligation. At the very least, it's been operating in good faith. We can tell that, Your Honor, because the Alliance never raised any objection, not until just a few months ago, and the Alliance conceded during a meet and confer discussion in August that it hasn't raised the Section 7.1 issue until now.

And again this is critical that the initial special master report from February 2024 stated clearly that the City was complying with the first three obligations of Section 7.1, and we went through those: the number of housing opportunities created, the number of beds offered, and the number of beds available in each council district.

he special master agreed, found no problem with the City's reports. So there's no pattern of non-compliance here. In fact, it's the opposite. And at most, we're only talking about very recent conversations between the Alliance and the City regarding what the Alliance wants, what more the City can do, and the City is working on enhancing the reporting.

And starting with the three things listed in Section 7.1, the first three that I just mentioned, again that the special master agreed we were complying with. The agreement calls for reporting of the number of housing or shelter opportunities created or otherwise obtained. Now everyone

agrees that the City has satisfied this requirement. And Your Honor, that is the most critical part of Section 7.1. We know that because the entire purpose of this settlement agreement is to substantially increase the number of housing and shelter opportunities in the City of Los Angeles. That's what this is all about.

And the City has faithfully reported on its progress in this area. And the quarterly status report that covered the period ending in September of this year indicated, Your Honor, that more than 8,400 people experiencing homelessness have been served. That is great news. The City has created approximately 8,000 beds that remain in service. That's also great news. And there are more than 5,000 beds in progress. And when those beds come online, Your Honor, the City will surpass the agreement's requirement of creating 12,915 beds by June 2027 and that is terrific. That is the core of the settlement agreement.

The second item listed in Section 7.1 is the number of beds or opportunities currently available in each council district. Now the evidence today will show that the City is also in compliance with this obligation. The status report lists the council district where each shelter is located, along with the number of beds and the number of people experiencing homelessness served there. So that is satisfied.

Third, Section 7.1 calls for reporting the number of

beds or opportunities offered. The City has always read that word to mean the number of open beds the City has created. In other words, the number of beds on offer. And remember, the special master agreed with our report. This is a reasonable construction of the term. It's one that we all use in everyday life. When I go to a restaurant, they may offer three lunch specials. It's the same idea.

So again, we understood the special master in her report to have found this to be consistent with our obligations. So the Alliance is arguing that the word offered should be read to mean the number of beds that were specifically offered to particular people. But LAHSA has explained that it has no way of counting the number of offers specifically extended to specific people experiencing homelessness, and it would need to build new information systems to track that information. It doesn't exist.

So at most, the settlement agreement is ambiguous on this point, if you credit the Alliance's interpretation at all, which we think is wrong, but the City acted in good faith under a reasonable understanding of the word offered. It reported what it could. The number of people served, which, your conservative proxy, for the number of offers made to people, because obviously, if a person has been served, then it was only in response to an offer that they expected -- accepted, excuse me. So the City has chosen the most verifiable way of

reporting offers. And the true number, of course, has to be higher.

We know that not all offers are accepted, but the figures provided by the City provide an indisputable lower bound for that number. So providing a conservative number on the number of offers, Your Honor, which the initial special master's report didn't question, can't reflect bad faith.

So let's talk about working with LAHSA. Section 7.1 provides that the City will work with LAHSA to include in the quarterly status updates, to the extent possible, four more figures. So what does that mean? Work with LAHSA to the extent possible. These are clear acknowledgments, Your Honor, that it may not be possible for the City to produce these figures on its own and that makes sense.

The evidence will show that the City isn't the repository of detailed records of interactions with people experiencing homelessness. LAHSA is. LAHSA and the City are distinct entities, as we've all discussed many times. And the City doesn't control LAHSA. But the evidence will show that the City did ask LAHSA what it could report more than two years ago. The evidence will also show that conversations about what LAHSA reported continued over the next two years. In other words, the Alliance is totally wrong when it asserts that the City didn't even talk to LAHSA about these issues until recently.

The facts don't come close to supporting a finding of contempt. The City isn't LAHSA. And if the Court believes that there are shortcomings in the data that LAHSA is collecting and reporting, the City can't legally be held in contempt for those shortcomings by a third party. That's black letter law.

The question isn't whether the City could, in some abstract, theoretical world, in an alternate universe, create and fund a completely new system to report new data. Just about anything is theoretically possible in an alternate universe. But the City can't be held in contempt for not pushing the limits in that regard, regardless of cost or technical difficulty. If it could, then the limitation in the agreement, to the extent possible, would be illusory. But, of course, it's in there for a reason.

So, at the very least, the phrase, to the extent possible, might be ambiguous and it doesn't support the kind of clear and definite obligation that could serve as a sound predicate for contempt sanctions.

So I'd like to turn to what the City actually did in connection with the four, to the extent possible, reporting items, and why that conduct satisfies the City's good faith, reasonable interpretation of its obligations under Section 7.1. So, first, the agreement states, to the extent possible, the City is to report the number of PEH engaged.

So the City has been focused on outcomes, Your

Honor. It has been reporting the number of people experiencing
homelessness who were served. Again, if someone has been
served, that necessarily means he or she has been engaged.

That's a first step. So, again, the City has chosen a
conservative and verifiable and imminently reasonable way of
reporting engagements.

Second, to the extent possible, again, the City is to report the number of people who have accepted offers of shelter or housing. The City is plainly in compliance here, based on its reporting of the number of people experiencing homelessness who were served. Anybody who has been served must have accepted an offer of shelter or housing.

Third, to the extent possible, again, the City is to report the number of PEH who have rejected offers of shelter or housing and why offers were rejected. Now, Your Honor, the City's understanding is that LAHSA does not track rejections of offers of shelter or the reasons why they were rejected and that's for good reason. These inquiries may involve all kinds of sensitive information, medical information, all kinds of complex and difficult topics. It would also be incredibly difficult to accurately determine and report in any standard way the reasons why offers were rejected by any individual person. So this sort of complexity is exactly why the agreement says, to the extent possible. That's why.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

So fourth, to the extent possible, the City is to report the number of encampments in each council district. again, the City's understanding is that LAHSA reports encampments only on a county level. The City, though, is currently in active discussions with LAHSA about getting this information on a council district level. So that's good news. So, Your Honor, let me turn to the stipulated facts from 2024. And Your Honor began by going through some of The City objects that those should even be part of this proceeding for the reasons that we explained in our written objections filed yesterday, but I would like to address them briefly. So the Court indicated in its order, clarifying the scope of this hearing that it would consider past instances of delay as a basis for holding the City in contempt today. Court today went through some of that. But the issues addressed there have already been adjudicated. In April 2024, the City agreed to pay for the Alliance's fees and costs and for the assessment by Alvarez & Marsal that cost millions of dollars. So as we've explained, Your Honor, there's no basis for holding the City in contempt for what happened years ago and has already been resolved. That's old news. The good news now is that the City has made extraordinary progress since

It's served more than 8,000 people, has more than 8,000

beds online, more than 5,000 in progress. Your Honor, these numbers reflect Herculean efforts to combat homelessness, not a pattern of delay or obstruction.

So I'd like to turn to the issues identified in the reports of Mr. Gary and Special Master Martinez. Now, we don't believe that these should be the subject of today's hearing, but the Court has signaled that it will focus on those topics. So, again, as the City laid out in its request for clarification that it filed on Saturday and the objections it filed yesterday, Mr. Gary's appointment has been stayed by the Ninth Circuit, so it cannot be enforced by civil contempt sanctions.

The Supreme Court reminded us of this this year. So the City renews its objection to any contempt hearing that's premised directly or indirectly, Your Honor, on the City's compliance with a state order. And I say directly or indirectly because Special Master Martinez has registered complaints about the City's interactions with Mr. Gary.

So the origin of the complaints doesn't matter, but the subject matter does, and that's off limits. In any event, there's no basis for imposing sanctions on the City for its conduct in connection with Mr. Gary. So even though the City maintains that Mr. Gary's appointment was improper, and even though it's challenged that appointment, the evidence will show that it nonetheless promptly responded to all of his requests

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1 and made City employees available for him to interview until the Ninth Circuit stayed his appointment.

So I believe there are four claims made by Special Master Martinez and Mr. Gary, and I'll tick through them. First, Special Master Martinez faulted the City for submitting a written response to her October 30th inquiry only after a full week. But, Your Honor, that's exactly the deadline she herself set for the City. She asked for a response by November 6th, and the City sent her its response on that date. don't understand how a party could be held in contempt and sanctioned for complying with the deadline.

Second, Special Master Martinez has claimed that the monitor has not received the data needed to perform his duties, but when she wrote those words, Mr. Gary hadn't actually asked for any data. He was engaging in preliminary conversations with the City about accessing various data systems so he could pull the data himself. There's no reason to sanction the City for not complying with requests that were never made.

So third, Special Master Martinez and Mr. Gary contend that the City has imposed, quote, barriers to access and cooperation, chiefly by asking that communications with City employees be routed through counsel. Well, that just isn't true. The City responded to nearly all of his emails within 24 hours, and to some in just a matter of minutes. The evidence will show that. The City took longer than that when

1 it responded to Mr. Gary's initial email that he sent to

2 Mr. Szabo on a Saturday. The City responded through counsel on

3 Tuesday, but that doesn't come close to a pattern of

4 | inexcusable delay or refusal to work with a court-appointed

5 monitor.

But more importantly, the City's request, Your Honor, was to protect its right to counsel, and there is no evidence that it caused any delay. And it's reasonable, Your Honor, for the City to protect its rights in this adversarial litigation. This case remains very active. The City is constantly under fire here from multiple parties. We are at this moment in the midst of what amounts to the second trial in just a few months. So given the many ambiguities in the agreement, the disagreements about the parties' positions, the participation of counsel in any conversations is essential. So the City's good-faith efforts to protect its right to counsel cannot legally be a basis for contempt.

Fourth, Mr. Gary and Special Master Martinez have also said that the City didn't provide, their words, verified data. But these complaints do not demonstrate bad faith, not even close. It wasn't clear to the City what verified means, but the City did provide accurate data on the number of persons experiencing homelessness who were served in last week's supplemental report. And, Your Honor, taking extra time to make sure the numbers reported are accurate is the opposite of

1 bad faith.

So before I conclude, I would like to briefly address the Alliance's proposed remedies here. They've suggested that the court impose, and I believe evidently is a sanction for contempt, a number of new obligations on the City that it never agreed to, including unrealistic response deadlines. Some of those purported remedies, Your Honor, such as extension of the settlement agreement, are unrelated to any conceivable basis for contempt.

The City is open to discussions with the Alliance about potential modifications to the agreement. But the City objects to the Alliance's efforts yet again to encourage the Court to rewrite the parties' agreement. The agreement has provisions governing modification, including an integration clause that requires mutual consent. And it also has Section 8.2, which requires meeting and conferring about amendments to the City's obligations in light of certain events. But that's not what this proceeding is about.

Your Honor, the City looks forward to working with the Alliance, with the intervenors, with Special Master Martinez, and a monitor. But it respectfully submits that the constant threat of contempt and sanctions are not a productive way to move forward, and they're not a way to help the many people experiencing homelessness in our community.

The Alliance faults the City for defending itself.

```
1
    Yes, the City has appealed from this court's orders. Yes, the
    City has challenged Mr. Gary's appointment. Yes, it has
 2
    exercised a great deal of caution in interacting with opposing
 3
    counsel, with Special Master Martinez, and with Mr. Gary.
 4
 5
    the City has a right to do all those things, and it is
 6
    abundantly reasonable to exercise that right under these
 7
    circumstances.
              This is a closely watched case, Your Honor, in which
 9
    the City is in constant jeopardy. The City urges the Court to
10
    turn down the heat, to stop putting the City's homelessness
11
    policy on trial, and to encourage the parties to work together.
    The parties can do that. They can come to a reasonable
12
13
    understanding of the City's obligations under an agreement that
14
    we should all acknowledge isn't a model of clarity.
15
              Given how productive their recent conversation was,
16
    the parties have every reason to expect that there is a path
17
    forward, and that path forward doesn't require a finding of
18
    contempt and yet another appeal. The City is making great
19
    progress in its efforts to provide shelter and housing for its
20
    most vulnerable residents. We shouldn't let minor squabbles
21
    over reporting obligations, especially those that the City has
```

So we look forward to presenting our case today. Thank you, Your Honor.

actually satisfied, stand in the way of the City's work.

22

23

24

25

THE COURT: Thank you, Counsel. Counsel, do either

of the other parties wish then to make an opening statement on behalf of LA Alliance or the intervenors?

MS. MITCHELL: Sure, Your Honor, and we will be brief. This hearing arises from the Court's order to show cause on two related issues. The first is the City's persistent pattern of delay, obstruction and gamesmanship in implementing and demonstrating compliance with the settlement agreement and this court's orders. And the second is the City's specific failure to comply with Section 7.1's core reporting obligations: the number of beds or opportunities offered, the number of beds or opportunities currently available in each council district, the number of PEH who have rejected offers of shelter and why, and the number of encampments in each council district.

Now, my colleague conceded that these metrics have never been reported. There are seven obligations in the agreement. The first three do not require interaction with LAHSA. The second four require some engagement with LAHSA to report those metrics to the extent possible. However, LAHSA is not the only one in control of those metrics. The CAO's office actually has access to HMIS and also runs its own outreach programs.

The evidence in this case will not show that there was any due diligence whatsoever to make any effort to report these metrics. In fact, the first outreach was in October of

2023, to my understanding, and that was a year and a half after the agreement was entered. And regardless of engagements, no metrics have been reported, and any metrics that need to be reported are still somewhere between six months to a year out from even being possible.

Now, that concession, which we expect Ms. Kuhn to discuss in more detail when she testifies and is able to testify here live, Your Honor, is important because by the mere concession that reporting all of these metrics are possible with enough lead time to develop the infrastructure, means that there is a path, which means that there is a possibility from the agreement where it says to the extent possible, the fact that my colleague has admitted that there is a path necessarily means that it is possible, which necessarily means the City's obligations started in 2022 and they have been in active violation since that moment.

When the Court issued its June 24th, 2025 order, ECF 991, it framed this case. Complexity cannot serve as an excuse. Flexibility in how the City meets its obligations does not mean those obligations can be ignored. The Court cannot fix the system, but it can be sure the City is held to what it promised to repair. This case is not a referendum on homelessness policy. It is a test of integrity, governmental accountability, and whether in the face of death and despair, the law can still serve life. That same question of integrity

1 and accountability, Your Honor, is what brings us here today.

2 Because even after that order, even after years of warnings,

3 | the City still treats transparency and oversight as burdens to

4 be managed, rather than obligations to be honored.

The Court made it very clear that flexibility and how the City meets its obligations does not mean those obligations can be ignored and that emergencies and complexity cannot serve as an excuse to abandon transparency and accountability. And that's essentially what we just heard, Your Honor, is that these issues are hard and complex, and therefore we should not be accountable for demonstrating compliance.

The City in practice has continued to respond to any oversight efforts with delay, resistance, and partial compliance. In the same order, the Court, speaking about the roadmap agreement, concluded that while it would accept the City's data to avoid derailing housing efforts, quote, such acceptance should not be mistaken for vindication, end quote. The Court warned that the City's compliance rests on shaky ground and that seeking accountability with the City of Los Angeles is like chasing the wind.

That is the backdrop for today's hearing. It is not in a vacuum. The special master's reports and monitor status reports show that even after that warning, the City continued on the same path, offering procedural engagement, but withholding information and access needed to verify compliance.

The Court gave the City a very clear path. Select a data monitor by September 12th, subject to the Court's approval. Provide the monitor with full access to the data so he could review it prior to publication, and attend quarterly hearings starting November 12th to review the reporting with the monitor to discuss concerns with the parties.

Instead, we see the same pattern. Delaying the City's council process and internal delays slowed the monitor appointment and sidelined plaintiffs in key scope discussions. Rather than moving quickly to empower the courts neutral, the City treated the monitor as another negotiation point.

After specifically asking the Court to absolve the party's dispute and upon the Court appointing Mr. Gary, a neutral that was previously agreed to by the City, the City's first instinct was not to welcome accountability, to make sure that the most people are served with the City's precious resources, but to spend money on yet another appeal and seek a stay of the oversight structure, the opposite of opening its books and cooperation.

The monitor status report also explained that every request for information and every effort to meet with staff was funneled through City litigation council, a choice they are legally permitted to make. But it is a stark departure from how the parties have operated for the last five years. It was a self-imposed bottleneck that predictably slowed, filtered,

and sometimes blocked the monitor's ability to do the job the Court ordered him to do. And to be clear, the DVD case does not stand for the proposition that after a court has stayed the appointment of a monitor, that actions that were taken prior to the stay are irrelevant, particularly for considerations of delay and impedance of enforcement of a court order, which is what we are here to discuss.

The special master ultimately concluded that despite months of opportunity, the City had not provided the materials required to fulfill the reporting and verification obligations the Court imposed. There was no verified PEH data by council district at first, and when the special master followed up to ask why, the City effectively blew her off.

There was no encampment reduction data consistent with the Court's directives, and there was no milestone documentation that could be validated, and no concrete timeline when any of this would be delivered. In other words, the City continued to do exactly what the Court condemned in its order, offering just enough process to avoid an outright breach finding while delaying and actively obstructing accountability and the purpose of the agreement. In so doing, they continued to keep compliance on shaky ground and force third parties to chase the wind of accountability.

To this day, they have not provided the special master with fulsome answers to the questions she recently

2

3

4

5

6

7

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

posed, including what has changed in the data calculations and methodologies from historical reports to current calculations. This is critical, Your Honor, because the report that was just submitted, the supplemental report, is vastly different in the numbers reported than what had previously been reported to the Court. One example of that, and we will hear testimony about that, I believe, today, is line entry number 17, which talks about a VA permanent supportive housing unit that was put up by the City in 2022. Every single report the City has consistently reported, it has established 59 beds, and there are 59 PEH, or people experiencing homelessness, served. In the City's most recent report, it changed that number to only 31 people served for 59 beds, and those are cumulative numbers, Your Honor. That means in the last three years, that facility has sat 50 percent vacant. critical changes, and I think as Special Master Martinez inquired, there's still no clarity as to why these numbers have changed, how the methodologies have changed, how the verification has changed, and we would submit, Your Honor, that the numbers were only finally checked after the data monitor began requesting access to the data. Courts have an inherent power to address these very types of abuses, including, quote, when a party shows bad faith by delaying or disrupting the litigation or by hampering enforcement of a court order. That's from the Chambers

case. The Court should use that inherent power to address the City's consistent avoidance of its responsibility, and to be clear, Your Honor, this is not a new issue. We have been seeing consistent delay and attempts to hamper enforcement of a Court's order since day one, and the Court will hear evidence of that today.

Turning to Section 7.1, we talked about the seven targets that the City is required to provide. These requirements directly reflect the parties' original intentions, particularly when considered in conjunction with the other provisions of the agreement to increase shelter and housing capacity, engage with unhoused individuals living on the street, and move individuals into that shelter and housing, thereby reducing encampments.

The City here did not stumble on an obscure technicality, as is suggested by the City. It failed to provide what the settlement calls out expressly, what the parties negotiated for expressly, and what the Court has highlighted repeatedly as essential to transparency and accountability: hard data on the City's shelter efforts, encampment engagement efforts, and outreach efforts.

The City has had three-and-a-half years to track and report these metrics. Section 7.1 was negotiated with the City, it was not imposed on the City. It was specifically designed by the two of them together to work as a reporting and

1 data metric. This is not a new, nor surprising, nor ambiguous

2 requirement. These are requirements that have been in place

3 | since day one. Plaintiffs raised it in October 2023, when the

4 | conflict first arose about the City's failure on encampment

5 reductions.

You'll see that in a new email that just came to light today, to the Alliance anyway, between LAHSA and the City originally asking about the capabilities for these efforts.

They never provided the data they got from LAHSA, but at least they asked, I suppose.

The special master also raised this issue in her first annual report, highlighting the failure. Plaintiff raised it again in September of 2024, during the second motion for settlement agreement compliance. The special master highlighted it again in her second annual report, and plaintiff raised it again in July of 2025. All of this, and we didn't get clear answers on what's even possible until just last week, three-and-a-half years in.

It is absurd that it takes a motion to the Court for sanctions just for the City to set up a meeting. The same pattern appears with encampment reduction data and milestones that this Court emphasized in Docket 991. The Court required the City to track encampment reductions using a definition the court prescribed and begin reporting updated reduction data in October 2025. The City acknowledged that requirement in its

1 July filing, saying it would endeavor to provide the

2 information. Yet the data reported does not include that

3 information, and when special master was asked, she was told it

would be provided to special master Gary, and special master

5 | Gary was prevented access from accessing the data.

Once again, the City is asking the Court to accept a general promise that is complying, being only about 25 percent of the way there, and without any evidence.

The City claims that this -- the City doesn't control LAHSA, it's not the City's fault. That's what we just heard, but the City actually is LAHSA. It makes up 50 percent of the commission, and in fact, in emails that we will see that were provided to the Alliance today, the City had quite a bit of access to LAHSA, and LAHSA responded to all data requests promptly. There was consistent engagement, and in fact, not all outreach is even done through LAHSA, and yet the metrics still have not been reported.

In fact, the City does track encampments through its Department of Sanitation, and in fact, LAHSA does track council district encampments, but stopped keeping those up to date when the County stopped funding LAHSA, a fact that we just discovered two days ago.

Your Honor, the evidence in this phase will focus on only two questions. Has the City complied with Section 7.1's reporting requirements? Has the City honored the oversight

structure the Court set up, and the parties set up, or has it continued the pattern of delay and obstruction the Court has found in the past and throughout this litigation?

We expect the evidence to show that the City has had more than enough time and notice to put in place basic systems to track its outreach efforts, that instead of embracing the monitor and special master as tools to not only demonstrate compliance, but assure itself that its own resources are being used appropriately, the City treated them as adversaries to be managed, routing requests, delaying access to staff and data, responding late and partially. Neither the monitor, nor the special master, nor this Court can answer with confidence the question the settlement was supposed to resolve: is the City actually doing what it promised in the places and at the scale it promised to do?

It is exactly the situation this Court warned against when this Court wrote that it cannot idly bear witness to preventable deaths. Numbers matter, because numbers equal people, and when we aren't tracking numbers, fraud, waste, and abuse abound, and people die.

At the close of this hearing, on a full record, LA Alliance will ask the Court to order remedies that do what the Court's order already said the case must do. Restore integrity and accountability to this process. Ensure that delay and obfuscation stop being cost-free options. Our clients, and

```
1
    both the housed and unhoused communities at large, were
 2
    promised more than aspirational rhetoric, Your Honor.
    were promised measurable action, verified by data, overseen by
 3
    this court. Three years into the settlement, the City still
 4
 5
    fights oversight harder than it fights homelessness. We should
    not still be litigating over whether the City has to provide
 6
 7
    the data or comply with oversight measures. It should be doing
 8
    the work and proving it. The evidence will show it has not,
 9
    and we will ask the Court to act accordingly. Thank you.
10
              THE COURT: Thank you, Counsel. Ms. Myers, do you
11
    have a statement you'd like to make?
12
              MS. MYERS: Yes, Your Honor, just a few brief
13
    statements. This is Shayla Myers with the Legal Aid Foundation
14
    of Los Angeles on behalf of the intervenors.
15
              We would echo much of what the plaintiffs have raised
16
                   This issue, the City of Los Angeles asks the
    in this case.
17
    City, the Court, to acknowledge that it has made great
18
               The problem is, Your Honor, that it asks the Court
19
    to take its word that it has made great progress.
20
              If you walk down the streets of Skid Row, if you walk
21
    down the streets of South Los Angeles, it's not clear to many,
22
    many people that the City has made great progress. And part of
23
    what the plaintiffs negotiated in the settlement, part of what
24
    the intervenors have been fighting for, part of what the
```

intervenors are fighting for on a daily basis is evidence of

25

what the City says occurs.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

The City's counsel suggests that the data that was negotiated for can be collapsed unto itself, that what is really at issue is how many people are served. But the data requests, the requirements of the City of Los Angeles is to do more than simply tell the Court and the public who has been It is to tell the Court and the public, the served. plaintiffs, the intervenors, not just who has been served, but who hasn't been served, why they have not been served, what the true state of affairs on the streets of Los Angeles are. That is part of what was negotiated for, it's part of what the City committed to, and it's part of the reason that we are here. It's because the City has consistently refused to participate in the transparency that has been required by the settlement agreement that was sought at the beginning of this case, and that the parties in this case have continued to fight about throughout this litigation.

I would say first and foremost, Your Honor, just a point of clarification that the standard for contempt at issue here is not bad faith, nor is it willful disobedience. It is simply whether or not the City complied with a court order. The City seeks to have the Court rely on willful disobedience and bad faith as if that is what was required when the City doesn't abide by a court order. That's the standard for sanctions, Your Honor. That's the fight we had last week. But

that is different than the issue that is before the Court.

Your Honor issued an OSC re contempt. And so the question is, first and foremost, whether or not the City complied with a court order. If the answer is no, the City failed to comply with a court order, then the Court can engage in the question of why not. If there were a few technical violations, which I don't think is what is before the Court, then the Court can ask if the City's technical violations, minor technical violations, were the results of a good faith interpretation and reasonable interpretation of that court order.

But first and foremost, the question is, did the City abide by the court order without a showing of willful disobedience, without a showing of bad faith? And I think the witnesses in this case will clearly show that the City did not abide by the court order at issue here and that justifies a finding of contempt.

Your Honor, the City is asking to turn down the heat in these proceedings. There is huge value in that. There was a beneficial conversation on Monday related to some of these issues. But to Ms. Mitchell's point, that conversation happened years after the fact.

And, Your Honor, it's important to note that one of the reasons why the parties, the plaintiffs, the intervenors, keep having to come before Your Honor, why the special master 1 and why the monitor keep having to raise these issues, is that

2 | the City has been engaged in a practice of

3 obfuscation. There's no doubt that there are ambiguities

4 written within the settlement agreement on specific

5 issues. The Court will decide whether or not that applies to

7.1. But the City, throughout this litigation, at every

7 attempt by plaintiffs, by intervenors, by this Court, by the

8 | special master, by the monitor, by every party that has

9 attempted to hold the City accountable, has been blocked by

10 even beginning to ask the questions about what the City is

11 | interpreting the settlement to mean when it reports to the

12 Court.

13

14

15

16

17

18

19

20

21

22

23

24

25

6

Your Honor, I stood here many, many times asking the City of Los Angeles, what did you mean when you submitted this report? What did you mean when you said offer? What did you mean when you said served? What did you mean when you said create? What did you mean when you said you resolved an encampment? And part of the reason that we are here, Your Honor, is because the City has refused time and time again to provide answers to those questions.

If there are ambiguities between the parties, then those ambiguities need to be brought to light. They need to resolve those ambiguities. They need to bring those issues before the Court if there is a dispute so that we can get to the real work of actually monitoring what is happening on the

1 street. And the intervenor stands here with a particular 2 interest in this issue, Your Honor.

We have raised our concern throughout this litigation that the encampment reduction plan and the City's interpretation of the encampment reduction plan would be used simply to erase the visible evidence of homelessness on our streets and hide the fact that homelessness is not getting better.

If the City was allowed to rely on a definition of encampment resolution that simply allowed it to throw away tents and makeshift encampments and RVs that are the best evidence to people who are housed that there is homelessness on our streets. If the City's interpretation of the agreement were allowed to stand, the City would simply be allowed to erase the best evidence the public has that homelessness continues to exist and that the City has not made the progress that the attorneys argue that they have made in this case.

Your Honor, we had an evidentiary hearing that had to get to the root of how the City was even defining what constitutes an encampment reduction plan as opposed to having the type of discussion that the City now argues we need to be having to resolve these ambiguities. The time has passed, Your Honor, for some of these discussions. The time exists now for the Court to ensure that the City is held to account for the transparency that was negotiated for, that the City is not

```
1 | allowed to hide behind its interpretations, unreasonable as
```

- 2 | they may be, related to its compliance with this agreement.
- 3 Thank you.
- 4 THE COURT: Counsel, with your permission, why don't
- 5 | I send you to lunch right now before your first witness? We've
- 6 been in session since 7:30, and I'm a little afraid if you call
- 7 | the first witness, we're just interrupting partway through. So
- 8 | could you return in five minutes? Just kidding you. How long
- 9 do you need? Hour?
- 10 MS. MITCHELL: Whatever's convenient for the Court.
- 11 **THE COURT:** Hour and 15 minutes?
- 12 MS. MITCHELL: That's fine, Your Honor.
- 13 **THE COURT:** Let's be safe. Let's just take, what
- 14 | does 12:45 look like to you? I'll give you an extra 15
- minutes, okay? We'll see you at 12:45. Go have a good lunch,
- 16 and we'll start with the first witness.
- (Recessed at 11:27 a.m.; to reconvene at 12:49 p.m.)
- 18 **THE COURT:** Now we're back in session. All counsel
- 19 | are present. Before I begin to consider the evidence in this
- 20 matter, I want to make sure we all understand the purpose of a
- 21 | civil contempt hearing. The purpose of this hearing is to
- 22 determine whether or not the City has complied with a court
- 23 order, not to punish the City for any past noncompliance.
- 24 | Civil contempt is remedial, criminal contempt is punitive.
- 25 We're dealing in this hearing with potential civil contempt.

50 Webster - Direct / By Ms. Mitchell 1 case. But it involved the subprime industry and the debacle 2 that occurred leading to the bankruptcy. And we literally had 18 attorney generals in my court at all hours across the 3 country. It was a precursor of this debacle that everyone 4 5 should have seen coming. So if I say, for my record, First Alliance, I 6 7 apologize. I always mean LA Alliance. Okay? MS. MITCHELL: Thank you, Your Honor. And also, for 8 9 the record, we did file a request for judicial notice yesterday in this matter for a number of items on the Court's docket and 10 11 matters which are public record, which we will rely on as well. 12 THE COURT: Okay. 13 MS. KUMAR: Objection. Your Honor, we would object 14 to the mass admission of all of the documents in that request 15 for judicial notice. Not all of them are judicially 16 noticeable, but happy to consider the exhibits as counsel --17 THE COURT: We'll go over them. We've got plenty of 18 time. 19 MS. MITCHELL: Thank you, Your Honor. 20 DIRECT EXAMINATION BY MS. MITCHELL: 21 22 Okay. Just to sort of get us up to speed, Mr. Webster, 23 can you please tell me what your current occupation is? 24 I am the executive director of the LA Alliance for Human 25 Rights, and I'm also a senior fellow with the Cicero Institute.

```
Webster - Direct / By Ms. Mitchell
                                                                   51
 1
         And how long have you been the executive director of LA
 2
    Alliance for Human Rights?
         A little over four years.
 3
         Since 2021; is that right?
 4
 5
         That is correct.
         Did you help negotiate the settlement agreement in this
 6
 7
    case?
         I did.
 8
 9
         Showing you Exhibit 25, we can go to the first page.
10
    this the settlement agreement that was negotiated in this case,
11
    or at least one of the versions that was submitted to the
12
    Court?
13
         Yes.
14
         Focusing you, for our purposes today, specifically on
15
    Section 7.1, relating to status updates. Do you see that on
16
    the screen in front of you?
17
         I do.
18
         Okay. And can you briefly tell us, well, were you
19
    involved in negotiating the language included in 7.1?
20
         Yes, I was. Yes, I was.
21
         Okay. And why did LA Alliance -- well, let me take a step
22
    back. Mr. Webster, you are here today in your personal
23
    capacity, correct?
24
         Correct.
25
         Are you also here today as a person most knowledgeable on
```

```
Webster - Direct / By Ms. Mitchell
                                                                   52
 1
    behalf of Plaintiff LA Alliance for Human Rights?
 2
         I am.
              MS. KUMAR: Objection, Your Honor. PMK has no
 3
    involvement at a hearing of this sort. It's a deposition tool.
 4
 5
              THE COURT: Overruled.
    BY MS. MITCHELL:
 6
 7
         Why did the LA Alliance negotiate for these specific data
 8
    metrics?
 9
              MS. KUMAR: Objection, Your Honor. It lacks
10
    foundation. Relevance.
11
              THE COURT: Overruled.
12
              THE WITNESS: Why did we argue for these -- or why did
13
    we negotiate for these specific metrics?
14
         Correct.
15
         I think the most significant reason is because what our
16
    constituents and what we've experienced in Los Angeles has been
17
    a lot of promises being delivered with respect to homelessness,
18
    a lot of promises about how the homelessness was going to be
19
    resolved and what efforts were going to be taken by the City
20
    and the County. And frankly, our constituents didn't feel that
21
    those promises were reliable. So during the settlement
22
    negotiations, we negotiated for specific metrics and milestones
23
    so that we could determine whether or not those promises would
24
    actually result in real outcomes and so that we could have
25
    essentially a stake in the ground, if you will, by which we
```

53 Webster - Direct / By Ms. Mitchell 1 could measure whether or not the City and the County is 2 performing with respect to our lawsuit. How was this agreement as a whole intended to work? 3 MS. KUMAR: Objection, Your Honor. Calls for a legal 4 5 conclusion, hearsay, relevance. 6 THE COURT: Overruled. 7 THE WITNESS: So the challenge with homelessness is that one specific action item or program, if you will, doesn't 8 9 necessarily address the entirety or the comprehensive nature of 10 what's going on in the streets. What we intended to do was to 11 create a comprehensive plan that would include places for 12 people to go, treatment and services for those individuals once 13 they get there, and the result would be a reduction in the 14 number of people that were suffering and dying on the streets. 15 So the idea was really kind of a three-legged stool 16 approach, if you will. One component was units, beds, places 17 where you could direct people so that they could actually have 18 somewhere to go. Second was what happens when they get 19 there. In other words, the ability to engage in treatment, the 20 ability to engage in services, the ability to engage in all 21 manner of what's needed to help people stabilize, to overcome 22 some of their behavior and health challenges, and maybe even to 23 move on into self-sufficiency so that they can get out of these 24 beds and go into market-rate housing. 25 And the whole point was the third leg of the stool

```
Webster - Direct / By Ms. Mitchell
                                                                   54
 1
    was so that way that there would be movement, that there would
 2
    be a larger pipeline so that the people who were suffering on
 3
    the streets could actually get to a place where they can get
    stability, that they could get the help that they need, and
 4
    whether or not they stay there in housing, where they move on
 5
    is subject to that. But we wanted to really put --
 6
 7
              MS. KUMAR: Objection, Your Honor, to the use of the
 8
    word we.
 9
              THE WITNESS: The LA Alliance --
10
              THE COURT: I couldn't hear you, Counsel.
11
              MS. KUMAR:
                          Objection, Your Honor. He can testify on
12
    his own behalf but can't testify on behalf of others. We would
13
    object to any reference to the word we.
14
              THE COURT: Overruled.
15
                         And, Your Honor, I just ask for a
              MS. KUMAR:
16
    standing objection to this --
17
              THE COURT: Counsel, this is obviously an engagement
18
    with the --
19
              THE WITNESS: I mean, I could say the LA Alliance
20
    because I represent the LA Alliance, correct?
21
              THE COURT: No, it's overruled.
22
              THE WITNESS: Okay. So the point was -- is by having
23
    metrics and milestones, we can determine how well the City and
24
    the County were performing in terms of those three legs of the
25
    stool.
```

55 Webster - Direct / By Ms. Mitchell 1 BY MS. MITCHELL: 2 So pointing you towards the first metric identified, it should be highlighted there on the screen, the number of 3 housing or shelter opportunities created or otherwise 4 5 obtained. Why was this metric important? 6 MS. KUMAR: Objection, Your Honor. Relevance. 7 THE COURT: Overruled. THE WITNESS: This metric was important just so that 9 we can gauge whether or not the City is actually creating the 10 number of housing shelter beds that they committed to create. 11 BY MS. MITCHELL: 12 Okay. Showing you the next metric, the number of beds or 13 opportunities offered. Why is this metric important? 14 MS. KUMAR: Objection, Your Honor. Calls for legal 15 conclusion and relevance. 16 THE COURT: Overruled. 17 THE WITNESS: The reason that this metric is 18 important is because out of the universe of people who are 19 experiencing homelessness, we wanted a better -- the LA 20 Alliance wanted a better understanding of what actually was 21 being offered, what actually was being solicited for people who 22 were on the streets so that they could move into a different 23 place. 24 And what is the difference in this between beds, housing, 25 or shelter opportunities obtained versus the number of beds or

Webster - Direct / By Ms. Mitchell 56 1 opportunities offered? MS. KUMAR: Objection, Your Honor, calls for a legal conclusion. 3 THE COURT: Overruled. 4 5 THE WITNESS: So obtained would be the function of the City actually creating something that didn't already 6 7 exist. So, a unit, a shelter bed, something that they would actually create. And the number of opportunities offered is 8 9 just because an outreach worker offers somebody a shelter bed 10 or offers someone a housing unit, it doesn't necessarily mean that they're going to take them up on that offer. 11 12 BY MS. MITCHELL: 13 Next metric, the number of beds or opportunities currently 14 available in each council district. What does this mean and 15 why is it important? 16 MS. KUMAR: Objection, Your Honor. Calls for legal conclusion, lacks foundation. 17 18 THE COURT: Overruled. 19 THE WITNESS: So this metric really speaks to, on a 20 council district level, what is currently available. In other 21 words, if an outreach worker comes across somebody who's in 22 need of housing and services, whether or not there's 23 quote/unquote room at the inn, whether or not that bed that's 24 offered can actually be, can be populated by an individual on 25 the street. So and this happens across the country in various

2

3

4

5

6

7

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

57 Webster - Direct / By Ms. Mitchell continuums of care, where they have an idea of what the universe of beds or units are, and whether or not those things are available or they're filled with individuals. MS. KUMAR: Objection, Your Honor. Move to strike that last portion as lacking foundation regarding what happens across the country. THE COURT: Overruled. BY MS. MITCHELL: Next metric, the number of PEH engaged. What does this mean and why is it important? MS. KUMAR: Same objections, Your Honor. THE COURT: Overruled. THE WITNESS: So this metric is important because we want to know what the universe is of people experiencing homelessness who are actually contacted and become participants of the City, or the continuum of care, or however you want to, we would say specifically the City because the City's listed here. But the number of participants that the City has engaged in to offer them whatever housing and services. Oftentimes, outreach workers on the street will ask somebody if they need help, and whether or not they say yes, I need help. And they become enrolled in this process of trying to get them help. So that's what engagement means. The next metric, the number of PEH who have accepted offers of shelter or housing. What does this mean and why is

Webster - Direct / By Ms. Mitchell 58 1 this important? MS. KUMAR: Objection, Your Honor. Same objections, lacks foundation and calls for a legal conclusion. 3 THE COURT: Overruled. 4 5 THE WITNESS: So this is important because by understanding the universe, in other words, like the 6 7 denominator, we also want to know how many people are actually acting on those offers by outreach workers or other entities that are trying to help people get off the streets. So it's 10 important to have that ability to be accountable because it's 11 one thing to offer people housing, shelter, services, and it's 12 another thing for saying, okay, I'll accept that. 13 So from just a data analytics perspective, it gives 14 you a ratio of who is ready to accept offers. You know, the 15 next one, why are they refusing or how they are refusing? So 16 it gives you an idea of how effective your outreach efforts 17 are. 18 BY MS. MITCHELL: 19 Next metric, the number of PEH who have rejected offers of 20 shelter or housing and why offers were rejected. What does 21 this mean and why is it important? 22 MS. KUMAR: Objection, Your Honor. Same objections, lacks foundation and calls for a legal conclusion. 2.3 24 THE COURT: Overruled. 25 THE WITNESS: So the reason that this is important

Webster - Direct / By Ms. Mitchell

59

1 is because it's good to know from a data analytics perspective what your universe is and how many people are going to be accepting an intervention and how many people are rejecting an 3 intervention. And the reason that that's important is because 5 if you're holding the City accountable for, for example, resolving homeless encampments, and you know that there have 6 7 been efforts to offer people an opportunity to get out of a 8 homeless encampment and into shelter or into housing, and you've had wholesale rejections of these things, that's 10 important to know because it allows you to scrutinize how these 11 offers were being made, what are some of the needs of the

And so you can actually determine what the needs are of the people on the street. For example, if people say, well, I'd like to go into a shelter, but I have a pet and I can't bring my pet into a shelter. That gives the City important feedback to know maybe it would be a good idea to start creating shelters that accept pets. It's just a functional way to determine if their programming and if their outreach efforts are effective.

people who are rejecting, and people experiencing homelessness

reject offers for a whole myriad of reasons.

BY MS. MITCHELL:

2

4

12

13

14

15

16

17

18

19

20

21

22

23

24

25

And the last one, the number of encampments in each council district. What does this mean and why is it important?

> MS. KUMAR: Objection, Your Honor. Lacks foundation

60 Webster - Direct / By Ms. Mitchell 1 and calls for legal conclusion. 2 THE COURT: Overruled. THE WITNESS: The reason that this metric is 3 important is you've got to know how big of a challenge you're 4 5 working with. We know in the City of Los Angeles that there 6 are certain council districts that have a lot of homeless 7 encampments and other council districts that have less homeless 8 encampments. 9 In order to hold the City accountable and to understand how well these outreach efforts are working, you 10 11 need to have essentially a denominator that describes the 12 universe, so that you can determine what progress can be made 13 based on what that universe is. 14 BY MS. MITCHELL: 15 Last I want to focus you on this phrase, to the extent 16 possible. Are you familiar with HMIS? 17 I'm very familiar with HMIS. 18 And how did you become very familiar with HMIS? 19 Well, I served as the senior policy advisor on 20 homelessness to the U.S. Department of Housing and Urban 21 Development Secretary Ben Carson and in the process of becoming 22 very knowledgeable about HUD's programs and HUD's data 23 tracking, I became very familiar. I studied the statute, the 24 federal statute, I studied the federal guidance. I studied the 25 federal regulation and became very familiar with what HMIS did,

Webster - Direct / By Ms. Mitchell 61 1 what its purpose was, and what data is being collected and 2 reported through HMIS. What does HMIS stand for? 3 4 Homelessness Management Information System. 5 And does HMIS have the capability of tracking and reporting the data that's required in 7.1? 6 7 MS. KUMAR: Objection, Your Honor, lacks foundation, calls for an expert opinion and legal conclusion. 8 9 THE COURT: Overruled. 10 THE WITNESS: It absolutely has the capacity to 11 collect and track and report the information. HMIS is a --12 it's a data collection and reporting system. HUD has 13 promulgated guidelines for continuance of care on the minimum 14 standards and the minimum requirements within an HMIS system. 15 And HUD has explicitly provided flexibility and opportunity for continuums of care to add on to the data fields and what it is 16 17 that they can collect and report. 18 So it's very flexible and it has significant power to 19 collect and report whatever data the continuum of care believes 20 is important. 21 BY MS. MITCHELL: 22 Are you familiar whether LAHSA uses HMIS? 23 MS. KUMAR: Objection, Your Honor, lacks foundation. 24 THE COURT: Overruled. 25 THE WITNESS: I know for a fact that they use HMIS.

```
Webster - Direct / By Ms. Mitchell
                                                                   62
 1
    If they didn't use HMIS, they couldn't get any federal funding.
         And LAHSA is the continue of care, correct?
 2
         They're the collaborate applicant for the continuum of
 3
    care for Los Angeles County.
 4
 5
         Okay. I'm going to try to do this. I'm showing you side
    by side Exhibit 25 along with Exhibit 401. Do you recognize
 6
 7
    Exhibit 401?
         I do.
 9
         Have you seen it before?
10
         I have.
         What is it?
11
         This is the quarterly report on units, beds and people
12
13
    experiencing homelessness served through the City's efforts to
14
    create units and beds.
15
         And this particular one is for the quarter ending June
16
    30th of 2025; is that right?
17
         That's correct.
18
         Looking at this report and comparing the City's reporting
19
    with its obligations under 7.1, has the City included the
20
    number of housing or shelter opportunities created or otherwise
21
    obtained in this report?
22
              MS. KUMAR: Objection, Your Honor, calls for
23
    speculation and calls for an expert opinion, calls for a legal
24
    conclusion and relevance.
25
               THE COURT:
                           Overruled.
```

```
Webster - Direct / By Ms. Mitchell
                                                                   63
 1
               THE WITNESS:
                           Yes.
 2
              MS. KUMAR: Your Honor, I'd have a standing objection
    to what I assume is going to be the line of questioning to
 3
    come. I'd ask for that.
 4
 5
               THE COURT:
                          I'm sorry, counsel?
                          I'd ask for a standing objection to the
 6
              MS. KUMAR:
 7
    line of questioning that I assume is about to come.
               THE COURT: You have a standing objection, counsel.
 8
 9
    Overruled. And would you repeat the question then so I can
    hear the answer?
10
11
              MS. MITCHELL: Yes, Your Honor.
12
    BY MS. MITCHELL:
13
         The number of housing or shelter opportunities created or
14
    otherwise obtained, is that metric reported in the City's
15
    reports?
16
         Yes.
17
         Where is it reported?
18
         In the column that is titled unit/beds.
19
         The number of beds or opportunities offered, is that
20
    included in the City's report?
21
         No, it is not.
22
         The number of beds or opportunities currently available in
    each council district, is that included in the City's report?
23
24
         No, it is not.
25
         The number of PEH or persons experiencing homelessness
```

```
Webster - Direct / By Ms. Mitchell
                                                                    64
 1
    engaged, is that included in this report?
 2
         No, it is not.
         The number of PEH who have accepted offers of shelter or
 3
    housing, is that included?
 4
 5
         Yes.
         Where is that included?
 6
 7
         Under the column that reads, total PEH served.
         Now, is that in your opinion an exact match, the PEH
 8
 9
    served with the number of PEH who have accepted offers of
10
    shelter or housing?
11
              MS. KUMAR: Objection, Your Honor, same objection.
12
    It calls for speculation, it calls for a legal conclusion,
13
    improper expert opinion and leading.
14
               THE COURT: Overruled.
15
               THE WITNESS:
                             No.
16
    BY MS. MITCHELL:
17
         Why not?
18
         Well, the number of PEH served in -- on this report
19
    basically describes the number of people experiencing
20
    homelessness who are served by these specific housing
21
    opportunities, units and beds.
22
         There are a whole other population of people experiencing
23
    homelessness that are offered housing and services, oftentimes
24
    services only that wouldn't be reflected in this report.
25
         The number of PEH who have rejected offers of shelter or
```

Webster - Direct / By Ms. Mitchell 65 1 housing and why offers were rejected, is that included in this 2 report? 3 No. The number of encampments in each council district, is 4 5 that included in this report? 6 Α No. 7 In any of the reports that you have reviewed -- well, let me ask this question. Have you reviewed every single report that the City has issued related to this case? 10 Α Yes. And have you ever seen any of those metrics other than the 11 12 number of beds or opportunities offered and somewhat the number 13 of PEH with accepted offers of shelter or housing, other than 14 those two metrics, have you ever seen the City report this 15 information anywhere related to this case? 16 MS. KUMAR: Objection, Your Honor, calls for 17 speculation, calls for a legal conclusion, calls for an 18 improper expert opinion and compound. 19 THE COURT: Overruled. You may answer. 20 THE WITNESS: I'm looking here in 7.1, because I have 21 seen reports that indicate the number of homeless encampments 22 resolved, but I don't see -- I have not seen a report of those 23 numbers in regards to what's excluding the two categories you 24 mentioned in 7.1. 25 //

```
Webster - Direct / By Ms. Mitchell
                                                                   66
 1
    BY MS. MITCHELL:
 2
         So when you're saying the number of encampments resolved,
    is that the same thing as the number of encampments in each
 3
    council district?
 4
 5
         No.
         Okay. So to be clear, have you ever seen the City report
 6
 7
    those metrics in 7.1, other than the two you identified?
              MS. KUMAR: Objection, Your Honor, same objection.
 8
 9
              THE COURT: Overruled.
10
              THE WITNESS: No.
         Let's move on to October of 2022 on the City -- after the
11
    City certified its point in time count and provided the
12
13
    Alliance with a list of milestones and deadlines. Do you
14
    recall that time?
15
         I do.
16
         And at that time in October to November of 2022, did the
17
    milestones and deadlines that the City provided include
18
    milestones and deadlines for encampment reductions?
19
              MS. KUMAR: Objection, Your Honor, beyond the scope
20
    of this hearing and the notice provided to the City and
21
    relevance.
22
               THE COURT: Overruled. Answer the question please.
23
              THE WITNESS:
                             No.
    //
24
25
    //
```

Webster - Direct / By Ms. Mitchell 67 1 BY MS. MITCHELL: 2 What did the Alliance do next in regards to this issue, if 3 anything? Well, the Alliance wanted to wait and we wanted to wait 4 5 because we knew that an election was coming up, we knew that -you know, there was going to be a new mayor installed and we 6 7 had wanted to wait to see what the plans were for that mayor 8 with respect to their homeless strategy and their strategy regarding homeless encampments in the City. 10 By January of 2023, had the City (sic) gotten anything 11 from the City in terms of milestones and deadlines for 12 encampment reduction? 13 MS. KUMAR: Objection, Your Honor, beyond the scope 14 of the hearing notice that the City was provided, relevance, 15 and lacks foundation. 16 THE COURT: Overruled, please answer the question. 17 THE WITNESS: No. 18 BY MS. MITCHELL: What, if anything, did the Alliance do next? 19 20 Well, we wanted to get answers from the City. We wanted 21 to see if they would be responsive to this matter after the 22 election and specifically to know when they would start 23 collecting data and the City was nonresponsive. 24 Okay. At some point did the City or did the Alliance have 25 a meeting with the City about this issue?

Webster - Direct / By Ms. Mitchell 68 1 Yes, many times. Okay. In March of 2023, did the Alliance -- was the 2 Alliance promised that the City would be evaluating the council 3 districts? 4 5 MS. KUMAR: Objection, Your Honor, calls for speculation, hearsay, beyond the scope, proper scope of this 6 7 hearing. THE COURT: Overruled. 8 9 THE WITNESS: Yes. We had meetings with members of the Bass administration and the CAO's office and we were 10 promised essentially a comprehensive evaluation of encampment 11 numbers per council district. We were promised that a third 12 13 party evaluator would be -- that there would be an RFP or an 14 RFQ issued and a third party evaluator would be selected in 15 order to determine the number of homeless encampments per 16 council district, and that there would be milestones and 17 metrics that corresponded with those council districts. 18 BY MS. MITCHELL: 19 Okay. Do you know if the Alliance then sent an e-mail 20 summarizing that meeting? 21 Correct. 22 Okay. Showing you what has been marked as Exhibit 307 and 23 I'm on page 24, there's what purports to be a summary of that 24 meeting at the very top there. Do you see that, where it 25 starts, in our last meeting?

```
69
                  Webster - Direct / By Ms. Mitchell
 1
              MS. KUMAR: Objection, Your Honor, calls for
 2
    speculation, lacks foundation, and hearsay.
              THE COURT: Overruled.
 3
 4
              THE WITNESS: Yes, I see it.
 5
    BY MS. MITCHELL:
         Okay. Can you read that paragraph into the record?
 6
 7
         Yes.
    Α
 8
              THE COURT: And read that slowly please.
 9
              THE WITNESS:
                             I will. In our last meeting, we talked
10
    about the RFQ that the City had put out for a list of qualified
    service outreach providers and that the City expects to be
11
12
    fully staffed with the district's chosen providers by July 1st
13
    (please correct me if I got the verbiage wrong).
14
              We also discussed that the City could commit to
15
    having each district fully assessed and get us a list of
16
    proposed milestones and deadlines within three months
17
    thereafter (October 1st).
18
         Did the Alliance get that list of proposed milestones and
19
    deadlines on October 1st?
20
         We did not.
21
         In fact, did the City ever get qualified service or
22
    outreach providers identified for each district to your
23
    knowledge?
24
         No.
25
         Did the City have the occasion to evaluate the unhoused
```

70 Webster - Direct / By Ms. Mitchell 1 and encampment needs in each district by September? 2 MS. KUMAR: Objection, Your Honor, lacks foundation as to whether the City had the opportunity to evaluate anything 3 4 and vaque. 5 THE COURT: Overruled. THE WITNESS: Yes, they had an opportunity. 6 7 BY MS. MITCHELL: I think my question was, did they? 8 9 Oh, they did not. So after October 1st when the milestones and deadlines 10 11 were received, what happened after that? And I know I'm asking 12 you to go back two years, so please just use your best 13 recollection. 14 Yeah, yeah. After October 3rd of 2023, we received a 15 document that was essentially a plan for encampment engagements 16 and the various services or entities from the City that are 17 charged with addressing people experiencing homelessness that 18 are unsheltered and living on the street. 19 The -- it was a fairly comprehensive document in terms of 20 the process, by which the City was hoping to engage these 21 encampments and these individuals. However, that document 22 didn't produce any milestones or metrics. 23 After seeing they didn't produce any milestones or 24 metrics, can you summarize the meetings that occurred from 25 October through January of 2023, October 2023 to January of

```
71
                  Webster - Direct / By Ms. Mitchell
 1
    2024 between the Alliance and the City?
 2
              MS. KUMAR: Objection, Your Honor, lacks foundation,
 3
    lacks personal knowledge and hearsay.
              THE COURT: Overruled.
 4
 5
              THE WITNESS: We asked for many meetings from the
    City. The City was positively inclined but never really got
 6
 7
    around to setting up meetings. We had Zoom meetings, we had
    personal meetings, it just -- it was very clear to me that the
 8
    City was using some kind of delay and avoidance tactics --
10
              MS. KUMAR: Objection, Your Honor, as to what the
11
    City was doing. It calls for speculation, lacks foundation.
12
              THE COURT: Overruled, this is your personal opinion.
13
              THE WITNESS: That's correct, thank you. It was very
14
    clear to me that the City was really just delaying and was not
15
    interested in meetings with us seriously and actually providing
16
    any metrics and milestones that would be actionable.
    BY MS. MITCHELL:
17
18
         In January of 2024 the Alliance actually met with the
19
    Mayor of Los Angeles; is that right?
20
         That's correct.
21
         Do you recall who all was in that meeting?
22
              THE COURT: All right. Would you put up the document
23
    here?
24
                             The letter?
              MS. MITCHELL:
25
              THE COURT:
                          No, 307.
                                    Just a moment.
```

```
72
                  Webster - Direct / By Ms. Mitchell
 1
              MS. MITCHELL: Would you like me to zoom in, Your
 2
    Honor?
 3
         (Pause)
 4
              THE COURT: Just give me one moment, counsel.
 5
          (Pause)
 6
              THE COURT: All right. Please proceed, thank you.
 7
              MS. MITCHELL: Thank you. One moment, Your Honor.
    BY MS. MITCHELL:
 8
 9
         Showing you -- this is still Exhibit C and it's on page
10
         Is this the encampment engagement, cleaning and resolution
11
    with no milestones or metrics that you were referring to?
12
         That's correct.
13
         And there were several versions of this particular
14
    document that were passed back and forth; is that right?
15
         That's correct.
16
         Okay. Now, going back to my question of January 1st --
17
    I'm sorry, January 4th, I believe, did you answer my question
18
    who was present in the meeting?
         I did not.
19
20
         Okay. If you recall, to the extent you recall, who was
21
    present in that meeting?
         I think just to refresh my memory, was that the meeting
22
23
    that we held on the east side of city hall?
24
              MS. KUMAR: Objection, Your Honor, I don't believe
25
    the witness should be asking questions.
                                              He should testify to
```

```
73
                  Webster - Direct / By Ms. Mitchell
1
    what he could remember.
 2
              THE WITNESS: If it was the meeting --
              THE COURT: Is there something --
 3
              THE WITNESS: -- on the east side of the city hall,
 4
 5
    it was the Mayor, the mayor's counsel, it was -- I think it was
    Lourdes Castro Ramirez, I think it was myself, Daniel Conway,
 6
 7
    Elizabeth Mitchell. I think the mayor's counsel was there, as
    well as Scott Marcus was there and I think Mercede Marquez was
 8
 9
    there.
              MS. KUMAR: Objection, Your Honor, lacks foundation
10
11
    based on the witness' statement that he can't remember.
12
              THE COURT: Overruled.
13
    BY MS. MITCHELL:
14
         Would looking at the exhibit, the letter summarizing the
15
    statement of events refresh your recollection as to the date of
16
    the various meetings? Don't look at the screen right now, I'm
17
    asking you.
18
         I apologize.
19
         The letter that we looked at earlier summarizing the dates
20
    of events --
21
         Oh, yes.
22
         -- would help refresh your recollection?
23
         Oh, yes. It was pretty -- I know that we were engaging
24
    with the City at the highest levels to try to come to a
25
    resolution on whether or not we would get milestones and
```

```
74
                  Webster - Direct / By Ms. Mitchell
 1
    metrics on encampment resolutions.
         So moving forward to January 4th, I'm showing you -- we're
 2
    still on Exhibit 307, page 25.
 3
         Uh-huh.
 4
    Α
 5
         Take a look at that and see if it refreshes your
    recollection as to who was present at the meeting.
 6
 7
         Yeah. So, yeah, Matthew Umhoff was there, I think I hit
    everybody else, Steven --
 8
 9
              MS. KUMAR: Objection, Your Honor.
10
              THE COURT: Just a moment.
11
              THE WITNESS: -- Michaelson, I recall that.
12
              THE COURT: Just a moment. I want you both to slow
13
    down.
14
              THE WITNESS: Okay.
              MS. KUMAR: Objection, Your Honor, this is non-
15
16
    responsive. The question was whether it refreshes his
17
    recollection, he's now just reading from --
18
              THE COURT: Counsel, overruled. Does this refreshes
19
    your recollection --
20
              THE WITNESS: Yes, it does.
21
              THE COURT: -- yes or no?
22
              THE WITNESS: Yes, it does.
23
              THE COURT: All right. Can you state who was at that
24
    meeting and do that slowly.
25
              THE WITNESS:
                             It was myself, it was Elizabeth
```

```
Webster - Direct / By Ms. Mitchell
                                                                   75
 1
    Mitchell.
 2
              THE COURT: Just a moment.
              THE WITNESS: It was Matthew Umhoffer.
 3
              THE COURT: Just a moment. You're there?
 4
 5
              THE WITNESS: Yes.
              THE COURT: Who else, slowly?
 6
 7
              THE WITNESS: Ms. Mitchell.
              THE COURT: Next?
 8
 9
              THE WITNESS: Matthew Umhoffer.
10
              THE COURT: Next?
11
              THE WITNESS: Mayor Bass.
12
              THE COURT: Next?
13
              THE WITNESS: Mayor Bass's attorney.
14
              THE COURT: Who's that?
15
              MS. MITCHELL: Is it Michaelson?
              THE WITNESS: It's David Michaelson.
16
17
              MS. KUMAR: Objection, Your Honor, counsel is
18
    testifying.
19
              MS. MITCHELL: We've all been here for five years, we
20
    all know David Michaelson is the Mayor's counsel.
21
              THE COURT: Well, just a moment, is it really a
22
    contention that David Michaelson was there or not, counsel?
23
              MS. KUMAR: Your Honor, the --
24
              THE COURT: I'm sorry, counsel. Was Mr. Michaelson
25
    there or not, do you know?
```

```
Webster - Direct / By Ms. Mitchell
                                                                  76
 1
              MS. KUMAR: I don't personally know, the document
 2
    says --
              THE COURT: Okay. Well, we'll spend some time on
 3
    that. How are we going to resolve that Mr. Michaelson was
 4
 5
    there or not?
              MS. KUMAR: I don't have a problem with him
 6
 7
    testifying --
 8
              THE COURT: Counsel, counsel, if we're getting to
 9
    this, I'm happy to take all the time we need. How do we get
10
    it? Do we get him there, what do we do?
11
              MS. KUMAR: No, Your Honor, I think the question is
12
    whether who was --
13
              THE COURT: Counsel, was he there or not? According
14
    to your records?
15
              MS. MITCHELL: Yes, Your Honor.
16
              THE COURT: Okay. Thank you very much, let's move
17
    on.
18
              So Mr. Michaelson was there.
19
              THE WITNESS: That's right.
20
              THE COURT: Who else?
21
              THE WITNESS: Matt Szabo was there.
22
              THE COURT: Just a moment. I said go slowly. After
23
    Mr. Szabo, who else?
24
              THE WITNESS: I know that Lourdes Castro Ramirez was
25
    there.
```

```
77
                  Webster - Direct / By Ms. Mitchell
                         Just a moment. Who else?
 1
              THE COURT:
 2
              THE WITNESS:
                            And Scott Marcus with the City
    Attorney's Office.
 3
                          Wait just a minute.
 4
              THE COURT:
 5
              All right. Thank you. Your next question, counsel?
              MS. MITCHELL:
 6
                              Thank you.
 7
    BY MS. MITCHELL:
 8
         Did the City make an offer at that meeting?
 9
         Yes, they did.
         What was the City's offer, if you recall?
10
11
         The City's offer was that they were going to implement --
12
    that the City was going to implement a wholesale new approach
13
    to getting people off the street and that it was proposing a
14
    rejection of the council-by-council approach and going with the
15
    citywide approach, so that the Mayor's office could have a
16
    greater, I guess authority than the city council district
17
    approach.
18
         They also offered that they would remove, I think it was
19
    12,000 homeless encampments through this new approach and if
20
    the LA Alliance would accept that proposal.
21
         Did the Alliance accept the proposal?
22
         No, we did not.
23
         Why not?
24
         The reason that we rejected the proposal was because the
25
    original settlement language focused on council district --
```

Webster - Direct / By Ms. Mitchell 78

1 MS. KUMAR: Objection, Your Honor, relevance as to 2 why the Alliance rejected this proposal.

THE COURT: Overruled. Answer the question, please.

THE WITNESS: The original settlement language was focused on council district by council district. And the reason that we were focused on council district by council district was because our constituents, the folks who lived in those council districts wanted to hold the City accountable.

So if the City was going to say well, we're going to reject that council district approach and we're going to just focus on the City at large, it would have made it much more difficult for us and our constituents to hold the City accountable.

In other words, if there are constituents who are concerned about homeless encampments or people experiencing homelessness in, you know, I'll just say Council District A, but the Mayor's office is focusing on Council District B, we wanted to make sure that there was some equitable performance, or at least that there was performance in all council districts so that the folks who we consider our constituents would be able to see some performance and experience some relief with respect to the crisis of homelessness in their neighborhoods and in their communities.

BY MS. MITCHELL:

25 Q So going a little bit further down into that agreement,

```
79
                  Webster - Direct / By Ms. Mitchell
 1
    give me one second. Do you see the highlighted sentence?
 2
         I do.
         Can you read that highlighted sentence into the record
 3
 4
    please?
 5
         I will. Given the constant delay, unfulfilled agreements,
    and total denial of other agreements, my client has no faith in
 6
 7
    the ability or willingness of the City of Los Angeles to comply
    with the proposed milestones and deadlines moving forward.
 8
 9
         So this was written in January of 2024. Moving forward a
10
    year and a half to today, do you still believe that that
11
    sentence applies?
12
              MS. KUMAR: Objection, Your Honor, relevance, lacks
13
    foundation.
14
              THE COURT: Overruled. You can answer the question.
15
              THE WITNESS: Yes.
16
    BY MS. MITCHELL:
17
         Yes, you understand the question or yes, did you answer?
18
         Yes, I understand the question and, yes, I believe that
19
    that statement applies today.
20
    0
         Why?
21
         Because --
22
              MS. KUMAR: Objection, Your Honor, relevance.
23
              THE COURT: Overruled.
24
              THE WITNESS: Because we're in court today arguing
25
    over whether the City has actually fulfilled and performed the
```

```
80
                  Webster - Direct / By Ms. Mitchell
    commitments that they agreed to in the settlement instead of
 1
    actually, you know, analyzing the performance that they've
 2
 3
    done.
 4
              We don't -- after the constant delays, after the
 5
    constant finger pointing between who's responsible for what
    data, after meet and confer, after meet and confer, after meet
 6
 7
    and confer, these critical matters to address homelessness in
    Los Angeles and get people off the streets and get them into
 8
 9
    shelter beds or housing units has been essentially, you know,
10
    delayed. And that -- and that's a concern.
11
              We sued the City, the LA Alliance brought a lawsuit
12
    against the City and the County because they wanted to see
13
    action. And when the action was delayed, when we had to
14
    continually approach the Court, and we had responses only when
15
    on the eve of a court hearing or the eve of a sanction or
16
    something, that was the only time we could get responses.
17
              So, yes --
18
              MS. KUMAR: Objection, Your Honor, move to strike,
19
    this calls for speculation, lacks foundation.
20
              THE COURT: Overruled.
21
              THE WITNESS: So I still have no faith in the ability
22
    or the willingness of the City of Los Angeles to comply with
23
    the proposed milestones and deadlines.
    //
24
25
    //
```

```
Webster - Direct / By Ms. Mitchell
                                                                   81
 1
    BY MS. MITCHELL:
         The Alliance decided to file a motion for sanctions at
 2
 3
    that time; is that right?
         That's right.
 4
 5
         Why?
              MS. KUMAR: Objection, Your Honor, relevance.
 6
 7
              THE COURT: Overruled.
              THE WITNESS: We filed a motion for sanctions because
 9
    LA Alliance has -- was essentially doing the City's job in
10
    holding it accountable and verifying its numbers or trying to
11
    verify its numbers instead of monitoring the progress and the
12
    City -- the progress that the City had made.
13
              We had been delayed. We'd had to engage, we had to
14
    spend money. We had to verify. We had to basically chase
15
    after the City in order for them to just simply comply with the
16
    settlement agreement.
17
         Now you attended multiple hearings in this case; is that
18
    right?
19
         That's correct.
20
         You're aware that after or are you aware that after the
    Alliance filed its motion for sanctions that this Court found
21
22
    the City acted in bad faith.
23
         That's correct.
    Α
24
         Are you aware that the Court found that the plaintiff, LA
25
    Alliance was misled?
```

```
Webster - Direct / By Ms. Mitchell
                                                                    82
 1
         That's correct.
 2
              MS. KUMAR: Objection, Your Honor, hearsay,
    relevance. This has already been adjudicated.
 3
               THE COURT: Would you repeat your question?
 4
 5
    BY MS. MITCHELL:
         Are you aware of whether this Court has found that the LA
 6
 7
    Alliance was misled?
 8
         Yes.
 9
              THE COURT: The objection's overruled.
10
    Q
         You can --
         Yes, I'm aware that the Court found that LA Alliance was
11
    misled by the City of Los Angeles.
12
13
         Let's go ahead and turn to Exhibit 319, the stipulated
14
    facts regarding the request for qualification agreement. Do
15
    you see this?
16
         I do.
    Α
17
         Are you familiar with this document?
18
         I am.
         And this was actually signed by both myself on behalf of
19
20
    the LA Alliance and Scott Marcus on behalf of the defendant
21
    City of Los Angeles; is that right?
22
         That's correct.
23
         Was this the basis for the Court's finding of bad faith,
24
    if you know?
25
         That's correct.
```

Webster - Direct / By Ms. Mitchell 83 1 And that ultimately resulted in the City stipulating to 2 sanctions; is that right? MS. KUMAR: Objection, Your Honor, lacks foundation. 3 THE COURT: Overruled. 4 5 THE WITNESS: Yes. BY MS. MITCHELL: 6 7 What were -- what was the stipulated sanction or sanctions as a result of the City's bad faith? 9 I think there was some monetary sanctions that were 10 requested by the Court and also there was the finding of bad 11 faith and being misled and then there was also an order for a 12 third party auditor to come in and begin to do financial 13 overview, programmatic overview, essentially it was a process 14 by which we would -- what the Court would ask a third party 15 auditor or assessment organization to come in and start looking 16 at some of the information and the financials and the programs 17 to get an assessment of how the City is performing. 18 And the auditor or assessment ultimately turned out to be 19 Alvarez and Marsal; is that right? 20 That's correct. 21 So let's turn to Alvarez and Marsal. Were you on the 22 oversight committee overseeing or helping to oversee Alvarez 23 and Marsal, I'll refer to them as A&M, A&M's assessment? 24 MS. KUMAR: Objection, Your Honor, beyond the scope 25 of the hearing from anyone's statement that this is relevant

```
Webster - Direct / By Ms. Mitchell
                                                                    84
 1
    to.
 2
               THE COURT: Overruled.
 3
               THE WITNESS: Yes.
    BY MS. MITCHELL:
 4
 5
         Were you copied on e-mails to and from A&M regarding the
    assessment?
 6
 7
    Α
         Yes.
 8
         Did you participate in hearings where A&M was reporting
 9
    its progress?
10
         Yes.
11
         Did you have calls with A&M about its progress?
12
         Yes.
13
         Was, in your opinion, the City cooperative with A&M?
14
              MS. KUMAR: Objection, lacks foundation, speculation,
    relevance as to what this witness' opinion is of the City's
15
16
    compliance.
17
               THE COURT: Overruled, only subject to a motion to
18
    strike with further foundation, but you can cast your opinion.
19
               THE WITNESS: Ask the question again.
20
         The question was, was the City, in your opinion,
21
    cooperative with A&M?
22
         No.
         And what is the basis for that opinion?
23
24
         The basis for that opinion is the multiple attempts by A&M
25
    to get information from the City to track down data.
                                                            Their
```

Webster - Direct / By Ms. Mitchell 85 1 expressions of frustration that it took so long to eventually 2 get information that was non-responsive to the objective of the 3 assessment, yeah. Objection, Your Honor, move to strike, 4 MS. KUMAR: 5 that doesn't explain what the foundation for that statement is, merely conclusory. 6 7 THE COURT: Overruled. BY MS. MITCHELL: 8 9 Were you done with your answer? 10 I was. 11 What types of delays did you see, if any? 12 The delays that I was aware of was when A&M asked the City 13 or asked LAHSA specific questions, they didn't get answers. 14 They asked close-ended questions with requests for data or with 15 requests to explaining processes and received, you know, non-16 responsive or we'll have to look into that or we'll get back to 17 you, or this isn't the responsibility of the City, all kinds of 18 excuses from simply responding to the questions of A&M. 19 MS. KUMAR: Objection, Your Honor, lacks foundation, 20 it's improper argument from the witness, and Your Honor, we'd 21 ask for all of this move to strike and a standing objection to 22 this entire line of questioning. 23 THE COURT: Overruled, but I would ask all counsel --24 and you saw e-mails; is that correct? 25 THE WITNESS: I read e-mails. I spoke with the

```
Webster - Direct / By Ms. Mitchell
                                                                  86
 1
    investigators --
              THE COURT: All right.
 3
              THE WITNESS: -- we had Zoom meetings.
              THE COURT: Do you have those e-mails?
 4
 5
              THE WITNESS: I do.
              THE COURT: All right. Okay. Then, counsel, you'll
 6
 7
    meet and confer and these will be disclosed to both parties
 8
    that they ask, okay. Counsel, are you aware of these e-mails?
 9
              MS. KUMAR: I don't know what e-mails he's referring
10
    to, Your Honor.
11
              THE COURT: We'll make those available to both
12
    parties.
13
              MS. KUMAR: And I would object, Your Honor, to
14
    hearsay, if he's just merely repeating what he has read in a
15
    document. He hasn't established how he himself knows, has
16
    personal knowledge of that --
17
              THE COURT: Subject to a motion to strike for further
18
    foundation. We'll get to those e-mails out to all the parties.
19
    We can slow this hearing down.
20
              MS. MITCHELL: Thank you, Your Honor. I believe the
21
    City was included in many of those e-mails as well.
22
              THE COURT: Okay. Was the City --
23
              MS. KUMAR: He doesn't know which e-mails.
24
              THE COURT: Was the City -- just a moment. Counsel,
25
    was the City included in these e-mails?
```

```
87
                  Webster - Direct / By Ms. Mitchell
 1
              MS. KUMAR: I don't know which e-mails we're talking
 2
    about, Your Honor, and he's vaquely referencing e-mails --
                         Okay.
 3
              THE COURT:
                          -- of no date.
 4
              MS. KUMAR:
 5
              THE COURT: We've got time. It'll slow the process
    down, so all of you will have all the information that's
 6
 7
    needed.
              MS. MITCHELL: Thank you, Your Honor.
 8
 9
              THE COURT: But let's get to the truth and we can
10
    take our time doing that for both sides.
11
              MS. MITCHELL: Thank you, Your Honor.
12
              THE COURT: Okay.
13
    BY MS. MITCHELL:
14
        Did A&M --
15
              THE COURT: Just a moment. You say these e-mails had
16
    the City copied them?
17
              MS. MITCHELL: I think some of them.
18
                            In many of them. They were mostly e-
              THE WITNESS:
19
    mails from Alvarez & Marsal --
20
              THE COURT: We'll have -- then you'll disclose that
21
    to both parties, those e-mails during the recess that we take.
22
              MS. KUMAR: Your Honor, I do have to object to
    Ms. Mitchell volunteering factual information from the lectern.
23
24
              THE COURT: All right.
25
              MS. KUMAR:
                          It's improper, Your Honor.
```

```
Webster - Direct / By Ms. Mitchell
                                                                   88
 1
              THE COURT: Overruled. And the City will also
 2
    produce those e-mails so I have all the e-mails you have
    concerning this, and the City, I'd like to see all the e-mails
 3
    that you're copied on.
 4
 5
              MS. KUMAR: Your Honor, we still don't know what e-
    mails we're talking about, but we'll meet and confer with
 6
 7
    counsel.
              THE COURT: We'll have time.
 9
              MS. MITCHELL: Obviously not including the privileged
10
    e-mails, that's not what we're talking about, but besides the
11
    attorney/client communications I think we can certainly --
12
    Mr. Webster can certainly produce e-mails, the City can produce
13
    all the e-mails with Alvarez and Marsal.
14
              THE COURT: If there are e-mails going back and
15
    forth, obviously privileged e-mails would not be included.
                                                                 But
16
    A&M must have these e-mails, he's represented the City was
17
    copied on some of these e-mails and you've apparently are
18
    participating in some of these e-mails. I'd just like due
19
    process so we all see what e-mails, so I'm letting you cast an
20
    opinion subject to a motion to strike, further foundation, but
    let's get all these e-mails.
21
22
              MS. MITCHELL: Thank you, Your Honor.
23
              THE COURT: Thank you.
    //
24
25
    //
```

```
89
                  Webster - Direct / By Ms. Mitchell
 1
    BY MS. MITCHELL:
         To your knowledge, did A&M ever ask to continue the
 2
    deadline for deliverance of the assessment?
 3
              MS. KUMAR: Objection, Your Honor, hearsay, lacks
 4
 5
    foundation.
 6
              THE COURT: Overruled.
 7
              THE WITNESS: Yes.
         And was that in court?
 8
 9
         Yes.
10
         And what was the basis for their request to ask to move
11
    the deadline to deliver their assessment?
12
              MS. KUMAR: Objection, Your Honor, lacks foundation
13
    for this witness knowing what Alvarez and Marsal knew?
14
              THE COURT: Well, counsel, the Court can take
15
    judicial notice of that. We actually have these in the
16
    transcripts. Overruled.
17
              THE WITNESS: They requested an extension of the
18
    deadline because they weren't getting information that they
19
    requested from the City.
    BY MS. MITCHELL:
20
21
         Moving on to the encampment reduction reporting, I'm
22
    showing you what has been marked as Exhibit 60. Do you
23
    recognize this?
24
         I do.
25
         And what is it?
```

90 Webster - Direct / By Ms. Mitchell 1 This is a quarterly report from the City on encampment resolutions ending June 30th, 2024. As I recall, this is the 2 first quarterly report for encampment reductions that was 3 provided. 4 5 Did this quarterly report, this Exhibit B that the City provided cause any concerns for you? 6 7 Α Yes. 8 Why? 9 MS. KUMAR: Objection, Your Honor, relevance. 10 THE COURT: Overruled. 11 The first concern was up until June THE WITNESS: 12 30th, 2024 we received zero quarterly reporting on encampment 13 reductions. And so I was concerned that the numbers were --14 didn't include reductions up until -- you know, was this just 15 this quarter, from January 1st to June 30th. Was the City 16 going to maintain this low number of encampment resolution 17 after it knew since 2022, two years previous that this was the 18 point of the portion of 7.1. 19 So the low numbers of encampment resolutions 20 concerned me. The other thing that concerned me was there was 21 no way to verify these numbers. There was no addresses, there 22 was no specifics in terms of where these encampment resolutions 2.3 occurred and to what extent. 24 So we had constituents who were eager to learn of 25 encampment reductions in their council districts, in their

```
Webster - Direct / By Ms. Mitchell
                                                                   91
 1
    neighborhoods, in their communities and frankly a lot of these
 2
    numbers were, you know, they scratched their head and said we
    don't see this performance, so we're wondering if these numbers
 3
 4
    are even true.
 5
              MS. KUMAR: Objection, Your Honor, hearsay as to what
 6
    other people told this witness.
 7
              THE COURT: Yeah, I'm going to sustain that
    objection. I don't know who they are in this conversation.
 8
 9
              THE WITNESS: I'm referring to constituents of the LA
10
    Alliance, people in the community that, you know, whether they
    support us through donations or they're interested in our
11
12
    actions, in our lawsuit, who would voluntarily, you know, call
13
    me or send me e-mail messages.
14
                          I'm going to sustain the objection.
              THE COURT:
15
              MS. KUMAR: Move to strike, Your Honor.
16
              THE COURT:
                          That portion is stricken, counsel.
17
              MS. KUMAR: Thank you.
18
    BY MS. MITCHELL:
19
         Did the Alliance ever ask the City for locations and dates
20
    to verify the data that it was reporting in these encampment
21
    reduction --
22
         Yes.
23
         -- of reports?
24
         Yes, it did.
25
         And did the City then provide the locations and dates to
```

```
Webster - Direct / By Ms. Mitchell
                                                                   92
 1
    verify the numbers?
 2
         No, they did not.
         Was the Alliance concerned or have a suspicion that the
 3
    City was using sanitation numbers to produce these numbers?
 4
 5
              MS. KUMAR: Objection, Your Honor, leading, lacks
    foundation, speculation.
 6
 7
              THE COURT: Overruled, you may answer.
               THE WITNESS: Yes, we were concerned.
 8
 9
              THE COURT: Just a moment.
10
              THE WITNESS: I apologize?
11
              THE COURT: No, just one moment. I want to make a
12
    note.
13
              All right. Your next question, counsel, thank you.
14
    BY MS. MITCHELL:
15
         Did the City provide that data?
16
         On the difference between encampment resolutions and
17
    street cleanings?
18
         No. Did the City provide the location and date data?
19
         No, they did not.
20
         Did the Alliance ask the City if it was using sanitation
    numbers, if you know?
21
22
         Yes.
23
              MS. KUMAR: Objection, hearsay.
24
               THE COURT: Overruled. You can answer the question.
25
               THE WITNESS:
                             Yes.
```

```
Webster - Direct / By Ms. Mitchell
                                                                   93
         And what was the City's --
 1
 2
              THE COURT: Just a moment. Reask the question, you
    were speaking over the top of each other, so let's all slow
 3
    down and reask the question.
 4
 5
              MS. MITCHELL: Thank you.
    BY MS. MITCHELL:
 6
 7
         Are you aware of whether the Alliance inquired as to
 8
    whether the City was using sanitation numbers and sanitation
 9
    cleanings to report these reductions?
10
              MS. KUMAR: Objection, Your Honor, hearsay.
              THE COURT: Overruled.
11
12
              THE WITNESS: Yes.
13
         And how did you become aware of that?
14
         We had talked about it in court actually. It became the
15
    subject of court testimony on whether or not what was defined
16
    as an encampment resolution.
17
         Turning to Exhibit 405. I think I can do this.
18
         Which is the most recent refiled report on October 15th of
    2025 --
19
20
              MS. KUMAR: Objection, Your Honor, that's incorrect.
21
    There's a supplemental report filed after.
22
              MS. MITCHELL: I don't think on encampments. Well,
23
    I'll let you testify.
24
         Is this the most recent report on encampment reduction
25
    data that the City has filed to your knowledge?
```

```
Webster - Direct / By Ms. Mitchell
                                                                   94
 1
    Α
         Yes.
 2
         Let me back up. In June of 2025, are you aware of this
    Court's order after the seven day evidentiary hearing that we
 3
    had?
 4
 5
         Yes.
         Are you aware that this Court ordered the City to start
 6
 7
    reporting encampment reduction metrics consistent with his
    order that there must be some type of permanent resolution,
 8
 9
    such as an offer of shelter or housing prior to resolving the
10
    encampment?
11
         Yes.
         All right. So showing you this exhibit, Exhibit 405, do
12
13
    you know if the City is accurately reporting encampment
14
    reduction reporting at this time?
              MS. KUMAR: Your Honor, lacks foundation, calls for
15
16
    speculation.
17
              THE COURT: Overruled, you can cast your opinion.
18
              THE WITNESS: No, I don't know if these are accurate.
19
    BY MS. MITCHELL:
20
         Why not?
21
         We can't verify these numbers. We couldn't -- I mean, it
22
    doesn't matter if they put a million encampment reductions in a
23
    council district. There's no way to verify these.
24
         Has the Alliance asked for data underlying these
25
    reductions?
```

```
95
                  Webster - Direct / By Ms. Mitchell
 1
    Α
         Yes.
 2
         And did the Alliance get that data underlying these
    reductions?
 3
         No.
 4
 5
         How many -- let's see if I can zoom in to this part. How
    many reductions have they reported as of this last reporting
 6
 7
    period?
 8
         2,265.
 9
         And what is the Alliance -- excuse me, what is the City's
10
    obligation in this case relating to encampment reductions?
11
         9,800.
12
         And that is by what date?
13
         That's by, is it June of 2026.
14
         So what is the differential, if you can do the quick math?
15
         It's about --
16
         Roughly.
17
         -- 7,600, 7,535.
18
         Something like that.
19
         Yes.
20
         Moving forward, back to Section 7.1 are you aware of
21
    whether the Alliance reached out to meet and confer on the
22
    City's failure to report metrics pursuant to Section 7.1?
23
              MS. KUMAR: Objection, Your Honor, lacks foundation,
24
                  There's no evidence that this witness was a
    speculation.
25
    participant in any of this?
```

```
Webster - Direct / By Ms. Mitchell
                                                                   96
 1
              THE COURT: I'll let you lay a little bit more
 2
    foundation of how you're aware, that's pretty broad. In other
    words, did you talk to somebody? Were you part of this?
 3
    Counsel, rephrase your question.
 4
 5
    BY MS. MITCHELL:
         Yeah, my question was are you aware.
 6
 7
              THE COURT: Are you aware, but that is such a wide --
    is this with conversation with LA Alliance? I have no
 8
 9
    foundation for this.
10
              THE WITNESS: I was aware that our legal counsel was
11
    making every effort --
12
              THE COURT: Okay.
13
              THE WITNESS: -- to --
14
              THE COURT: So it's legal counsel, it's not just --
15
              THE WITNESS: Correct.
16
              THE COURT: -- off the street.
17
              THE WITNESS: Right.
18
              THE COURT: All right. Overruled.
19
         Okay.
    Q
20
              MS. MITCHELL: One moment, Your Honor.
21
              MS. KUMAR: Your Honor, if the witness is going to
22
    testify based on what his counsel told him, we would ask for
23
    the same reasons we just talked about for due process reasons
    to have access to have all of these communications. He's just
24
25
    acting as a microphone for counsel.
```

```
97
                  Webster - Direct / By Ms. Mitchell
 1
              THE COURT: There was foundational, counsel, you'll
 2
    have cross-examination.
 3
              MS. MITCHELL: May I proceed, Your Honor?
              THE COURT: Please.
 4
 5
    BY MS. MITCHELL:
         Showing you an e-mail where the City, lots of City lawyers
 6
    are included in this e-mail, have you seen a copy of this e-
 7
    mail?
 9
         I have.
         This is Exhibit 373 for the record and what is this e-
10
11
    mail?
              MS. KUMAR: Objection, Your Honor, lacks foundation,
12
13
    he is not a recipient of this e-mail.
14
              THE COURT: I'm sorry, counsel, I couldn't hear you.
15
              MS. KUMAR: Objection, Your Honor, lacks foundation,
16
    speculation, he is not a recipient of this e-mail.
17
              THE COURT: Does the City have this e-mail in their
18
    possession?
19
              MS. KUMAR: Yes, Your Honor, but the question is
20
    whether this witness has the capacity to testify to this
21
    document.
22
              THE COURT: Overruled.
23
              THE WITNESS: I'm sorry, what was the question, am I
24
    aware of this e-mail?
25
    //
```

```
Webster - Direct / By Ms. Mitchell
                                                                   98
 1
    BY MS. MITCHELL:
 2
         Yes. Have you seen this e-mail?
 3
    Α
         I have.
         And were you aware that counsel was attempting to meet and
 4
 5
    confer with the City as of at least July 25th of 2025 on the
    City's failures relating to Section 7.1?
 6
 7
              MS. KUMAR: Your Honor, objection, speculation as to
    what counsel was intending to do.
 8
 9
              THE COURT: Overruled.
10
              THE WITNESS: Yes.
         Have you -- are you aware of whether any meet and confers
11
12
    ever took place over the last three months on the City's
13
    failure to report metrics under Section 7.1?
14
         No.
15
              MS. KUMAR: Objection, Your Honor, same objections
16
    and I'd ask for a standing objection to this. This is an
17
    attempt of counsel to testify through a lay witness who has no
18
    personal knowledge of these e-mails or documents.
19
              THE COURT: Overruled.
20
              MS. KUMAR: And I'd just ask for a standing objection
21
    to save time, Your Honor.
22
              THE COURT: Standing objection, counsel.
23
              THE WITNESS: No, they did not meet and confer.
    //
24
25
    //
```

99 Webster - Direct / By Ms. Mitchell 1 BY MS. MITCHELL: 2 You don't believe they met and conferred? 3 Α No. Are you aware of whether the -- let me ask this question. 4 5 Going back to October of 2022 or even before, when the agreement was entered into in April or May of 2022, did the 6 7 City ever reach out to discuss the terms identified in Section 8 7.1? 9 MS. KUMAR: Objection, Your Honor, foundation as to 10 what the City reached out to an unknown person three years ago. 11 THE COURT: If you're aware of that, you can answer 12 the question. 13 THE WITNESS: No. 14 BY MS. MITCHELL: 15 To your knowledge, has the City ever reached out 16 proactively to the LA Alliance to meet and confer about what it 17 seemed to think were ambiguous terms contained in Section 7.1? 18 MS. KUMAR: Objection, speculation as to what the 19 City did and to whom it reached out to anyone at the Alliance. 20 THE COURT: Overruled, you can answer the question. 21 THE WITNESS: No. 22 Are you aware of any efforts that the City has ever made to track the metrics provided for under Section 7.1? 23 24 MS. KUMAR: Objection, lacks foundation for this 25 witness' testimony of what the City has or has not done.

	Page ID #:31237
	Webster - Direct / By Ms. Mitchell 100
1	THE COURT: Overruled. You can answer the question.
2	THE WITNESS: I am aware that they attempted to track
3	housing and shelter opportunities. I'm aware that they
4	attempted to track encampment resolutions, but there are a
5	number of things in 7.1 that I'm not aware that they tracked.
6	BY MS. MITCHELL:
7	Q And has anybody from the City, anybody from the City
8	contacted you personally to talk about ambiguous terms that
9	they allege were contained in Section 7.1?
10	A No.
11	Q Have you been in any meetings involving any discussions
12	about ambiguous terms in Section 7.1?
13	A No.
14	MS. MITCHELL: I think I have no further questions at
15	this time, Your Honor.
16	THE COURT: Cross-examination?
17	MS. KUMAR: Your Honor, could we ask for just a short
18	recess?
19	THE COURT: Absolutely. Now, do you want to go next
20	or do you want the intervenors? How what's the agreement
21	between you two?
22	MS. KUMAR: How about we I would propose that the
23	intervenors go next, if they have questions.
24	THE COURT: Ms. Myers, what's your preference.
25	MS. MYERS: That's fine, that's consistent with what

101 Webster - Cross / By Ms. Myers 1 we did last time, so that's fine with me. 2 THE COURT: All right. I think it's consistent. 3 Let's have intervenors next and that way you both can. Okay. All right. Counsel, 15 minutes is acceptable, but make it a 4 5 quarter after the hour, that gives you 20 minutes to use the restroom and relax. All right. Thank you, sir, please step 6 7 down. (Recessed at 1:56 p.m.; reconvened at 2:19 p.m.) 8 9 THE COURT: Have a seat, thank you very much, folks. 10 It's very much appreciated. Have a seat. Now we're back in 11 session. All counsel are present, the parties are present, the witness has retaken the stand and this would be questions by 12 13 intervenor, by Shayla Myers. 14 Thank you, Your Honor. This is Shayla MS. MYERS: 15 Myers on behalf of the intervenors. 16 CROSS EXAMINATION BY MS. MYERS: 17 18 Mr. Webster, I just have a couple of questions for you. 19 Going back to the status updates and particularly 7.1 and 20 the metrics that the LA Alliance negotiated for the settlement 21 agreement, when you were talking about your understanding of 22 the metrics, the four metrics at the end of provision 7.1, 23 which is the City will work with LAHSA to include in a 24 quarterly updates, to the extent possible on those four 25 particular metrics, is it your understanding that jurisdictions

```
102
                    Webster - Cross / By Ms. Myers
 1
    normally collect these metrics?
 2
              MS. KUMAR: Objection, lacks foundation, speculation.
              THE COURT: Overruled, you can answer the question.
 3
                            It depends. It depends who's asking.
 4
              THE WITNESS:
 5
    So in my work, as I talk with the decision-makers, whether
    they're governors or governor's offices, mayors, city council
 6
 7
    members, they're very interested in these metrics. If I'm
 8
    talking with continuums of care that are interested in these
 9
    metrics, but sometimes there's challenges with respect to how
10
    they collect the data and how they report the data and
11
    whether -- and how costly it is.
12
              So there -- as an advocate, I'm advocating for more
13
    of this kind of data collection and data reporting and
14
    transparency, so that we actually know what is going on on the
15
    ground with respect to offers and acceptances and rejection.
16
    So it's kind of burgeoning area that I think more and more
17
    jurisdictions are interested in.
18
    BY MS. MYERS:
19
         And why do you think jurisdictions are interested in this
20
    particular data?
21
              MS. KUMAR: Objection, Your Honor, lacks foundation,
22
    speculation.
23
              THE COURT: Would you repeat that? That was a little
24
    quick, I didn't hear the full question.
25
         And why do you think jurisdictions are particularly
```

103 Webster - Cross / By Ms. Myers 1 interested in this type of data? 2 THE COURT: Overruled, you can answer the question. THE WITNESS: I think jurisdictions are interested in 3 this particular data, because the data that they're receiving 4 5 typically through point in time counts, typically through continuums of care reports don't give decision-makers enough 6 7 information about whether or not programs are effective and how 8 they are actually impacting individuals that are in need of 9 housing and services and assistance. BY MS. MYERS: 10 11 So looking at the specific data point and the number of 12 people experiencing homelessness that are engaged, is it your understanding that that data point is a commonly understood 13 14 data point in homeless services? 15 MS. KUMAR: Objection, Your Honor, lacks foundation, 16 speculation. 17 THE COURT: Overruled, you can answer the question. 18 THE WITNESS: Yes. 19 And so the next data point, the number of PEH who have 20 accepted offers of shelter or housing, is it your understanding 21 that that particular data point is a commonly understood data 22 point in homeless services? 23 Α Yes. 24 Objection, Your Honor, lacks foundation, MS. KUMAR: 25 vague, legal conclusion, speculation.

Webster - Cross / By Ms. Myers 104 1 THE COURT: Overruled. 2 THE WITNESS: Yes. And the number of people experiencing homelessness who 3 4 have rejected offers of shelter or housing, is it your 5 understanding that that is a commonly understood data point for purposes of homeless services? 6 7 MS. KUMAR: Objection, Your Honor, same objection. THE COURT: Overruled. 8 9 THE WITNESS: Yes. BY MS. MYERS: 10 11 And the number of encampments, is it your understanding that that is a commonly understood data point for purposes of 12 13 homeless services? 14 MS. KUMAR: Same objections, Your Honor. 15 THE COURT: Overruled. 16 THE WITNESS: Yes. 17 And this data point specifically related to why offers 18 were rejected, would you say that that is a commonly understood 19 data point for purposes of homeless services? 20 MS. KUMAR: Objection, Your Honor, same objection. 21 THE COURT: Overruled. 22 THE WITNESS: I think it is a commonly understood 23 data point. I think it's a -- it can be a complicated data 24 point, but again it really depends on how this data is being 25 collected and how it's being analyzed. And truly it depends on

105 Webster - Cross / By Ms. Myers 1 jurisdiction by jurisdiction in terms of why offers of housing 2 and services are being rejected. MS. KUMAR: Objection, Your Honor. He just said that 3 it depends on the jurisdiction, I would move to strike anything 4 5 about common understanding since that undermines that entire 6 premise. 7 THE COURT: All right. Thank you, counsel, the 8 answer stands. 9 BY MS. MYERS: 10 And why is it that the reason why offers are rejected is 11 an important data point for purposes of homeless services from your perspective as the executive director of the LA Alliance? 12 13 MS. KUMAR: Objection, Your Honor, speculation. 14 THE COURT: Overruled. 15 THE WITNESS: I think that this is an important data 16 point because it gets to the performance of existing programs 17 and existing initiatives. If -- I'll give you an example. 18 In the City of Chico, California created a sanctioned 19 campground. The campground was remote, it was -- had no 20 transportation services. It was in my view a lot of gravel, a 21 lot covered with gravel with a chain-link fence around it. 22 MS. KUMAR: Objection, Your Honor, any testimony 23 about other jurisdictions is simply not relevant to this 24 proceeding. 25 THE COURT: What are you trying to illustrate with

106 Webster - Cross / By Ms. Myers 1 this example? 2 THE WITNESS: I'm trying to illustrate why people would reject offers of services. If the accommodations are not 3 appealing, if the accommodations are -- lack any kind of real 4 5 services, you could offer all you want and people are going to say I don't want to go there. 6 7 THE COURT: Okay. There's no further -- that's 8 sufficient. Let's move on. 9 MS. MYERS: Okay. 10 THE COURT: And by the way, one of my kids went to 11 Chico State and never missed a party, proof of attendance, okay, so near Pioneer Park. All right. Counsel. 12 13 BY MS. MYERS: 14 And in your experience, are these four data points, are 15 they data points that are frequently sought after by advocates 16 who are working in the realm of homeless services? 17 MS. KUMAR: Objection, Your Honor, lacks foundation, 18 speculation as to the whole host of advocates in this space. 19 THE COURT: Overruled. You can answer the question. 20 THE WITNESS: In my perspective, I think these are 21 data points that are becoming more and more important as people 22 see the deficiencies and the types of available data and 23 information that exists, to try to explain whether or not 24 homelessness programs and homelessness assistance are actually 25 having the intended desired effect that they were designed to

```
107
                    Webster - Cross / By Ms. Myers
 1
    do.
 2
         And when you negotiated these for the collection of this
    data, was that what you had in mind when you were specifically
 3
    adding these provisions to the settlement agreement?
 4
 5
                   We wanted to make sure that this is important
    data that would demonstrate the performance of the City and how
 6
 7
    it would respond to the crisis of homelessness in Los Angeles.
              MS. KUMAR: Objection, Your Honor, move to strike as
 8
 9
    to relevance.
10
              THE COURT: Overruled.
11
                          No further questions, Your Honor, thank
              MS. MYERS:
12
    you.
13
              THE COURT: Then cross-examination by the City
14
    please.
15
                         Yes, Your Honor.
              MS. KUMAR:
16
                          And would you state your name for the
              THE COURT:
17
    record one more time.
18
                           Sure, Poonam Kumar on behalf of the City,
              MS. KUMAR:
19
    Your Honor.
20
              THE COURT:
                           Thank you.
21
              MS. KUMAR:
                           Before I begin, I just want to make a
22
    couple of notes and objections for the record, Your Honor. I
23
    would start with where the Court began in this hearing with a
24
    recitation of facts. It appears the Court was referring to
25
    possibly a prior filing from the Alliance several years ago,
```

108

1 the City, of course, would object to the recitation of those

facts, the reliance on those facts, because they are not 2

stipulated to, they are arguments by counsel and any decisions 3

based on it. 4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

I would also reiterate the objections that Ms. Evangelis stated at the beginning of this hearing as to the scope of this hearing, as to Mr. Gary, as to the stipulated facts in 2024, and then through the course of Ms. Mitchell's opening, and of course, the direct of Mr. Webster, we have had numerous other topics referenced, including but not limited to encampment reductions plans, 5.2, A&M, oversight restructure, a November 11th, 2025 supplemental report that postdated the Court's OSC and several other matters, we would object to any of those being the scope of this hearing.

The City was provided no notice of those, and of course being provided notices of fundamental due process ground certainly with regards to holding the City in contempt. had no ability to prepare for rebutting any of those facts. And it has been significantly prejudiced by its inability to do so.

We'd also object on the fact that this has already been litigated and resolved, which we'll talk about again. And I would ask that we have a standing objection to anything that is beyond the scope of what the Court puts in its order subject to the earlier statements of Ms. Evangelis.

25

109 Webster - Cross / By Ms. Myers 1 Lastly, Your Honor, I would move to strike 2 Mr. Webster's testimony on the following grounds. He testified about unidentified, unproduced e-mails en masse, hearsay, 3 there's due process violations. We have no ability to confront 4 5 that and we will be asking for production of all of the 6 communications between counsel and Mr. Webster related to the 7 scope of his testimony. He testified extensively about we and spoke 8 9 collectively about the Alliance, it's not proper. There is no 30(b)(6) or PMKs in trials or hearings. The witness' testimony 10 11 must be based on his personal knowledge. 12 He testified at length about his personal opinions, 13 it's simply not relevant, it's improper opinion. He testified 14 extensively beyond the issues of the scope of this hearing, 15 upon which the City was put on notice, as I said before and the 16 witness was allowed to be a microphone for counsel and make 17 arguments and testified as an improper expert. 18 So on these bases and the basis of all of my objections during his testimony, we'd move to strike his 19 20 testimony in whole. 21 THE COURT: All right. Counsel, do you have 22 questions? Those objections are noted. And Mr. Webster will 23 be available for recall. We're going to move very slowly so in 24 terms of due process, I imagine a number of items are going to

You'll have plenty of time, he'll be available.

25

be produced.

```
Webster - Cross / By Ms. Kumar
                                                                 110
 1
              MS. KUMAR:
                          Thank you, Your Honor. That was going to
 2
    be my last request. Appreciated.
 3
                            CROSS EXAMINATION
    BY MS. KUMAR:
 4
 5
         Good afternoon, Mr. Webster. I want to -- we talked about
    a lot during your direct examination and so I want to talk -- I
 6
 7
    want to start by talking about many of the events that started
 8
    in 2022 and through 2024 that you talked about in your direct
 9
    examination.
         You talked about a motion that the Alliance filed in
10
11
    February of 2024, asking for settlement agreement compliance
    and sanctions against the City. Do you recall that?
12
13
    Α
         I do.
         Okay. And that is at Docket 668 and is the Plaintiffs'
14
15
    Exhibit 305.
16
              MS. KUMAR: If we could put that up. Defendants'
17
    Exhibit 305. Or no, sorry, Plaintiffs' Exhibit 305, sorry.
18
              UNIDENTIFIED: I'm sorry, I don't have that one.
19
              MS. KUMAR: Okay. No problem. We can get you a hard
20
    сору.
21
         Do you recall that there was a motion filed, you recall,
22
    right, for compliance and for sanctions; is that right?
23
    Α
         Yes.
24
         And the basis of that motion were numerous things that
25
    happened in 2023 and 2023 -- 2022 and 2023; is that right,
```

Webster - Cross / By Ms. Kumar 111 1 Mr. Webster? Yes, you mean 2023 and 2024, is that what you're saying? 2 Between 2022 and February of 2024 there was a motion filed 3 for a series of things that the Alliance believed were in non-4 5 compliance on the City's part; is that right? Correct. 6 7 And that motion was filed in February of 2024 at Docket 668 and one of the things mentioned in that motion, amongst 9 many, was a series of meetings held in March of 2023. Do you recall that? 10 11 Yes. 12 Okay. Now, as a result of after filing that motion, the parties actually entered into a stipulation, did they not? 13 14 Yes. 15 Okay. And that stipulation was filed on April 4th, 2024. 16 Do you recall that? 17 I believe this is the stipulation that was signed by Elizabeth Mitchell and the City attorney Scott Marcus. 18 Okay. And there was actually ultimately a filing --19 20 Is that correct? 21 -- in court with that stipulation. Do you recall that? 22 Yes, I believe that stipulation was filed in court. 23 Okay. And that's Docket 713. 24 MS. KUMAR: And I'm going to ask for that to be 25 brought up, that's Plaintiffs' Exhibit 326.

```
Webster - Cross / By Ms. Kumar
                                                                  112
 1
              There we go.
 2
              So sorry, so this is the stipulation. Your Honor,
    I'd ask the Court to take judicial notice and move it into
 3
    evidence as a court record obviously.
 4
 5
    BY MS. KUMAR:
 6
         It's entitled joint stipulation to resolve motion for
 7
    order regarding settlement agreement compliance and --
 8
              THE CLERK: Pull the microphone closer to you.
 9
              MS. KUMAR: Sure.
    BY MS. KUMAR:
10
11
         And sanctions. Do you see that?
12
         I do.
13
         Okay. And that was filed by both parties, both the City
14
    and the -- it was filed by the City, but if we turn to the last
15
    page of this document, it was signed by both the City
16
    Attorney's office, as well as your counsel, Elizabeth Mitchell.
17
    Do you see that?
18
         I do.
19
         Okay.
20
              MS. KUMAR: And if we go back to the second page for
21
    a moment. Sorry, the first page, apologies.
22
         We -- it says here at the beginning that the LA Alliance
23
    and the City respectfully submit the following stipulation to
24
    resolve plaintiffs' motion for order re settlement agreement
25
    compliance and sanctions; is that right?
                                              Did I read that
```

```
113
                    Webster - Cross / By Ms. Kumar
 1
    correctly?
 2
         I think that's what it says.
         Okay. And then it proceeds to talk about a series of
 3
    things including those March 2023 meetings that you talked
 4
 5
    about; isn't that right?
         Yes.
 6
 7
         Then if we turn to page 4 of this document -- oh, sorry,
 8
    just pausing right here, we -- here in paragraph 6 there's a
 9
    reference for 5.2, do you see that?
         I do.
10
    Α
11
         And in paragraph 4, we see a reference to the RFQ in
12
    January 2023. Do you see that?
13
         I do.
14
         Okay. And then in the paragraph 7, we see there was a
15
    reference to that January 2024 meeting with the Mayor; is that
16
    right?
17
         That's what it looks like.
18
         And then on page 8, there's a discussion of encampment
19
    reduction plan and milestones and what the City did and did not
20
    do according -- is that right?
21
         Paragraph 8?
22
         Yes, paragraph 8.
23
         Correct.
    Α
24
         Okay. And so the stipulation reads based on the foregoing
25
    facts, the parties agree to resolve the motion by making the
```

```
Webster - Cross / By Ms. Kumar
                                                                  114
 1
    following stipulations. Did I read that correctly?
         I think so.
 2
         Okay. And so what happened is the City agreed to pay for
 3
    the court ordered audit that you talked about; is that right?
 4
 5
         Uh-huh.
         Okay. Agreed to meet once a month. Do you see that?
 6
 7
         Yes.
    Α
         C, the City agreed to pay the Alliance's fees and costs;
 8
 9
    isn't that right?
10
         Yes.
         Okay. So the City did, in fact, pay you as a result of
11
    this stipulation; isn't that right?
12
13
    Α
         Yes.
14
         Okay. And you are now at this hearing asking for
15
    additional funds; isn't that right?
16
         Yes, I think that's part of our motion.
17
         Okay. And again, this stipulation and the payment of
18
    those funds was to resolve all of the matters raised in your
19
    motion for compliance, agreement compliance and sanctions;
20
    isn't that right?
21
              MS. MITCHELL: Objection, calls for a legal
22
    conclusion.
23
              MS. KUMAR: Your Honor, the witness --
24
               THE COURT: Overruled, overruled, you can answer the
25
    question.
```

```
Webster - Cross / By Ms. Kumar
                                                                  115
 1
              THE WITNESS:
                            I can't make a determination of -- on
 2
    that question.
    BY MS. KUMAR:
 3
         You're not able to determine whether or not your motion
 4
 5
    for settlement compliance and sanctions was resolved by the
    stipulation?
 6
 7
              MS. MITCHELL: Objection, Your Honor, calls for a
    legal conclusion.
 8
 9
              THE COURT: Overruled, you can answer, you can cast
10
    your opinion.
              THE WITNESS: I can't make a determination of whether
11
12
    it resolves all of the concerns that we had. I see that it
13
    resolves eight paragraphs' worth of concerns that we had that
14
    were presented on that particular -- in that particular
15
    stipulation. But I think what -- yeah.
    BY MS. KUMAR:
16
17
         Okay. So, Mr. Webster, if we could go back to page 2 of
18
    this exhibit.
19
         Uh-huh.
20
         It says at the very beginning right before paragraph one,
21
    plaintiffs LA Alliance for Human Rights, that's you, right,
22
    you're testifying over our objection as a PMK for that
    organization; is that right?
23
24
         Correct.
25
         Okay.
                Plaintiffs LA Alliance and defendant City of Los
```

Webster - Cross / By Ms. Kumar 116 1 Angeles, those are the parties to the settlement, correct? 2 Uh-huh. Respectfully submit the following stipulation to resolve 3 plaintiffs' motion for order re settlement agreement compliance 4 and sanctions. Isn't that right? 5 That's correct. 6 7 Okay. Does it say partially resolved, Mr. Webster? 8 No. 9 It says resolved; is that right? 10 It says, resolved plaintiffs' motion for order re 11 settlement agreement, compliance and sanctions. It doesn't say 12 all. 13 Okay. But it does say to resolve the motion that your 14 organization brought, correct? 15 Correct. 16 Which is at Docket --17 Yeah, that's not what you asked. 18 Okay. Well, I think there's a transcript, we'll go back 19 and take a look at that. 20 Okay. Mr. Webster, we'll go on to talk about 7.1. You 21 testified quite a bit about 7.1. To be clear, you have never 22 been employed by the City of Los Angeles; is that right? 23 Α No. 24 And you've never been employed by LAHSA; is that right? 25 No.

```
Webster - Cross / By Ms. Kumar
                                                                  117
 1
         And you can't speak or act on behalf of the City; is that
 2
    right?
 3
         No.
         Okay. And you can't act and speak on behalf of LAHSA; is
 4
 5
    that right?
         Not at all.
 6
         Okay. And so you can't testify in any way as to what the
 7
    City thought during negotiations of the settlement agreement,
 8
 9
    can you?
10
         No.
         And you can't testify as to what LAHSA thought during any
11
    negotiations over the agreement, correct?
12
13
         That's correct.
14
         Now, you testified a lot about your opinions over what was
15
    in 7.1 and that's what they were, your opinions; is that right,
16
    Mr. Webster?
17
              MS. MITCHELL: Objection, vague and ambiguous as
18
    to --
19
              THE COURT: Overruled.
20
              MS. MITCHELL: -- objection.
21
              THE COURT: If you understand the question, you can
22
    answer it.
23
              THE WITNESS: There are opinions and there are also
24
    my professional expertise.
25
    //
```

Webster - Cross / By Ms. Kumar 119 1 of 7.1. We're going to start with the number of housing or 2 shelter opportunities created or otherwise obtained. 3 your opinion, as you testified on direct, that the City has been reporting this particular data point; is that right? 4 5 They've issued reports that have the number of housing and sheltered opportunities created or otherwise obtained. 6 7 Okay. And then the next one is the number of beds or opportunities offered; is that right? That's what it says. 10 Okay. And you -- your contention is that the City has not 11 been reporting this figure; is that right? 12 I have seen no reports on the number of beds or 13 opportunities offered. 14 Okay. And you said -- and just to be clear, nowhere in 15 this agreement does the word -- is the word offered defined; is 16 that right? 17 Not that I know of. 18 Okay. And then the next is the number of beds or 19 opportunities currently available in each council district and 20 it's your opinion that the City has not been complying with 21 this provision either; is that right? 22 That is correct. 23 Okay. Is anywhere in this agreement that the word 24 available is defined in the agreement? 25 Not that I know of.

120 Webster - Cross / By Ms. Kumar 1 Okay. Next it says the City will work with LAHSA to 2 include in the quarterly status reports to the extent possible; is that right? 3 4 That's what it says. 5 The first one is the number of PEH engaged. Do you see that? 6 7 I do. 8 Okay. No where in this agreement does it say who is to be 9 engaging with the persons experiencing homelessness; is that 10 right? No, I don't think it does say that. 11 12 Okay. And nowhere in this agreement does it say where the engagement has to happen for it to be tracked. 13 14 Not that I could tell. 15 Okay. And the word engaged is also not defined; is that 16 right? 17 No, it's not. 18 Okay. And the next is the number of persons experiencing 19 homelessness who have accepted offers of shelter or housing, do 20 you see that? 21 I sure do. 22 The agreement doesn't define the geographic scope 23 in terms of where the offer has to have been accepted; is that 24 right? 25 No.

```
Webster - Cross / By Ms. Kumar
                                                                  121
 1
         Okay. And it doesn't tell -- it doesn't define the
 2
    location of the shelter or housing, does it?
 3
    Α
         No.
         Okay. It also doesn't define who has to be making the
 4
 5
    offers, does it?
         No.
 6
    Α
 7
         And it doesn't say whether the offers have to be made for
 8
    specific beds created by this settlement agreement; isn't that
 9
    right?
10
         Not specifically.
11
         Okay. I just want to turn your attention just before
12
    that, to the extent possible, is that phrase defined anywhere
13
    in the agreement?
14
         Not that I could tell.
15
         And you negotiated this agreement, right?
16
         I was a party.
17
         Okay. The next raises the number of PEH who have rejected
18
    offers of shelter or housing and why the offers were rejected.
19
    Do you see that?
20
         Of course.
21
         Okay. Again, the agreement does not say who had to have
22
    made the offer; is that right?
23
         That's right.
    Α
24
         Okay. It doesn't say where the offer should have been
25
    made; isn't that right?
```

122 Webster - Cross / By Ms. Kumar 1 That's right. 2 And it doesn't say that the offer has to be for a bed created by an agreement; isn't that right? 3 That's right. 4 5 Okay. You also spent a fair amount of time talking about the -- that you didn't get data to verify -- oh, excuse me, I'm 6 7 sorry, the number of encampments in each council district. you see the -- is the manner in which the City is supposed to 8 9 report on that specific metric, is that defined specifically 10 anywhere in the agreement? 11 No. 12 Okay. You also talked on direct about how you have no way 13 of verifying this data; isn't that right, or anything the City 14 reports; is that right? 15 That's right. 16 You being the Alliance; is that right? 17 That's correct. 18 Now we're talking just about 7.1 here, Mr. Webster. 19 there any requirement that the City actually produce the 20 underlying data to you in 7.1? 21 Are you saying that there's nothing in this paragraph that 22 says it specifically has to come to the LA Alliance? 23 That there is nothing that requires the City to produce 24 data to you at the Alliance verifying the data underlying --25 the information that is reported in the quarterly reports.

Webster - Cross / By Ms. Kumar 123 1 No. 2 Now, Mr. Webster, in addition to the sanctions you got in 2024 there was also an evidentiary hearing a few months ago; 3 isn't that right? 4 5 That's right. Okay. And it lasted for several weeks; isn't that right, 6 7 Mr. Webster? 8 It did. 9 And one of the major topics and you were present for that 10 hearing? 11 For most of it. 12 Okay. And one of the topics discussed at that hearing was about the A&M audit; isn't that right? 13 14 I believe so. 15 And, in fact, people from A&M testified at the hearing at 16 length; isn't that right? 17 They did. 18 Okay. And the Court rendered an opinion and an order 19 after that hearing; isn't that right? 20 Right. Α 21 Now, you were sitting in the hearing for that portion, do 22 you recall the provision 7.1 being discussed? 23 I believe it was, I can't recall specifically but I 24 believe it was. 25 You can't recall as you sit here?

124 Webster - Cross / By Ms. Kumar 1 I can't recall specifically, but I believe it was. 2 Okay. But you recall who talked about it? 3 Α No. Okay. Now, you know that the special master in this case 4 5 is supposed to oversee the City's compliance; is that right? Monitor. 6 Α 7 Monitor the City's compliance, okay. 8 Correct. 9 Has the Alliance ever filed an objection to the special 10 master's report, any of her reports? 11 I don't believe we have. Next, you testified about discussion between your lawyers 12 13 and the City regarding 7.1 during your direct. Do you remember 14 that? 15 Yes. 16 In particular we put up -- your counsel put up her 17 declaration, which I believe is Plaintiffs' Exhibit 372, if I'm 18 not mistaken. Nope, never mind. 19 Well, we'll start with Exhibit A which she showed you, 20 which is Plaintiffs' Exhibit 373. 21 If we turn to the next page. 22 Uh-huh. 23 This is the e-mail that your counsel showed you during 24 your direct; is that right? 25 Yes.

Webster - Cross / By Ms. Kumar 125 1 Okay. Could you tell me where in this document you're 2 copied on the e-mail? I'm not. 3 Α In fact, you're not a recipient of the e-mail, correct? 4 5 That's right. You're not a sender of the e-mail; isn't that right? 6 7 That's right. And, in fact, you testified that the only way you know 8 9 about this e-mail is through your counsel; isn't that right? That's what I said. 10 11 Okay. And have you produced to the City in the spirit of transparency your e-mails and communications with your counsel? 12 13 I've not been called upon to do so. 14 Okay. But if you would, you would comply with that 15 request, wouldn't you? 16 MS. MITCHELL: Objection, Your Honor. This is 17 improper inquiry into attorney/client privileged information. 18 MS. KUMAR: Your Honor, counsel waived that by asking 19 him to testify about what counsel told him on the stand. 20 MS. MITCHELL: I certainly did not, Your Honor. 21 THE COURT: That's not a waiver, counsel. And if 22 we're going to get into that area, be careful on both sides, 23 because if I open up that box, it's going to be coal and coal 24 for both of you. 25 MS. KUMAR: Your Honor, the City has not even closely

```
126
                    Webster - Cross / By Ms. Kumar
 1
    come close to waiving that privilege but this witness is
 2
    testifying to things that his counsel told him.
              THE COURT: Counsel, it's up to you. You can proceed
 3
 4
    the way you choose.
 5
              MS. KUMAR: Understood, Your Honor.
    BY MS. KUMAR:
 6
 7
         So you're not copied on this e-mail; isn't that right?
 8
         That's correct.
 9
         Okay. Now, the next exhibit is Exhibit B to the
10
    declaration, which is Plaintiffs' Exhibit 374. If we go to the
11
    next page, are you copied on this e-mail, Mr. Webster?
12
         No.
13
         Okay. You're not a recipient or a sender of the e-mail;
14
    isn't that right?
15
         That's correct.
16
         So again you're testifying based on what your lawyers have
17
    told you; isn't that right?
18
         No.
19
         You're not testifying based on what your lawyers have told
20
    you.
21
         That's correct.
22
         To the extent you have any knowledge of this e-mail it's
    based on what your lawyers have told you; is that right?
23
24
         That's incorrect.
25
         Do you have knowledge of this e-mail?
```

Webster - Cross / By Ms. Kumar 127 1 I do. Okay. And how did you gain knowledge of that e-mail? 2 My counsel and I we share information including e-mails 3 that the City and other parties, you know, share with one 4 5 another --6 MS. MITCHELL: Objection, Your Honor, this is 7 starting to go into attorney/client privileged information. THE COURT: Overruled. This is how he gained his 8 9 knowledge about the e-mail, overruled. BY MS. KUMAR: 10 11 You can continue. You said your counsel and you exchange e-mails and discuss things about it, is that how you gained 12 13 knowledge of this e-mail? 14 We share all kinds of information with respect to this 15 case, absolutely. 16 Okay. So you gained the knowledge about this e-mail 17 through your counsel; is that right? 18 Yeah. 19 Okay. Next, I'm going to show you Exhibit 370 -- Exhibit 20 C to the declaration, 375. Now, this is a transcript of a meet 21 and confer. You referenced meet and confer sessions between the City and counsel, didn't you? 22 2.3 I did. Α 24 MS. MITCHELL: Objection, Your Honor, misstates the 25 testimony. I believe the witness said he did not recall any

Webster - Cross / By Ms. Kumar 128 1 meet and confer. 2 MS. KUMAR: He was testifying to the fact that there were, in fact, no meet and confers, which necessarily implies 3 that he knew what the substance of the meet and confer was. He 4 5 also just testified that he talked at length with his counsel and gains knowledge that way. So I'm asking whether or not he 6 7 is aware that there was a meet and confer on August 22nd, 2025. THE COURT: Overruled. You can answer the question. 8 9 THE WITNESS: I do know that there were several meet 10 and confers, some of which I participate in and some of which I 11 do not. 12 BY MS. KUMAR: 13 Okay. And so are you aware that there was a meet and 14 confer on August 22nd, 2025? 15 Not specifically. 16 So you have no memory of that; is that right? 17 I do not. 18 Are you aware, Mr. Webster, that your counsel has told 19 city council in a meet and confer on August 22nd, 2025 that she 20 was raising compliance of 7.1 for the first time this summer? 21 No. 22 Okay. We next turn to Exhibit D to Ms. Mitchell's 23 declaration. This is Exhibit 380 -- 376. Mr. Webster, you are 24 not a recipient of this e-mail, are you? 25 That's correct.

Webster - Cross / By Ms. Kumar 129 1 Okay. And you are not a sender either; is that right? 2 Correct. Next, Plaintiffs' Exhibit 377, again you are not a 3 recipient or a sender of this e-mail; isn't that right? 4 5 That's correct. Would it be fair to say that every document attached to 6 7 Ms. Mitchell's declaration regarding the compliance of 7.1 you 8 did not participate, receive, or send any of the 9 communications? 10 I did not send or receive any of those communications, 11 that is correct. Okay. The only way you have knowledge of those is through 12 13 your counsel. 14 MS. MITCHELL: Objection, I think that misstates the 15 testimony as far as knowledge. 16 THE COURT: Overruled, you can answer the question. 17 THE WITNESS: As I said before, I have knowledge 18 through my counsel because we've talked about a number of 19 different matters that pertain to the case. BY MS. KUMAR: 20 21 I'd like you to point to Exhibit 307, which your counsel talked about during your direct. 22 23 MS. KUMAR: If we could put that up. Plaintiffs' -it's a letter, Plaintiffs' 307. Do you have a copy of that? 24 25 UNIDENTIFIED: Is this Plaintiffs' 307? Oh, this is

```
Webster - Cross / By Ms. Kumar
                                                                  130
 1
    307 on the docket.
 2
              MS. KUMAR: Oh, okay. Sorry, thank you. No, this
 3
    is -- you can take this down.
         Do you recall testimony about a letter that your counsel
 4
 5
    wrote to the City about the lead up to the 2024 stipulated
    facts. Do you recall testifying about that?
 6
 7
         Yes.
    Α
         About meetings that were happening with the City?
 8
 9
    Α
         Yes.
10
         Okay. And that letter was sent by your counsel, right; is
11
    that right?
12
         I believe so.
13
         And the City didn't make any representations in that
14
    letter; isn't that right?
               THE COURT: Counsel, would you repeat that just a
15
16
    little slower?
17
              MS. KUMAR: Sure.
18
    BY MS. KUMAR:
19
         The City made no representations in that letter; isn't
20
    that right?
21
         That's correct.
22
         These are advocacy on behalf of the Alliance by your
    counsel; isn't that right?
23
24
         Sure.
25
         Now, you talked a lot about delay in your opinion on the
```

```
Webster - Cross / By Ms. Kumar
                                                                   131
 1
    City's part. Do you recall that?
 2
         I do.
         Okay. You would agree, Mr. Webster, that you have met
 3
    with city officials.
 4
 5
         I have.
         You've met with them in person; isn't that right?
 6
 7
         I have.
    Α
         You have had zoom meetings with them; isn't that right?
 8
 9
    Α
         Correct.
10
         You have had -- you personally have met with the mayor;
11
    isn't that right?
12
         I have.
         And you have personally met with people on the mayor's
13
14
    staff; isn't that right?
15
         I have.
16
         And you have met with members of the City Attorney's
17
    office; isn't that right?
18
         Yes.
19
         Okay. You would agree that you've had engagement at the
20
    highest levels of the City; isn't that right?
21
         I believe I have.
22
              MS. KUMAR: Can I have a moment, Your Honor?
23
               THE COURT: Certainly. Consult with your team.
24
          (Pause)
25
    //
```

Webster - Cross / By Ms. Kumar 132 BY MS. KUMAR: 1 2 Mr. Webster, just a moment. We were talking about a series of e-mails and meet and confers and discussions about 3 7.1 and also you testified about negotiations leading up to 4 5 7.1. Do you recall all of that? You would agree that you as the Alliance representative 6 7 has not been a party to every conversation between your counsel 8 and the City and between the City and your counsel about 9 homelessness and this settlement; is that right? 10 Of course not. 11 Okay. So your information is limited to what you learned, either through counsel, or in your own personal knowledge from 12 13 meetings or conversations you had; isn't that right? 14 MS. MITCHELL: Objection, misstates the testimony. THE COURT: Overruled, you can answer the question. 15 16 THE WITNESS: Yes, my information is limited to what 17 I know and what I participate in and the conversations I have 18 with my counsel. 19 BY MS. KUMAR: 20 So you couldn't possibly know, could you, whether the City 21 had said or not said anything in all of its conversations about 22 this settlement; isn't that right? 23 Of course. Α 24 Okay. So you wouldn't know, isn't it true, whether the 25 City ever expressed at any point in time questions about what

Webster - Cross / By Ms. Kumar 133 1 these terms mean in 7.1; isn't that right? 2 Would you repeat that please? So since you can't know everything the City has ever said 3 to anyone representing the Alliance, related to this 4 5 settlement, isn't it fair to say, Mr. Webster, that you also couldn't say whether the City ever expressed concern about the 6 7 ambiguity or contents of Section 7.1? MS. MITCHELL: Objection, vague. 8 9 THE COURT: Do you understand the question? 10 THE WITNESS: I think so. 11 THE COURT: Then you may answer, overruled. 12 THE WITNESS: What I know is what the City has 13 demonstrated to me. And what the City has demonstrated to me 14 is that they have not proactively in an engaging way cooperated 15 with our inquiries in our admonitions to get metrics and 16 milestones and other important provisions of the settlement 17 agreement resolved. 18 I'm going to move to strike, Your Honor, MS. KUMAR: 19 as nonresponsive. That was not my question. 20 THE COURT: Overruled. BY MS. KUMAR: 21 22 Mr. Webster, just if you could follow me. I'm asking just 23 to confirm, you cannot know what the City has or has not said 24 at every point in time since the settlement agreement has --25 was negotiated and since the time of its negotiation; isn't

134 Webster - Cross / By Ms. Kumar 1 that right? 2 I think I've already agreed to that. Okay. So during the period of negotiation, were you a 3 part of every single meeting with the Alliance and the City 4 5 regarding the terms of 7.1? No. 6 7 Okay. So you would not know, would you, Mr. Webster, if 8 there were discussions during those negotiations about the 9 contours of 7.1 and whether there was ambiguity; isn't that 10 right? 11 That's correct. 12 And you weren't a member of all meetings between the 13 Alliance and your counsel and the City after the settlement was 14 executed; isn't that right? 15 Correct. 16 And so you would have no way of knowing whether or not the 17 City at any point expressed concerns or questions about the 18 scope of 7.1; isn't that right? I think I would know. 19 20 But you couldn't possibly know because you didn't 21 participate in every single meeting and conversation between 22 your lawyers and the City, you agree with me, right? 23 I also wasn't party to conversations internally within the 24 City and LAHSA and everything, so all I know is what was 25 demonstrated to me by the City which is typically in the form

```
135
                    Webster - Cross / By Ms. Kumar
 1
    of some type of written communication.
         Okay. So it would be in a written communication of what -
 2
    - a back and forth between the Alliance and the City about what
 3
    those parties thought at a given point in time; isn't that
 4
 5
    right?
         Correct.
 6
 7
         Do you have any written communications from your time
    negotiating this agreement, to demonstrate that your meaning,
 8
 9
    as you testified on direct, was the meaning that the parties
    understood?
10
11
         Yes.
         You do? Have you produced those?
12
13
         I could.
14
         Okay. And who are those communications with, Mr. Webster?
15
         They were typically with my counsel.
16
         Okay.
    0
17
              MS. KUMAR: So we would demand production of those e-
18
    mails, Your Honor. He's testifying that he understands that
    there were written communications about this.
19
20
              MS. MITCHELL: Your Honor, counsel can't elicit that
21
    testimony and then claim that he's waived attorney/client
22
    privilege. That's obviously not what's happening here, Your
23
    Honor.
              MS. KUMAR: I simply asked who he had those
24
25
    communications with that he's testifying about.
```

Webster - Cross / By Ms. Kumar 136 The question was, are there any 1 MS. MITCHELL: 2 written documentations about what this means and his testimony was it was with his counsel. That is in no sense a waiver such 3 that those should get produced. 4 5 THE COURT: I'm going to decline any attorney/client exchange and you can bring this back to my attention later. 6 7 MS. KUMAR: Okay. But at the present time I don't believe 9 those documents should be forthcoming, because they're 10 privileged. As long as there were communication between you 11 and your client. 12 BY MS. KUMAR: 13 Let me ask you this, Mr. Webster, are you aware of any 14 written documentation from the Alliance to the City that 15 explain the meaning of 7.1 in the way you described on your direct examination? 16 17 No. 18 You have no written documentation; isn't that right? 19 I don't believe so. 20 And you have no written documentation of the City agreeing 21 in any communication between the City and the Alliance in 22 writing agreeing with the definitions you described on your direct examination; isn't that right? 23 24 That's right. 25 MS. KUMAR: Nothing further, Your Honor.

```
137
              THE COURT: Any redirect examination? And this would
1
 2
    be LA Alliance.
              MS. MITCHELL: I have no further questions, Your
 3
    Honor.
 4
 5
              THE COURT:
                          In light of that, Ms. Myers, on behalf of
 6
    intervenors?
 7
                         No, Your Honor.
              MS. MYERS:
                         On behalf of the City?
 8
              THE COURT:
 9
              MS. KUMAR: No, Your Honor, we just ask that he be
10
    subject to recall, Your Honor.
11
              THE COURT: Well, he'll be here in all likelihood or
12
    around. I'm going to place all of the witnesses on recall. I
13
    don't know how long this is going to take, whether it's days or
14
    weeks or a month, but you're subject to recall. In fact, I'm
15
    probably going to reopen you as a witness and many other
16
    witnesses if counsel requests, okay?
17
              THE WITNESS: Thank you, Your Honor.
18
              THE COURT:
                          And whether you're personally here or
19
    not, you're to remain available and we'll set that date later
20
    this evening. I'm trying to take into account Thanksqiving,
21
    some of the witnesses who are available to testify due process.
22
    Okay?
23
                           Okay.
              THE WITNESS:
24
              THE COURT:
                         I want to thank you. Counsel, your next
25
    witness, please.
```

```
Marquez - Direct / By Mr. Umhofer
                                                                   139
 1
    yourself as counsel --
 2
              MR. UMHOFER:
                            Of course, Your Honor.
               THE COURT: -- because we're on CourtSmart.
 3
              MR. UMHOFER: Good afternoon. Matthew Umhofer on
 4
 5
    behalf of LA Alliance, the plaintiffs in this case.
 6
                           DIRECT EXAMINATION
 7
    BY MR. UMHOFER:
 8
         And good afternoon, Ms. Marquez.
 9
         Good afternoon.
10
         Are you here pursuant to a subpoena?
11
         I am.
         You work for the City, correct?
12
13
         Yes.
14
         What was your most recent role with the City?
15
         I served as chief of housing and homelessness solutions in
16
    the office of Mayor Karen Bass.
17
         During what time period?
18
         11 months, December 12th, 2022 to I believe November 17th,
    2023.
19
20
         So you left November 17, 2023; is that correct?
21
         I believe that was my last day.
22
         Was your departure your choice or the City's?
23
              MS. KUMAR: Objection, Your Honor, relevance.
24
               THE COURT: What's the relevance, counsel?
25
              MR. UMHOFER:
                             Bias, if she was fired by the City.
```

Marquez - Direct / By Mr. Umhofer 140 1 THE COURT: I may let you come back with a question, 2 but at the present time I'm going to sustain the objection. MR. UMHOFER: I understand, Your Honor. 3 BY MR. UMHOFER: 4 5 Did you receive any settlement payments from the City following your departure? 6 7 MS. KUMAR: Objection, Your Honor, relevance. 8 would also note for the record that Ms. Marquez's testimony, 9 dates of service make her -- the scope of her testimony 10 entirely irrelevant to the purpose of this proceedings for the reasons previously discussed and any settlement, any payments, 11 12 confidential or privacy, and just plainly irrelevant. 13 THE COURT: I may let you come back to that question. 14 I'm going to sustain the objection at the present time. 15 BY MR. UMHOFER: 16 Are you under any obligation pursuant to any agreement 17 with the City to cooperate with the City in any way? 18 MS. KUMAR: Objection, Your Honor, relevance. 19 THE COURT: Overruled, you may answer the question. 20 MR. UMHOFER: I'm sorry. 21 THE COURT: You may answer the question. 22 THE WITNESS: No. 23 Did you enter into any agreements with the City related to 24 your departure? 25 MS. KUMAR: Objection, Your Honor, same objection,

```
Marquez - Direct / By Mr. Umhofer
                                                                  141
 1
    privacy, confidentiality, relevance.
 2
                          I'm not certain of the relevance yet,
              THE COURT:
    counsel, so I'm going to sustain the objection at this time.
 3
    But if you bring an offer of proof after your examination or
 4
 5
    during, I may allow it.
 6
              MR. UMHOFER: I understand, Your Honor. Okay.
 7
              THE COURT: At the present time, I'm going to sustain
 8
    that objection.
 9
    BY MR. UMHOFER:
10
         Your job title again, that job title you had with the
11
    City, is that the only job title you had with the City?
12
         This last piece of employment, yes.
13
         Okay. And that title again was?
14
         Chief of housing and homelessness solutions.
15
         Can you briefly describe your responsibilities in that
16
    job?
17
         In the 11 months that I worked for the Mayor, my
18
    overwhelming responsibility and focus was on designing,
19
    implementing Inside SAFE.
20
         Inside SAFE is what?
21
         Inside SAFE is a Mayor's office initiative, now a City of
22
    Los Angeles initiative focused on bettering the community,
23
    bettering lives of those that are homeless by resolving
24
    encampments and helping them in many, many ways, including
25
    interim housing and services.
```

```
Marquez - Direct / By Mr. Umhofer
                                                                  142
 1
         Were you involved in the drafting or the City's
 2
    finalization of the settlement agreement in this case?
         No, I believe this case was settled before I came to the
 3
 4
    City.
 5
         Was the -- did you -- were you aware during your time in
    that role that this agreement existed?
 6
 7
    Α
         Yes.
         And I'm showing Exhibit 25. During your time in that
 8
 9
    role, did you review the settlement agreement in this case?
10
         I believe that I did but I don't recall actually anymore,
    that would have been about three years ago and I don't even
11
    know if I read the entire thing. I believe I was briefed by
12
13
    the City Attorney's office.
14
         Were you responsible in the role you just described with
15
    assisting the City in complying with this agreement?
16
         No.
    A
17
         Turning to Section 5.2 of the agreement. There's a
18
    reference here to milestones and deadlines, do you see that?
19
         I do.
20
         And do you see that under 5.2 number 2, there's an
21
    obligation for the City to create plans to develop milestones
22
    and deadlines for and I'm skipping to number 2, the City's plan
23
    for encampment engagement, cleaning and reduction in each
24
    council district. Do you see that there?
25
         I do.
```

```
Marquez - Direct / By Mr. Umhofer
                                                                  143
 1
              MS. KUMAR:
                          Objection, Your Honor, it lacks
 2
    foundation. She just said she doesn't know if she even saw --
    the testimony she said she wasn't responsible for overseeing
 3
    the City's compliance and it's beyond the scope of this
 4
 5
    hearing.
               THE COURT: Overruled.
 6
 7
    BY MR. UMHOFER:
         And do you see also that there is under 4, the City will
 8
 9
    create plans and develop milestones, deadlines for the City's
10
    plan for encampment engagement, cleaning and reduction. Do you
11
    see that there?
12
         I see it, yes.
13
         Do you recall reviewing that language during your time?
14
         I do not.
15
         You do not?
16
         I -- no, as I said I'm telling you this would have been
17
    three years ago, I don't recall, no.
18
         Have you ever before today met with Elizabeth Mitchell
19
    who's seated to my left?
20
         I have met Elizabeth Mitchell.
21
         Have you spoken to Elizabeth Mitchell over the phone or on
22
    a zoom?
         We did a zoom call.
23
24
         Okay. Do you recall that the meetings and conversations
25
    you had and participated in with Ms. Mitchell related to
```

```
Marquez - Direct / By Mr. Umhofer
                                                                  144
 1
    encampment reduction?
 2
              MS. KUMAR: Objection, Your Honor, hearsay, lacks
    foundation.
 3
              THE COURT: Overruled, you may answer the question.
 4
 5
              THE WITNESS: I recall only one zoom call with
    Ms. Mitchell, and no, I don't remember.
 6
 7
    BY MR. UMHOFER:
         Do you recall an in person meeting with Ms. Mitchell as
 9
    well?
10
         I recall one in person meeting, but I believe that when we
    had that meeting I was no longer the chief of housing and
11
12
    homeless solutions.
13
         What was your role at that time?
14
         I believe when that meeting took place, I had agreed that
    I would stay two weeks as a transition with the new chief, who
15
16
    was sitting next to me, Lourdes Castro Ramirez. So I was
17
    actually not in any authority on that day.
18
         Do you recall having any involvement in assisting the City
19
    in complying with this agreement?
20
         No, I was not responsible for this in any way.
21
         That was -- it's different. I asked a different question.
22
    Do you recall having any involvement in assisting the City in
    complying with this agreement?
23
24
         I don't really know what that means involvement.
                                                            Do you
25
    want to be more specific?
```

Marquez - Direct / By Mr. Umhofer 145 1 Did you participate in meetings that related to this 2 agreement in any way? Could be, but to tell you the truth at this point, the 3 meetings that I recall were always with counsel. 4 5 Okay. And I want to make it very clear. I do not want to hear what was said in any conversation that you had with 6 7 counsel. So I want to be very clear, I'm not attempting to 8 intrude on any privileged communications. 9 Besides communications with counsel, do you recall 10 speaking with anybody else within the City about compliance 11 with this agreement or the contents or the City's obligations 12 under this agreement? 13 Outside of conversations that took place in the context of 14 counsel, none others stand out. It's not that perhaps I did, 15 but that at this point, I don't recall anymore. 16 Pulling up Exhibit 75, Plaintiffs' Exhibit 75. 17 MR. UMHOFER: May I have a moment, Your Honor? 18 THE COURT: You may. 19 MR. UMHOFER: Thank you. 20 (Pause) BY MR. UMHOFER: 21 22 Pulling up Exhibit 75 and this is under Docket No. 672, 23 page 16 of 26 and it's marked at the bottom Exhibit M page 12. 24 Do you see up at the top here, and I'll call this out for 25 us so we can see this closely, that this an e-mail marked -- an

Marquez - Direct / By Mr. Umhofer 146 1 e-mail from March 2023. Do you see that there? 2 I do. 3 Do you see your e-mail address here as one of the recipients of this e-mail? 4 5 Yes, along with two attorneys I do. And this is an e-mail from Ms. Mitchell to Scott Marcus, 6 7 David Michaelson and you among others, correct? 8 Yes. 9 And there's a reference here, and it is addressed to, the e-mail itself is addressed to Scott Davies -- David and 10 11 Mercedes and it says, in our last meeting we talked about the RFQ that the City has put out for a list of qualified service 12 13 providers, and that the City expects to be fully staffed with 14 the district's --THE COURT: Counsel, just a little slower. 15 16 Sure, apologies, Your Honor. MR. UMHOFER: 17 In our last meeting, we talked about the RFQ that the City 18 has put out for a list of qualified service outreach providers, 19 and that the City expects to be fully staffed with the 20 district's chosen providers by July 1st. Do you see that 21 there? 22 I do. 23 Do you recall having a meeting in which there was a 24 discussion of an RFQ about a list of qualified service and 25 outreach providers, related to the milestones and deadlines in

```
Marquez - Direct / By Mr. Umhofer
                                                                  147
    this case?
 1
 2
              MS. KUMAR: Objection, Your Honor. We again object
    to beyond the scope and ask for a standing objection to this
 3
    witness' entire testimony.
 4
              THE COURT: Overruled. Please answer the question.
 5
              THE WITNESS: I believe that this may be in response
 6
 7
    to the one zoom call.
 8
    BY MR. UMHOFER:
 9
         And so you were involved in -- does this refresh your
10
    recollection that you were involved in a zoom call in which
11
    there was a discussion about an RFQ the City had put out?
12
         You know, I -- generally yes.
13
         And there's a reference here to the list of proposed
14
    milestones and deadlines within three months as well. Do you
15
    see that there?
16
         I do see it.
17
         Do you recall that the City was under an obligation to get
18
    a list of proposed milestones and deadlines?
19
              MS. KUMAR: Objection, Your Honor, lacks foundation,
20
    speculation and legal conclusion.
21
              THE COURT: Overruled.
22
              THE WITNESS: Actually I don't. I was not
23
    responsible, as I said, for any of this and so I don't.
    //
24
25
    //
```

```
Marquez - Direct / By Mr. Umhofer
                                                                  148
 1
    BY MR. UMHOFER:
 2
         Why were you in the meetings then?
 3
              MS. KUMAR: Objection, Your Honor --
              THE WITNESS: I really frankly don't --
 4
 5
              MS. KUMAR:
                          -- speculation.
              THE COURT: Overruled, counsel.
 6
 7
              THE WITNESS: This is what I can tell you.
 8
    believe, I don't know it to be true, but I did not ask for a
 9
    meeting. So it wasn't me. I think it may have been
10
    Ms. Mitchell who asked for the meeting, I don't recall, so I
11
    don't want to put words in her mouth or mine, I don't really
    recall how the meeting came about.
12
13
    BY MR. UMHOFER:
14
         Do you recall being asked to attend the meeting?
15
         I recall that in a meeting with counsel --
16
         Okay. Wait, stop. I don't want to know what was said
17
    just between you and counsel. So let's stop there.
18
         The only thing I can tell you about any of this happened,
19
    any discussion took place in a conversation with counsel.
20
         I understand that. But also with Ms. Mitchell as well,
21
    correct?
22
         Oh, you asked me how I came to have the meeting.
23
         I understand, okay. So counsel -- you had a conversation
24
    with counsel, I'm not asking about the contents, and then after
25
    that you attended this meeting, correct?
```

```
Marquez - Direct / By Mr. Umhofer
                                                                  149
 1
         Generally, yes, I would say.
 2
         Did you wonder why you were there?
              MS. KUMAR: Objection, relevance.
 3
              THE COURT: I think it's ambiguous, counsel, reask
 4
 5
    the question.
    BY MR. UMHOFER:
 6
 7
         This did relate to your job responsibilities, correct,
    attending this meeting, correct?
 9
         No, it did not. I have said to you before that I was not
10
    responsible for the management of the settlement agreement.
11
         I understand that. Different question.
12
         I don't think so. This is about everything having to do
13
    with the settlement agreement, so.
14
         Right. And so my question is and has been were you
15
    involved in discussions related to the settlement agreement,
16
    and based on this e-mail the answer is yes, correct?
17
         I told you that any discussion I had relating to the
18
    settlement agreement was with counsel.
19
         You were also --
20
         I've said that now three times.
21
         I understand. You were also involved in discussions
22
    involving counsel and my co-counsel Ms. Mitchell concerning the
23
    agreement, correct?
24
         One zoom call, yes.
25
         And one in person meeting, correct?
```

Marquez - Direct / By Mr. Umhofer 150 1 As I was no longer the chief, yes. 2 Now, were you -- did you understand during or after this meeting whose responsibility it was to manage the RFO? 3 MS. KUMAR: Objection, Your Honor, lacks foundation. 4 5 She's already said she doesn't remember, vaque, and relevance. THE COURT: Overruled. 6 7 I generally understood that it was the THE WITNESS: Office of the CAO that was responsible for this. 8 9 BY MR. UMHOFER: 10 How did you arrive at that understanding? 11 MS. KUMAR: Objection, Your Honor, to the extent it 12 involves any discussions with counsel. 13 THE COURT: Overruled. 14 THE WITNESS: That's exactly what I would say, it all 15 involved discussions with counsel. 16 Was anybody from the CAO in this particular meeting that 17 was described in this e-mail? 18 No, that I remember, no. 19 Dave Michaelson works directly for the Mayor, correct? 20 He is an attorney for the Mayor, yes. 21 So the only people participating in this meeting are Scott 22 Marcus, who was with the City Attorney's Office, correct? 23 Well, I believe he was chief counsel for the City 24 Attorney's Office on this case at the time. 25 Yes, understood. And David Michaelson who worked for the

```
Marquez - Direct / By Mr. Umhofer
                                                                   151
 1
    Mayor directly, correct?
 2
         Correct.
 3
         And you, correct?
         I believe that is correct.
 4
 5
         And nobody from the CAO's office was in this meeting,
    correct?
 6
 7
         What is a bit misleading here, is that they were meetings
 8
    of counsel and perhaps others that I can't discuss with you,
 9
    but.
10
         Were -- was anybody who didn't work for the City involved
    in any of those meetings with counsel and present?
11
12
              MS. KUMAR: Objection, Your Honor, lacks foundation,
13
    vaque, relevance.
14
               THE COURT: Overruled.
15
               THE WITNESS: Are you asking me if at the time of the
16
    meeting or meetings, there was someone present who was not an
17
    employee of the City?
    BY MR. UMHOFER:
18
19
         Yes.
20
         No.
    Α
21
         Was there anybody from say the County present at the
22
    meetings you just described where counsel was present?
23
    Α
         No.
24
         So while not asking for the content of those meetings you
25
    were saying there were other meetings where the CAO's office
```

Marquez - Direct / By Mr. Umhofer 152 1 was present along with counsel where the topic, again I don't 2 want to know the contents, but the topic of this settlement 3 agreement was discussed. MS. KUMAR: Objection, Your Honor, this is privileged 4 5 and also it's plainly irrelevant to the scope of this testimony. This testimony is irrelevant to this hearing, both 6 7 because it's beyond the scope of anything and it's already been 8 adjudicated. 9 THE COURT: Overruled. Answer the question please. 10 THE WITNESS: Would you ask it again? 11 BY MR. UMHOFER: Sure. In those meetings that you just described, again 12 13 not asking about the content, was the CAO's office, these other 14 meetings that involved counsel, was the CAO's office present? I would say I'm talking about one meeting, not meetings. 15 16 Okay. 17 Okay. So I'm talking about one meeting and, yes, the 18 CAO's office was present with counsel in that meeting. 19 And again, not asking for the content, but when you walked 20 out of that meeting did you understand that you were in charge 21 of the RFQ? 22 MS. KUMAR: Objection, Your Honor, that's plainly 23 asking for what she was informed by by counsel. It's 24 privileged. 25 THE COURT: Would you repeat that question, counsel?

Marquez - Direct / By Mr. Umhofer 153 1 MR. UMHOFER: Okav. 2 Again not asking what was said during the meeting, but when you walked out of that meeting, did you understand that 3 you were in charge of the RFQ that is referenced here in this 4 5 e-mail? THE COURT: You can --6 7 Objection --MS. KUMAR: -- answer that question, overruled. 8 9 THE WITNESS: I was not responsible for the RFP back 10 then, not before, not after, not ever. 11 BY MR. UMHOFER: 12 Who was? 13 The CAO's office was. The office within the City family 14 that spoke to me about anything having to do with this. 15 else might have been involved through the CAO I could not tell 16 you. I don't know is what I --17 Were you involved at all, putting aside in charge of, were 18 you involved at all in the RFQ? 19 No. 20 Were you informed during your time with the City at all, 21 other than in the meetings that we've described, about the RFQ 22 and its status and not asking about counsel, so no counsel 23 stuff? 24 Do you mean in the entire time that I was at the Mayor's 25 office did I ever receive any information about the RFQ?

Marquez - Direct / By Mr. Umhofer 154 1 About this RFQ, yes, again but not from counsel, exclude 2 counsel from this answer. I cannot be -- I don't remember now if when I received any 3 information about this RFQ, I believe counsel was present. 4 5 I don't want to know about those. What -- do you know whether this RFQ ever got off the 6 7 ground? MS. KUMAR: Objection, Your Honor, she just said that 8 9 she can't -- only knows about the RFQ, she's not sure if she ever had conversations outside of counsel, so it'd be 10 11 privileged, vague as to time, and relevance again, beyond the scope and it's already been adjudicated. 12 13 THE COURT: Overruled. 14 THE WITNESS: Can you pull down the screen and show me again what you say the RFQ is about? 15 16 BY MR. UMHOFER: 17 Sure. There's a reference here to -- I don't know if you 18 can see that in the first paragraph. 19 Yes, I can see it now, thank you. Let me read it. 20 Now, if you would please ask your question again now that I read it. 21 22 Do you know if this RFQ ever got off the ground? 23 I don't know if -- when you say this RFQ --24 Yeah. 25 -- which RFQ you're talking about, but I do recall that an

Marquez - Direct / By Mr. Umhofer 155 1 RFQ related to outreach and qualified service providers was 2 issued through the CAO's office. Do you know what happened with it? 3 Ultimately I left the City before that was resolved, and 4 5 no, I don't know. And again, you weren't involved in that RFQ that you 6 7 recall that issued from the CAO's office, correct? I was not involved in designing it and issuing it and 8 9 reviewing it or anything else having to do with the RFQ. 10 Going to Exhibit N of Exhibit 75 and I'm going to go to 11 the end of the e-mail chain first. It looks like the e-mail 12 chain begins with at the bottom there with the e-mail we just 13 saw. In our last meeting, we talked about the RFQ. Do you see 14 that there? That's the e-mail we just saw, correct? 15 Yes, I see it. 16 And moving upward from there, are you copied on a 17 subsequent e-mail from Scott Marcus which appears here at the 18 bottom, that's your e-mail address there, correct? 19 Yes, it is. 20 You're copied there on an e-mail that Scott Marcus -- I 21 apologize, one moment. 22 So Scott Marcus writes back to Liz, we will discuss your 23 e-mail internally and get back to you. Do you see that there? 24 I do. 25 Did you participate, again not asking for content, did you

Marquez - Direct / By Mr. Umhofer 156 1 participate in discussions internally about that e-mail? 2 I don't think so, no. And I would want to just say to you, when he says we, he means City family we and that involves 3 meetings with counsel. 4 5 I understand. And this is actually from counsel. We see another e-mail here on April 17th a few weeks later that says 6 7 good morning, Liz, you're copied on it, correct? I see my e-mail, yes. 8 9 And it says, yes, we discussed again this morning and 10 hoped to be getting back to you soon. Do you recall whether 11 around that time you were part of discussions related to the 12 RFO? 13 Honestly, no, I don't. I mean, can I just say so much so 14 that I don't even know when it was issued. 15 I understand. 16 I wasn't told it was issued, so. 17 I understand. And then on April 27th, Elizabeth Mitchell 18 follows up and says, I don't want to bring this to the Court, 19 but we're nearly a month after I sent the follow up e-mail and 20 I haven't heard back from the City. Please let me know the City's position ASAP. Do you see that there? 21 22 I --23 MS. KUMAR: Your Honor, counsel's testifying, she 24 says she doesn't remember these meetings, she doesn't remember this e-mail, it lacks foundation. 25

Marquez - Direct / By Mr. Umhofer 157 1 THE COURT: Overruled, counsel. 2 BY MR. UMHOFER: And you're copied on the following e-mail where Mr. Marcus 3 says, sorry for the delay. Correct? 4 5 I see my e-mail address there, yes. And then there's a lengthy, somewhat lengthy e-mail from 6 7 Mr. Marcus after he apologizes for the delay speaking to some 8 of the issues that are raised here. And there's an offer by 9 him at the end of the e-mail to discuss, correct? 10 MS. KUMAR: Objection, Your Honor. Counsel's just reading the e-mails. The witness says she has no knowledge of 11 12 these e-mails, it lacks foundation. 13 THE COURT: Overruled, counsel. 14 THE WITNESS: You know, you're now even asking me if 15 I am involved in whether an extension of time is warranted, 16 okay. I am not the attorney, okay. I was not involved in the 17 RFO or in the back and forth between counsel about whether she 18 should have an extension of time. These things that as soon as 19 I saw anything like that would be immediately off my radar, not 20 my job. So that the fact that Mr. Marcus is courteous and is 21 22 keeping the e-mail chain going as many people do beyond its 23 usefulness, I see my name there. But this was not my work, so 24 I really don't know anything about extensions of time or 25 involvement in the RFQ.

```
Marquez - Direct / By Mr. Umhofer
                                                                  158
 1
               I believe I've said to you now that the office that I
 2
    interfaced with regarding the RFOs, if it's the same one, is
    actually Matt Szabo's office.
 3
    BY MR. UMHOFER:
 4
 5
         So this is not your job, right?
         I've said it now four or five, maybe six times --
 6
    Α
 7
         And I may ask you --
 8
         -- no.
 9
         -- to say it again. But --
10
         Right.
11
         -- the -- your job again title was what?
12
         I worked for the Mayor.
13
         Yes. And --
14
         So my job was chief of housing and homelessness solutions,
15
    which meant that I was focused on the new endeavors and the
16
    issues that the Mayor brought to bear when she was elected.
17
    That was overwhelmingly Inside SAFE, but it was also executive
18
    directives of having to do with planning processes.
19
    also working with City agencies on doing everything possible to
20
    cut down the time and the -- all of the bureaucracy so that
21
    people could be processed into housing from motels and from
22
    encampments.
23
         That -- everything having to do with that, is what I did.
24
    And let me tell you, that was a lot of responsibility.
25
    responsibility for an RFQ that had to do with a settlement that
```

Marquez - Direct / By Mr. Umhofer 159 1 was reached before I got there and in which I had no 2 responsibility for administering. So you're the chief of housing and homelessness for the 3 Mayor, but you had zero responsibility for complying with an 4 5 agreement concerning homelessness and housing. MS. KUMAR: Objection, Your Honor, argumentative. 6 7 THE COURT: Phrase that as a question, Counsel. It's 8 a statement. 9 BY MR. UMHOFER: 10 Am I correct that your title was the chief of housing and 11 homelessness but you did not see it as your job to be involved 12 in any way in complying with a settlement agreement that 13 related to homelessness and housing? 14 MS. KUMAR: Objection, Your Honor. Argumentative and 15 I think she's testified several times about what her position was and what her role entailed. 16 17 THE COURT: Overruled. 18 (To the Witness): Please answer the question. 19 THE WITNESS: Your Honor, I would just have to say 20 the way that that question --21 THE COURT: Thank you very much. Please answer the 22 question, if you can. 23 THE WITNESS: That's offensive. You're saying two different things. Now, one thing is if I have any care or 24 25 responsibility generally as a member of the City family for

Marquez - Direct / By Mr. Umhofer 160 1 things that happen in the city. Another is if I have specific responsibility for the administration or monitoring or anything 2 having to do with the settlement. 3 I did not have responsibility in any way for the 4 5 monitoring, right, administration, or following through with all of the things that that requires on the settlement itself. 6 7 Was I generally aware of the settlement? Absolutely. I've already testified that I was briefed about it. I provided 8 9 the professional courtesy to Ms. Mitchell to meet with her and 10 meet her. But I am not the person or the office responsible. 11 In the City of Los Angeles when the City Council agrees to certain things they decide who it is that is going to 12 13 follow up. In this situation with the settlement it was the 14 CAO's office before we arrived and that is how it maintained 15 itself through the entire time, at least that I was there. 16 that has changed now, I do not know. BY MR. UMHOFER: 17 18 Do you recall that the RFQ related to an assessment of 19 each encampment in each district with deadlines and milestones? 20 MS. KUMAR: Objection, Your Honor. She's already 21 said she doesn't remember this RFQ or this email. 22 THE COURT: Overruled. 23 **THE WITNESS:** You're asking me now about what? 24 sorry again. 25 //

Marquez - Direct / By Mr. Umhofer 161 BY MR. UMHOFER: 1 2 I'm just asking you do you recall whether the RFO related to the City's efforts to assess each district with deadlines 3 and milestones concerning encampments? 4 5 No, actually to that level of detail I don't. I remember only the level of general detail that you showed me previously, 6 7 which was about outreach, things like that, but I don't recall 8 this. 9 Do you recall in the meetings with Ms. Mitchell, 10 Mr. Marcus, and Mr. Michaelson the City promising to provide an 11 assessment for each district concerning encampments pursuant to 12 an FR -- RFQ? 13 MS. KUMAR: Objection, Your Honor. Lacks foundation 14 and beyond the scope of this hearing. It's already been 15 adjudicated. THE COURT: Overruled. 16 17 THE WITNESS: I have now said a number of times there 18 was one meeting, not meetings, one meeting via Zoom, and other 19 than the generality of what you showed me in the follow up 20 email from Ms. Mitchell I don't -- this is three years ago now 21 pretty much, I don't recall any more detail. 22 BY MR. UMHOFER: 23 So -- but again, one Zoom meeting, one in-person meeting, 24 and these emails, correct? 25 I don't recall the emails other than the first one at all.

Marquez - Direct / By Mr. Umhofer 162 1 So you recall the -- so your involvement on this issue was 2 limited to two meetings, one Zoom, one in-person, with Ms. Mitchell, a meeting involving counsel and the CAO's office, 3 and at least the email you recall, correct? 4 5 Okay, now that's a whole bunch of questions. Sure. It is. 6 7 Can you break that down one by one? Okay. You were involved in a Zoom meeting on this issue, 8 9 correct? 10 I was involved in a Zoom meeting and pursuant to the email 11 you showed me I clearly remember there was a discussion about 12 an RFQ. The rest of it, actually I really don't know. 13 And then there was an in-person meeting involving Ms. Mitchell about this, correct? 14 15 There was an in-person meeting after I was no longer the 16 chief and to tell you the truth I don't remember if it included 17 the RFO. 18 And then there was a meeting involving the CAO's office 19 and counsel that related to the RFO that you recall as well, 20 correct? 21 I want to be careful there. I recall certainly a meeting 22 about that but there were many meetings over time to discuss a 23 briefing on where this case was, not necessarily about this 24 particular subject but more broadly. Whenever there was a 25 hearing there would be some kind of a briefing. I don't recall

	Page ID #:31300
	Marquez - Direct / By Mr. Umhofer 163
1	when they took place, I don't recall how many there were, and I
2	don't recall anymore any detail about what the sub matters may
3	have been.
4	Q Are you aware that the City entered into a joint
5	stipulation concerning the Settlement Agreement compliance and
6	sanctions in April of 2024?
7	MS. KUMAR: Objection, Your Honor. This is after her
8	time with the City, lacks foundation.
9	THE COURT: Overruled.
10	THE WITNESS: I have never seen this before.
11	BY MR. UMHOFER:
12	Q Are you aware that the City did issue the RFQ in January
13	2023 but did not finalize the RFQ process?
14	MS. KUMAR: Objection, Your Honor. She's already
15	said she doesn't remember, lacks foundation.
16	THE COURT: Overruled.
17	THE WITNESS: I don't remember that an RFQ was issued
18	in January of 2023.
19	BY MR. UMHOFER:
20	Q Are you aware of whether the City had each district fully
21	assessed to help establish appropriate milestones under the
22	Settlement Agreement?
23	MS. KUMAR: Objection, Your Honor. Lacks foundation,
24	beyond the scope.
25	THE COURT: Overruled.

```
Marquez - Direct / By Mr. Umhofer
                                                                  164
 1
               THE WITNESS: I don't remember that.
 2
    BY MR. UMHOFER:
         I'm pointing you to Exhibit 307, Exhibit C1, Page 24.
 3
    This is Docket Number 668-1. Have you ever seen this document
 4
 5
    before?
         Not that I know of.
 6
 7
         Did you have any involvement in -- do you want to have a
    moment to review the document more, in more detail?
 8
 9
         What is the date of the document?
10
         Let's see if we can figure it out for you.
11
              The document is not dated. I'm going to -- you
12
    didn't write this document, correct?
13
         No.
    Α
14
         And you don't recall reviewing this document, correct?
15
         I don't know what it is, honestly.
16
         It has a title called Encampment Engagement, Cleaning, and
17
    Resolution. Do you see that there?
18
         I see the title but I don't know what kind of document it
19
    is.
20
         If you -- is the -- there's an iPad there. Do you see the
21
    iPad to your left?
22
         I do.
         To your right. I apologize. On the left-hand side there
23
24
    should be a list of exhibits. You can scroll down quickly to
25
    Exhibit 307.
```

```
Marquez - Direct / By Mr. Umhofer
                                                                  165
 1
         It might take a while.
 2
         I understand and I'm happy to approach if it's helpful.
         Three zero seven?
 3
 4
         Yes.
 5
          (Pause)
 6
         This has a date of March 4th, 2024. I no longer worked at
 7
    the City.
 8
         Understood. If you go 29 pages into that document, to
    Page 29 of that document.
10
         Un momento.
11
         Yes.
12
         Did you say 22?
13
         29. There's page numbers at the top.
14
         Flipping around. You may need --
15
              MR. UMHOFER: Can I -- Your Honor, may I approach to
16
    help her find that?
17
               THE COURT: Yeah.
18
              MR. UMHOFER:
                             Thank you.
              MS. KUMAR: Your Honor, can I ask -- the date is
19
20
    listed in the declaration that accompanies that. Can I ask
21
    that Counsel show that to the witness if we're going to be
22
    showing her documents like this?
23
                          I'm sorry, Counsel?
              THE COURT:
24
                           I'm saying Counsel represented that there
              MS. KUMAR:
25
    was no date on the document, but the declaration before that
```

```
Marquez - Direct / By Mr. Umhofer
                                                                  166
    does indicate the date of the document.
1
 2
              THE COURT:
                          Okav.
 3
          (Counsel assists Witness)
    BY MR. UMHOFER:
 4
 5
         Could you take a moment to just scroll through that
    document and let me know when you've done that?
 6
 7
         (Pause)
         I have no idea who prepared this document. I did not.
 8
 9
    And once I left in November of 2023 I never engaged with anyone
10
    regarding this case at all, except for the day when
11
    Ms. Mitchell subpoenaed me with less than 24 hours' notice.
12
         Were you still with the City on October 3rd, 2023?
13
         I was.
14
         And so if I just -- allow me to scroll up here to
15
    Ms. Mitchell's declaration on this point. Counsel asked me to
16
    illustrate when this document was produced. It says here that
17
    it was produced on October 3rd, 2023, and that would have been
18
    while you were still with the City, correct?
19
              MS. KUMAR: I believe it's Exhibit C, Counsel.
20
              MR. UMHOFER: Thank you. You are quite right about
    that. I'll take her to Exhibit C then.
21
22
         (Pause)
2.3
    BY MR. UMHOFER:
24
         So Exhibit C reads a letter I drafted on January 8th,
25
    2024. You were no longer with the City at that point, correct?
```

```
Marquez - Direct / By Mr. Umhofer
                                                                  167
 1
         I was not with the City after November of 2023.
 2
         So if we go down to Exhibit D. Let me pull that up for
 3
    you here.
          (Pause)
 4
 5
              Okay, so here is Exhibit D. This is I believe a
 6
    slightly different document. Do you see that there?
 7
    Α
         Yes.
 8
         It is also entitled Encampment Engagement, Cleaning, and
    Resolution, correct?
10
         Yes.
11
         And if we go back to Ms. Mitchell's declaration, that
12
    document was produced, Exhibit D, as of October 3rd, 2023. You
13
    would have been with the City at that time, correct?
14
         Yes.
15
         But you do not have any recollection of this Encampment
    Engagement, Cleaning, and Resolution document, correct?
16
17
         Not at all.
18
         And proceeding to Exhibit E.
19
          (Pause)
20
               Something happened with the screen here. Are you
21
    seeing anything on the screen? It's dark --
22
         No, it's dark.
23
         -- correct? Yeah.
24
          (Pause)
25
               Okay. Apologies for the technical issues.
```

```
Marquez - Direct / By Mr. Umhofer
                                                                  168
 1
               This is an email dated October 19th, 2023, and you
 2
    are copied on it, correct?
 3
    Α
         I am.
         Okay. It is an email from Ms. Mitchell, correct?
 4
 5
         Yes, that's what it indicates.
         And it sets forth a dispute regarding a violation of the
 6
 7
    Settlement Agreement, correct?
 8
              MS. KUMAR: Objection --
 9
              THE WITNESS:
                             I don't know what it says.
10
              MS. KUMAR: -- lacks foundation and also beyond the
11
    scope for an issue that has already been adjudicated.
12
               THE COURT: Overruled.
13
    BY MR. UMHOFER:
14
         So you were with the City at this time, correct?
15
         Yes.
16
         And the email begins "We write to you to notify you of a
17
    dispute regarding the City of Los Angeles's violation of the
    Settlement Agreement, specifically Section 5.2." Do you see
18
19
    that there?
20
         I do.
21
         Do you recall receiving this email?
22
         No.
23
         Do you recall discussing this email, again I don't want to
24
    know the contents, but discussing this email with anybody in
25
    the City aside from counsel?
```

```
Marquez - Direct / By Mr. Umhofer
                                                                  169
 1
              MS. KUMAR: Objection, Your Honor. I don't see the
 2
    relevance of this line of inquiry.
 3
              THE COURT (To the Witness): You may respond. You
 4
    may answer the question.
 5
              THE WITNESS: I quess I would say that I recall being
    in a briefing about a dispute, but I don't recall anymore what
 6
 7
    the subject matter was.
    BY MR. UMHOFER:
 9
         And this was while you were still with the City, correct?
10
         Yes, with counsel, but I really don't recall the subject
11
    matter.
12
         Was --
13
         I know there was a dispute but I don't remember what it
14
    was about.
         Was the CAO's office there?
15
16
         I don't recall. Probably, but I don't recall.
17
         Were you involved in any way in responding to this email?
18
         No.
19
         Were you involved in -- let me step back.
20
              Did you ever talk -- aside from communications where
21
    counsel was present, did you ever have any conversations with
22
    the mayor herself regarding the Settlement Agreement?
23
              MS. KUMAR: Objection, Your Honor. Relevance and
24
    also deliberative process privilege.
25
              THE COURT:
                           I'm a little leery of that, Counsel.
```

```
170
                  Marquez - Direct / By Mr. Umhofer
 1
    BY MR. UMHOFER:
 2
         Do you recall having conversations without counsel present
    with Mr. Szabo about the Settlement Agreement?
 3
         I don't.
 4
 5
         Did you and Mr. Szabo talk outside the courtroom today
    before your testimony?
 6
 7
         Yes, we said hello to one another.
         Did you discuss your testimony in any way?
 8
 9
         Not in any way.
         Mr. Szabo is the head of the CAO's office, correct?
10
11
         As far as I know, he is.
12
         When you received this email did you believe that this was
13
    his responsibility, not yours?
14
              MS. KUMAR: Objection, Your Honor. Lacks foundation.
15
    She's already said she doesn't remember this email.
16
               THE COURT: Overruled.
17
               (To the Witness): You may answer the question.
18
               THE WITNESS:
                             I don't remember receiving this email
19
    so I can't answer your question within the context of the
20
    email. But as I've said, anything having to do with the
21
    Settlement Agreement would have been in the jurisdiction first
22
    responsibility within the CAO's office, as was agreed to
23
    between the CAO's office I imagine and the City Council before
24
    the mayor was elected.
25
    //
```

```
171
                  Marquez - Direct / By Mr. Umhofer
    BY MR. UMHOFER:
 1
         There's nobody from the CAO's office on this email,
 2
 3
    correct?
         I don't know all the names for that.
 4
 5
         Mr. Szabo's not on the email, correct?
         He is not on the email.
 6
 7
         In fact, you are the only non-lawyer at the City on this
    email, correct?
 9
         Well, crazily, I am a lawyer.
10
         I apologize.
11
          (Laughter)
         But I am the only non-lawyer of record.
12
13
         Understood. Understood.
14
               Do you remember being in a meeting with counsel,
15
    Mr. Michaelson, and Ms. Mitchell in which you disclosed that
16
    the City never hired preferred service outreach providers for
17
    encampment reduction in each district?
18
              MS. KUMAR: Objection, Your Honor. Lacks foundation,
19
    leading, this is Counsel's witness --
20
               THE COURT: Overruled.
21
              MS. KUMAR: -- he's testifying.
22
               (To the Witness): You may answer the question,
23
    please.
24
               THE WITNESS: I don't remember that.
25
    //
```

```
172
                  Marquez - Direct / By Mr. Umhofer
    BY MR. UMHOFER:
 1
         Do you recall saying anything like that?
 2
 3
    Α
         No.
         Do you recall saying that nothing had been done toward the
 4
 5
    City's commitments regarding encampment reduction during that
    meeting?
 6
 7
              MS. KUMAR: Objection, Your Honor. Assumes facts not
 8
    in evidence and then Counsel is testifying.
 9
              THE COURT: Overruled.
10
               (To the Witness): You may answer the question,
11
    please.
12
               THE WITNESS: I don't know what meeting you're
13
    talking about.
14
    BY MR. UMHOFER:
15
         There were only two meetings, a Zoom meeting and an in-
16
    person meeting involving Ms. Mitchell, correct?
17
         As far as I remember, yes.
18
         And in either of those meetings do you recall saying in
19
    effect that the City never hired outreach providers for
20
    encampment reduction?
21
         I don't.
22
              MS. KUMAR: Objection, Your Honor.
23
                          I'm sorry, I didn't hear the question.
              THE COURT:
24
               THE WITNESS: I do not remember that.
25
               THE COURT:
                           And your answer?
```

```
173
                  Marquez - Direct / By Mr. Umhofer
 1
              THE WITNESS: I don't remember.
 2
              THE COURT: You do not remember.
 3
              THE WITNESS: I don't remember that topic.
    BY MR. UMHOFER:
 4
 5
         Were you involved in any discussions not involving counsel
    concerning encampment reductions related to the Settlement
 6
 7
    Agreement at any time during your time at the City?
         I don't recall. That doesn't mean that someone didn't say
 8
 9
    something to me passing, but I don't recall any meeting where
10
    the subject of the meeting without counsel was the Settlement
11
    Agreement.
         Do you recall how many meetings you were involved in where
12
13
    the subject, I'm not asking what was said during the meetings,
14
    where the subject of the Settlement Agreement was discussed
15
    with counsel present?
16
              MS. KUMAR: Objection, Your Honor. Privileged
17
    information.
18
              MR. UMHOFER:
                            I'm not asking for the content of the
19
    meetings. I'm just asking if the subject --
20
              THE COURT: You may answer the question, please.
21
              THE WITNESS:
                            I don't recall how many meetings in the
22
    11 months, but this is -- Judge, this is a guess. Three to
23
    five, perhaps, in 11 months.
    //
24
25
    //
```

```
174
                  Marquez - Direct / By Mr. Umhofer
 1
    BY MR. UMHOFER:
 2
         But to be clear, you did not consider compliance with this
 3
    Settlement Agreement to be part of your job?
              MS. KUMAR: Objection, Your Honor. Asked and
 4
 5
    answered.
 6
              THE COURT: Overruled.
 7
               (To the Witness): Please answer the question.
              THE WITNESS: Well, let me go back for a minute. I
 9
    didn't say to you -- in terms of the question you asked me, my
10
    response about three to five meetings, you shouldn't assume
11
    that I was the only person there.
12
    BY MR. UMHOFER:
13
         I am not.
14
         Okay. So I was not the only person there.
15
         Of course. A meeting requires more than one person,
16
    correct?
17
         Rumor has it. But I quess to be more precise, I was not
18
    the only City employee present at those meetings.
19
         Okay.
20
         So they were general briefings, not meetings where someone
21
    was talking to me about something I would do. Why can I be
22
    sure of that? Because I was not responsible for the RFQ.
23
         And you were not responsible for compliance with the
    Settlement Agreement?
24
25
         I was not responsible for the administration or management
```

```
Marquez - Direct / By Mr. Umhofer
                                                                  175
1
    of the Settlement Agreement and what the City was doing.
 2
         Not your job, correct?
 3
         Not my job.
    Α
 4
              MR. UMHOFER: Just a moment, Your Honor?
 5
         (Pause)
              MS. MITCHELL: May we have just a moment, Your Honor?
 6
 7
    Thank you.
 8
              THE COURT: You'd like a recess for the parties?
 9
              MS. MITCHELL: Maybe five minutes.
10
              THE COURT: Okay. Why don't we take a brief recess
    then. Why don't we say 15 minutes, all right? We'll return at
11
12
    ten after the hour. Thank you.
13
              MS. MITCHELL: Thank you, Your Honor.
14
         (A recess was taken from 3:56 p.m. to 4:19 p.m.; parties
15
    present)
16
              THE COURT: We're back in session.
17
               (To the Witness): Would you be kind enough to retake
18
    the witness stand, please?
19
          (Witness resumes stand)
20
              MR. UMHOFER: May I proceed, Your Honor?
21
              THE COURT: Please.
22
              MR. UMHOFER: Thank you.
         (Clerk confers with Court)
23
24
          (Pause)
25
              THE COURT:
                          All right, thank you, Counsel.
```

```
176
                  Marquez - Direct / By Mr. Umhofer
    witness has returned to the stand. All counsel are present.
 1
 2
    Your continued direct examination, please.
 3
              MR. UMHOFER: Thank you, Your Honor.
 4
                     DIRECT EXAMINATION (CONTINUED)
 5
    BY MR. UMHOFER:
         Ms. Marquez, you recall coming to hearings related to this
 6
 7
    case and before Judge Carter in the past, correct?
         I do.
 8
 9
         How many? How many hearings in this case did you attend?
         I don't recall the exact number, but I do remember two.
10
         Why did you come?
11
         I came and accompanied the mayor.
12
13
    Q
         Why?
14
              MS. KUMAR: Objection, Your Honor. Relevance.
15
               THE COURT: Overruled.
16
              THE WITNESS: She asked me to.
17
    BY MR. UMHOFER:
18
         Did she say why she asked you to?
19
              MS. KUMAR: Objection, Your Honor. Deliberative
20
    process, relevance.
21
              THE COURT: If you're driving at her official
22
    capacity, you can just ask that, Counsel.
23
    BY MR. UMHOFER:
24
         You were here in your official capacity, yes?
25
         Yes.
```

177 Marquez - Direct / By Mr. Umhofer 1 In fact, you and I met at one of those hearings, correct? 2 I'm --No offense, but I don't remember. 3 Let's stipulate I'm a forgettable person. But just in 4 5 case this refreshes your recollection, I'm pointing you to Exhibit 406. I sent you an email on September 28th, 2023, 6 7 saying good to see you this morning, would love to continue 8 that conversation, with the subject matter settlement. Do you 9 see that there? 10 I do. 11 Does that refresh your recollection at all about me? 12 Not at all. 13 Okay. Do you recall being involved in conversations about 14 setting up a meeting between the City and the County related to 15 this case? 16 (No audible response) 17 There is an email in front of you. I don't know if 18 that refreshes --19 Yeah, I'm looking at it. I don't recall the email but I 20 do recall the issue of -- I don't know what this is about so I 21 can't say that I understand -- at this point Alliance, City, 22 County, I don't know what the problem would have been at the 23 time. 24 You said you did recall an issue though. Do you recall 25 what that issue was?

```
178
                  Marquez - Direct / By Mr. Umhofer
 1
    Α
         Yes.
 2
         What was that issue?
              MS. KUMAR: Objection, Your Honor. Relevance.
 3
              THE COURT: Overruled.
 4
 5
              THE WITNESS: It would have been early on. I think
    well before May. It could have been into May. I don't know.
 6
 7
    But this was about whether the County would settle.
    BY MR. UMHOFER:
 9
         And this is --
10
         With you all.
         And this is an email in May of 2023 that Ms. Mitchell sent
11
12
    to you and David Michaelson, correct?
13
         I don't recall it, but I see it.
14
         And do you recall being invited to a meeting in April of
15
    2023 regarding LA Alliance milestones and deadlines?
16
         I don't.
    Α
17
         And do you recall in March of 2023 being involved in
18
    discussions around the Alliance County Agreement with the
19
    LA Alliance and other individuals within the City?
20
              MS. KUMAR: Objection, relevance, assumes facts not
21
    in evidence.
22
              THE COURT: Overruled.
23
              THE WITNESS: I -- that question seems like there's a
    lot of things in there. Could you break it down?
24
25
    //
```

```
179
                  Marquez - Direct / By Mr. Umhofer
    BY MR. UMHOFER:
 1
         Could I break it down? Why don't you just take a look at
 2
    this email that I put in front of you. It's dated March 7th.
 3
    It's part of Exhibit 406. See if this -- do you recall this
 4
 5
    email?
         I don't.
 6
 7
         Do you recall trying to organize a meeting or being
    involved in a meeting involving Supervisor Hahn's office and
 8
    discussions between the City and the County?
         I remember going to Supervisor Hahn's office on one
10
11
    occasion. I don't recall when it was, but I recall a meeting.
    I don't know if this is what -- if this is in reference to that
12
13
    or not. I don't know if they're connected.
14
         Was the meeting related to this case?
15
         Yes.
16
         And do you remember the subject of that meeting? What was
17
    being discussed?
18
         Wouldn't they please agree to settle.
19
         Okay. You mean the County, correct?
20
         Yes.
21
         Why -- do you understand why you were involved in that
22
    meeting?
23
              MS. KUMAR: Objection, relevance.
24
              THE COURT: Overruled.
25
              THE WITNESS:
                             Because it was in the City's interest
```

Marquez - Direct / By Mr. Umhofer 180 1 that they settle. BY MR. UMHOFER: And that was in your official capacity that you 3 participated in that meeting, correct? 4 5 MS. KUMAR: Objection, Your Honor. Privilege and the deliberative process as to what was going on in the City's 6 7 mind. THE COURT: Overruled. 8 9 THE WITNESS: I can only tell you that the City was 10 in need of County services in order to properly serve those 11 individuals that were brought in from the street and so our interest was in making sure that there were robust services in 12 13 order to service our clients. 14 BY MR. UMHOFER: 15 And you were hopeful that the County -- you were hopeful 16 that the County would settle in a manner that would facilitate 17 the provision of those services, correct? 18 MS. KUMAR: Objection, Your Honor. Relevance, 19 deliberative process privilege, and potentially attorney-client 20 privilege. 21 THE COURT: Overruled. 22 THE WITNESS: It really wasn't about what I hoped. 23 BY MR. UMHOFER: 24 There is another email that I have up here from February 25 of 2023. David Michaelson says:

```
Marquez - Direct / By Mr. Umhofer
                                                                  181
 1
              "Liz, I've lost track of time. Did we talk right
 2
              after your last email? If so, once you can get
              Mercedes the info re the County contract Mercedes
 3
              will contact Chair Hahn's staff -- chief of staff to
 4
 5
              clear the deck for Karen to come down."
              Do you see that there?
 6
 7
         I do.
    Α
 8
         Do you remember what this is about?
 9
         Well, I'm looking at what he says the subject. The
10
    subject line is MHSA homelessness mental health beds.
11
         And do you remember why you were involved in contacting
12
    Chairperson Hahn's office?
13
         I don't remember why it came down to me but, as I said,
14
    this was about whether they would settle, I believe. This was
15
    about the beds that were required. And we needed beds in order
16
    to service our clients.
17
         Mental health beds, correct?
18
         Correct.
19
        Does the name Karen Larsen ring a bell?
20
              THE COURT: I'm sorry, Counsel. Would you repeat
21
    that?
22
    BY MR. UMHOFER:
23
         Does the name Karen Larsen ring a bell, with the Steinberg
24
    Institute?
25
         No, and I was not involved in any communication with the
```

Marquez - Direct / By Mr. Umhofer 182 1 Steinberg Institute. And so the Karen referenced in -- the Karen referenced in 2 David Michaelson's email for Karen to come down, was that Karen 3 Larson from the Steinberg Institute? 4 5 MS. KUMAR: Objection, lacks foundation, speculation about what David Michaelson meant. 6 THE COURT: Overruled. 7 THE WITNESS: I don't know. 9 BY MR. UMHOFER: 10 Did Mr. Michaelson ask you to contact Chairperson Hahn's 11 office to clear the deck for Karen to come down? 12 MS. KUMAR: Objection, lacks foundation, relevance. 13 THE COURT: Overruled. 14 THE WITNESS: I don't recall anything about that. 15 BY MR. UMHOFER: 16 Understood. 17 And again Exhibit 406, was this another email that 18 you were included on concerning mental health, mental health 19 beds related to this case? 20 MS. KUMAR: Objection, Your Honor. Lack of 21 foundation. 22 THE COURT: Overruled. 23 THE WITNESS: I'm reading. 24 It seems to be related to the mental health beds, 25 yes.

Marquez - Direct / By Mr. Umhofer 183 1 BY MR. UMHOFER: 2 So do these emails refresh your recollection that you did have some involvement and participation in this case in the 3 City's and the County's participation in this case? 4 MS. KUMAR: Objection, Your Honor. Assumes facts not 5 in evidence, speculation. 6 7 THE COURT: Overruled. THE WITNESS: I'm looking at the date. So we had 9 been there 60 days and the issue about whether the County would 10 settle or not was a big one. From the City's point of view, we 11 needed services. And so only to that degree was I involved. 12 This is how I -- why I am saying to you working on something 13 that has to do with whether the County will settle so that we 14 get services is not the same as being responsible for 15 administering whatever the City agreed in its settlement, which 16 I was not involved in at all. They're two very separate 17 things. 18 BY MR. UMHOFER: 19 But the County getting to a place of settlement in this 20 case and providing services did relate to your job as chief of 21 housing and homelessness, correct? 22 MS. KUMAR: Objection, Your Honor. Relevance. 23 THE WITNESS: Not -- actually not really. It's not 24 about whether it related to my job. It's about whether I 25 thought the settlement would make sense for people. Not about

Marquez - Direct / By Mr. Umhofer 184 my job. I was not responsible for the administering of the 1 case of the settlement. Right? So no, they're not related. 2 BY MR. UMHOFER: 3 Your participation in conversations about the County 4 5 potentially settling had nothing to do with your job at the City? 6 7 Not with my specific tasks, no. I would not be, for instance, the person who would follow up with the County once 8 9 they settled. And indeed, after the County settled and agreed 10 to a much higher number of beds, as the Judge recalls all that 11 (indisc.). I was not involved in discussing with the County in any way how they would make good on those beds. That moved, 12 13 then once it's a settlement, away from me. I had nothing to do 14 with it and never had a single conversation with the County 15 about what they agreed to in their settlement about the beds 16 and how they would be provided after the case settled. 17 That was not your job. That was the CAO's job, correct? 18 You know, that I can't even say who that job was. I don't 19 I actually don't know. know. 20 MR. UMHOFER: Okay. No further questions at this 21 time. 22 THE COURT: And on behalf of the Intervenors, 23 Ms. Myers? 24 MS. MYERS: No questions, Your Honor. 25 THE COURT: Then back to the City, please.

Marquez - Cross / By Ms. Kumar 185 1 MS. KUMAR: Thank you, Your Honor. 2 CROSS EXAMINATION BY MS. KUMAR: 3 Good afternoon. It's been some time, could you remind us 4 5 what your -- when you began working for the City in 2022? I began December 12th, 2022. 6 7 And when did your employment with the City end? I believe it was November 17th, 2023. 8 9 And in that time period what was your title? 10 Chief of housing and homelessness solutions for 11 Mayor Karen Bass. 12 Could you just describe in a little detail what your roles 13 were in that job? What were the various things you were 14 responsible for? 15 I would say that my responsibilities had a lot to do with 16 being the first one in. So while that job continues in some 17 way I believe in the City, it is different to be the one that 18 walks in the door than being the one who takes it over some 19 years later when there is a program. 20 So when I come in with the mayor my job was to set 21 the parameters of what Inside Safe would be. Most people, when 22 they think about that program, are focused entirely on those 23 outreach workers that actually approach those that are homeless 24 on the street and work with them to agree to give up their 25 tents and other things in favor of housing. My job was much

Marquez - Cross / By Ms. Kumar 186

1 more expansive because behind that there was no program. That

2 | meant that there were no standards for motels. It meant that

3 there was -- there were no motels that were already contracted.

4 It meant that we had to worry about where all the motels would

5 be. We had to discuss how we would finance them. We had to

6 discuss how we would process them. We had to discuss how we

7 | would review them. We had to discuss, particularly between the

8 CAO and the mayor's office, how we would go about all of the

9 standards of invoicing. Right? All of those things that are

10 | involved with multiple properties and multiple service

11 providers I was responsible for with staff and a team. Many,

12 | many people. Not me by myself at all. A team of many people.

13 Q How many were on your team?

14 A When I first started, me.

15 Q And over your time at the City?

16 A And over time at the City I would say a core group that

17 | worked with me on administration and all these policy issues,

18 maybe not more than ten people.

And then my job was also then to work on the design

20 of the first budget for the mayor that would contain the

21 ability to work through all these things. It also included the

22 budgets for the different agencies. Right? So housing, what

23 the City's contribution would be to LAHSA, all these many

24 different things.

It also included, my job, working with City Council

1

2

3

4

5

6

7

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

offices. Because before the mayor arrives many City Council members and their staffs had done enormous amounts of work on these issues and so it was important to learn what they were doing, to respect what they were doing, to add value to what they were doing at the same time that we were attempting to build up a city-wide program, right, that would now lead to something.

As I continued to work you then run into the problems. The bureaucracy is legendary. And my job was to ferret out those things that were in the way of us being able to process applications so that people could move from motels to permanent supportive housing, but not only from Inside Safe, from all of the interim housing sites, how we could make it easier. It also meant speaking to the federal government. meant speaking to the state government. It meant working with the county government to seek funding in all kinds of ways, competitions, any way you mean it I was doing it in order to bring us forward. And always in an attempt to move with the City Council to the things that they were doing and seeking advice and all kinds of things to make this better. Those are the types of things that I had to do.

Q And as chief housing and homelessness solutions, chief of the housing and homelessness solutions, would you agree with me that there are many aspects to the crisis of homelessness that the City is experiencing?

```
Marquez - Cross / By Ms. Kumar
                                                                   188
 1
         Yes.
 2
         Okay. And that there is no single solution to this
    crisis, is that right?
 3
         There is no single solution to this crisis.
 4
 5
         So in your job as chief of housing and homelessness
    solutions, was your job to administer every aspect of the
 6
 7
    City's homelessness policy?
 8
         No.
 9
         Could one person actually do that?
10
    Α
         No.
11
         And so in your job on a day-to-day basis when you were
12
    with the City for that 11-month period how many meetings would
13
    you say you attended a day on average?
14
         Ten.
15
         Per week?
16
         No, per day.
17
         Okay, per day, ten per day. So maybe 50 during the
18
    business week?
         Could be. Yeah, could be.
19
20
         Okay. Could you tell us how many emails you may receive
21
    in the course of any given week?
22
    Α
         Many.
23
         More than ten?
24
         Oh, certainly. I mean --
25
         More than a hundred?
```

Marquez - Cross / By Ms. Kumar 189 1 The kind that leaves your inbox quite full. 2 Now, Counsel asked you a lot of questions about the settlement and your relationship to the settlement. 3 Yes. 4 5 You were aware of the settlement when you joined the mayor -- when you joined the City, isn't that right? 6 7 I became aware of it after I joined, yes. Did you have any role in negotiating the settlement before 8 9 it was signed? 10 No. 11 And then did you have -- were you ever tasked by anyone at 12 the City to oversee the City's compliance with the Settlement 13 Agreement? 14 No. 15 Counsel showed you a number of email -- I would just say 16 Counsel asked you a question that you took some offense to on 17 direct, Ms. Marquez. Let me just ask you, is the issue of 18 homelessness one that's important to you? 19 Very much. 20 And it's one that you've spent a significant portion of 21 your career working toward, isn't that right? 22 Yes. And are you proud of the work you accomplished while with 23 24 the City? 25 It was an absolute privilege to serve.

190 Marquez - Cross / By Ms. Kumar 1 And do you view -- do you view it -- strike that. 2 Do you view it in any way as some sort of personal slight that you weren't the one responsible for overseeing the 3 City's compliance with this agreement? 4 5 No. Do you have an awareness based on your time with the City 6 7 of who would have been principally involved in negotiating the Settlement Agreement? 8 9 Α Yes. Who is that? 10 11 My understanding is that Matt Szabo took the lead for the 12 City. 13 And then would the City Council's office have also been 14 involved? 15 That I don't know enough about. 16 Okay. 17 But I do know that was consultation with the City Council 18 members and that they cared deeply about it. 19 And what about the counsel for the City as well? 20 Attorney's Office, excuse me. 21 Yes. Mr. Marcus, I believe. 22 Counsel showed you a number of emails during the course of 23 your direct examination. Ms. Marquez, are you still employed 24 with the City? 25 No.

Marquez - Cross / By Ms. Kumar 191 1 Do you have any access to your emails? 2 Α No. From your time with the City, when you worked for the 3 4 City, do you have any access to those emails? 5 No. Do you have any access to your calendar from when you 6 7 worked at the City? 8 No. 9 Have you, since you left the City in November of 2023, 10 talked to anyone at the City until this moment about -- in 11 substance about this settlement agreement? 12 No. 13 And in your direct examination, did Counsel, in the emails 14 that he showed you, did you see any emails in which you were 15 the only recipient from the City on the email? 16 No. Α And in fact there were numerous emails in which there 17 18 were -- Scott Marcus was on the email, correct? 19 Yes. Α 20 And David Michaelson was on the email; isn't that right? 21 Correct. 22 And you don't recall seeing a single email in which you 23 were the only recipient; isn't that right? 24 No. And it would have been inappropriate. 25 And do you recall any meetings in which you were the only

Marquez - Redirect / By Mr. Umhofer 192 1 participant with anyone from the Alliance? 2 No. And Ms. Marquez, it's now been about two years since you 3 left the City; is that right? 4 5 Exactly two years --And some of the emails are from early 2023 so bordering on 6 7 three years now; is that fair? 8 It is. 9 Do you have a crisp recollection of every meeting you 10 attended while you were employed at the City and every email 11 you received? 12 As I said, there were many meetings a day. No. 13 MS. KUMAR: One moment, Your Honor. Nothing further 14 at this time. 15 THE COURT: Any redirect examination by LA Alliance? 16 MR. UMHOFER: Your Honor, I'm going to go into the 17 place that we started with that you said we could revisit later 18 and ask a few questions. I understand there will be objections 19 to them. I'm not ignoring anything around that, I just want to 20 get to the bottom of it. 21 REDIRECT EXAMINATION 22 BY MR. UMHOFER: 23 Were you terminated from the City, Ms. Marquez? 24 MS. KUMAR: Objection, Your Honor, relevance and 25 privacy, confidentiality. It's no relevance to this question.

	Page ID #:31330
	Marquez - Redirect / By Mr. Umhofer 193
1	MR. UMHOFER: Your Honor, may I be heard?
2	THE COURT: Please.
3	MR. UMHOFER: Your Honor, the witness has testified
4	in a way that I think the City thinks it's helpful to it based
5	on the lack of actual cross examination. I think her demeanor
6	suggests a bias in favor of the City and I think that we need
7	to understand which way this bias goes. If she was terminated,
8	does she have a settlement agreement with the City, did she get
9	money from the City? That all goes to bias. If this witness
10	got money from the City arising out of her departure, that does
11	matter to the credibility and the weight of her testimony. If
12	the Court doesn't think it does, no problem, I don't have to go
13	into it but I think it does.
14	THE COURT: Goes to credibility. You can ask the
15	question.
16	MS. KUMAR: Your Honor, may I be heard?
17	THE COURT: Overruled, Counsel.
18	MS. KUMAR: Your Honor, may I be heard?
19	THE COURT: You may, of course, set your record.
20	MS. KUMAR: Sorry, Your Honor?
21	THE COURT: Set your record. Of course you may.
22	MS. KUMAR: Oh, Your Honor, I just have to
23	strenuously object to this. This witness is here. She's been
24	subpoenaed at the direction of the Court. She has no relevance
25	to this hearing. The stipulated facts that purportedly relate

Marquez - Redirect / By Mr. Umhofer 194 1 to some meetings that she was involved in, has been resolved by 2 this court and the Alliance has been paid for it, it has been adjudicated. She has come here in compliance with the subpoena 3 and there is no reason to invade her privacy, harass her and 4 5 ask her questions of a personal nature like this, simply in a fishing expedition to try to impugn her character. There's 6 7 just simply no relevance of it. MR. UMHOFER: Your Honor, on the relevance point, I 8 9 just -- I mean counsel for the City understand why they need to 10 make this argument but this notion that this is irrelevant, 11 that the City's failure to comply with its promises, its 12 misleading the Alliance for quite some time --13 THE COURT: I'm going to overrule the objection. You 14 can ask the question. 15 BY MR. UMHOFER: 16 Were you terminated from the City? 17 Α No. 18 Were you asked to leave? 19 Α No. 20 Was your departure from the City your choice? 21 Yes. 22 Did you submit a letter of resignation? I don't remember. 23 24 How did you announce, how did you effect your departure 25 from the City?

195

1 Well, you know I've been an employee of the City before. 2 The last time before this one that I was a member of the City family, I left at the end of 2013. And in -- sometime in 2014, 3 I took retirement. That means that I receive a pension from 4 the City of Los Angeles. When you receive a pension from the 5 same government entity, there are rules. I'm not an expert so 6 7 I'm not going to lay it out to you but there are rules about how a former employee, now the pensioner, can return to work 8 9 and help out the City. That is what we did. There are rules -10 - you'll have to look them up yourself -- about how many hours 11 a former employment, pensioner, can work in a fiscal year. 12 When I agreed to come and set aside my consultancy, 13 at I would say quite a cost to me personally, I did it out of 14 an absolute commitment to justice. The Mayor knew, as did 15 everyone else, that I would only be able to serve for that time 16 period because for what -- you know just Kismet (phonetic), she 17 began in the middle of one fiscal year and the next six months 18 would go into a new fiscal year, which would allow me to work as an hourly employee without a single benefit in each of those 19 20 times. That is what I did. So I left, as everyone knew in the 21 Mayor's office, because I had completed the time that was 22 appropriate under the rules of the pension system. 23 So you're -- it's your testimony that you had to leave at 24 that point. You couldn't continue in your position?

25

Absolutely.

```
Page ID #:31333
                 Marquez - Redirect / By Mr. Umhofer
                                                                  196
 1
         Do you recall receiving from any superior, criticism of
    your performance in your role during your time in your job?
              MS. KUMAR: Objection, Your Honor, relevance,
 3
    invasive.
 4
 5
              THE COURT: Sustained.
    BY MR. UMHOFER:
 6
 7
         Did you raise any issues with the City related to your
    departure about your treatment by the City?
 9
              MS. KUMAR: Objection, Your Honor, relevance.
10
              THE COURT: Sustain the objection, Counsel.
11
    BY MR. UMHOFER:
         Did you receive any money from the City related to your
12
13
    departure?
14
              MS. KUMAR: Objection, Your Honor, relevance, asked
15
    and answered.
16
              THE COURT: I'm going to sustain it. Counsel, you
17
    can ask if there's any nexus between the October 3rd
18
    statements. I'll allow you to get into that but the
19
    generalized questions now I'm sustaining.
    BY MR. UMHOFER:
20
21
         Was one of the reasons why you left the City because you
22
    failed to do what you needed to do related to the settlement in
23
    this case?
24
              MS. KUMAR: Objection, Your Honor. Assumes facts not
25
    in evidence, argumentative.
```

```
197
                 Marquez - Redirect / By Mr. Umhofer
 1
              THE COURT: I'm not sure I understand the question.
 2
    BY MR. UMHOFER:
         Was one of the reasons why you left, the fact that you
 3
    were responsible for some aspect of compliance with the
 4
 5
    settlement agreement and failed to perform?
              MS. KUMAR: Objection, Your Honor. Argumentative,
 6
 7
    assumes facts not in evidence.
              THE COURT: Does this relate to the --
 8
 9
    BY MR. UMHOFER:
10
         Anything related to this case. Was this case and your
11
    involvement or lack of involvement in this case, or your
12
    performance or lack of performance in this case, one of the
13
    reasons why you departed the City?
14
              MS. KUMAR: Objection, Your Honor. The witness has
15
    already --
16
              THE COURT: I'm going to sustain it. It's too broad,
17
    Counsel. I thought the gist of the stipulation originally were
18
    the statements made by the witness concerning not fulfilling
    5.2.
19
20
              MR. UMHOFER: And that's what I'm getting at, Your
21
    Honor. I can be more specific.
22
              THE COURT: Well it's too broad. I don't -- it's way
23
    too broad, Counsel.
              MR. UMHOFER: Okay, Your Honor.
24
25
    //
```

Marquez - Redirect / By Mr. Umhofer 198 1 BY MR. UMHOFER: 2 Was your departure from the City related in any way to Section 5.2 of the settlement agreement? 3 MS. KUMAR: Objection, Your Honor. Asked and 4 5 answered and argumentative. THE COURT: Overruled. You can answer that question. 6 7 I had no responsibility for the administration of the 8 settlement. 9 Was your departure from the City related in any way to 10 Section 5.2 of the settlement agreement? MS. KUMAR: Objection, Your Honor. Asked and 11 12 answered. 13 MR. UMHOFER: Asked but not answered. 14 THE COURT: Overruled. You can answer the question. 15 No. 16 Do you have any agreement with the City that relates to 17 your departure? 18 MS. KUMAR: Objection, Your Honor. Asked and 19 answered. 20 THE COURT: I'm going to sustain the objection, 21 Counsel. BY MR. UMHOFER: 22 Is there anything in any agreement with the City and you 23 24 related to your departure, that relates to Section 5.2 of the 25 settlement agreement?

	Page ID #.31330
1	MS. KUMAR: Objection, Your Honor. Asked and
2	answered, invasive, harassment.
3	THE COURT: I believe she's answered no, Counsel.
4	MR. UMHOFER: I'm not sure she has, Your Honor.
5	THE COURT: Well the previous answer was no, wasn't
6	it?
7	THE WITNESS: No.
8	MR. UMHOFER: No further questions, Your Honor.
9	THE COURT: Okay. Thank you.
10	On behalf of the Intervenor?
11	MS. MYERS: No, Your Honor.
12	THE COURT: On behalf of the City?
13	MS. KUMAR: No, Your Honor.
14	THE COURT: I'm going to leave you on call but we'll
15	be courteous. This may conclude quickly but if you're needed
16	back in court, we'll be courteous and give you adequate notice
17	but so far you and all the other witnesses will be on call to
18	the Court. And we'll renew the record in case I have any
19	additional questions.
20	THE WITNESS: I appreciate that, Your Honor.
21	THE COURT: Thank you very much. You may step down.
22	(Witness stepped down)
23	Counsel, your next witness, please?
24	MS. MITCHELL: Well, I think the only other witness
25	that's currently present is Ms. Martinez. I'm not sure if

- 1 or next week if you choose but from all the input I've gotten,
- 2 | so many of your witnesses aren't available until after
- 3 | Thanksgiving. And under the Eighth Amendment, we ought to all
- 4 have Thanksgiving, right? So why don't we do this.
- 5 Why don't we think about Tuesday or Wednesday of that
- 6 | week and the reason for that is I've got a huge calendar coming
- 7 back on Monday and I'm afraid you're going to be sitting as you
- 8 were today and that would be impolite. So either the 2nd or
- 9 3rd.
- 10 And by the way, as far as due process, no problem.
- 11 | We'll be here a long time if we need it until all of us are
- 12 | satisfied with due process. We're going to have more due
- 13 process than we could possibly imagine.
- 14 MS. KUMAR: Thank you, Your Honor. We appreciate
- 15 that.
- 16 **THE COURT:** So you tell me.
- 17 MS. KUMAR: Do you want us to tell you today or
- 18 | should we confer and then let your courtroom deputy know?
- 19 **THE COURT:** Sure. I'm sitting here.
- 20 MS. KUMAR: We'll do it today. Okay.
- 21 (Pause; counsel confer)
- 22 And counsel, I know on the 4th it might be a good
- 23 date to start just because we're coming back on another case.
- 24 (Court and Clerk confer)
- 25 So if you're here by 9:00 o'clock, I think that would

Works great for me, Your Honor.

MS. MITCHELL:

25

```
204
1
              THE COURT: Okay. 7:30 then.
 2
              MR. MCRAE: 7:30 a.m. here on the 2nd?
 3
              THE COURT: Yeah. The big hands on the seven; little
    hand's on the 30. Right. 7:30, okay?
 4
 5
              MR. MCRAE: Appreciate it.
 6
              THE COURT: Okay, thank you very much.
7
              MS. MITCHELL: Thank you, Your Honor.
 8
              MS. KUMAR: Thank you, Your Honor. Happy holidays,
 9
    everyone.
10
         (Proceeding adjourned at 5:02 p.m.)
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

CERTIFICATION

I certify that the foregoing is a correct transcript from the electronic sound recording of the proceedings in the above-entitled matter.

Join Hudson

November 21, 2025

Signed

Dated

TONI HUDSON, TRANSCRIBER